

Who I am:

- Born in the Netherlands
- ‘Pracademic’: 40 years of environmental policymaking (subnat./national/EU) and visiting professor public governance (Leuven, BE)
- MsC in biology and PhD in public administration
- Vice Chair Scientific Committee European Environment Agency
- Specialist in environmental/sustainability governance & public administration



- Vice Chair of the UN Committee of Experts on Public Administration (CEPA) (@UNDESA)
- Former Chair Dutch Association for Public Management (VOM)
- Recent/current advisory projects:
 - OECD: Pol. Coh. for Sust. Development; Romania
 - UNEP: Pol. Coh. for Sust. Development (indicator)
 - EU/REFORM: EU Publ Adm Country Knowledge (EUPACK) 2023&2023 (coordin.group)



Members 2021-2025 ->

The Committee of Experts on Public Administration (CEPA) is an expert body of the United Nations that studies and makes recommendations to improve governance and public administration structures and processes for development -> with **focus on the SDGs**



Costa Rica



India



Germany



USA



Ghana



South Africa



UK



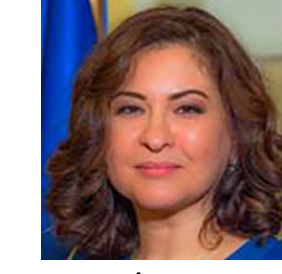
Kazakhstan



Philippines



Netherlands



Lebanon



Slovakia



Croatia



Republic of Korea



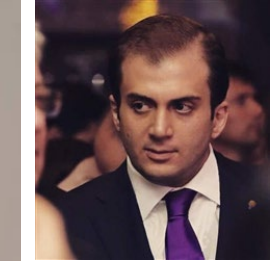
Brazil



Ecuador



France



Russian Federation



Sierra Leone



Egypt



Senegal



China

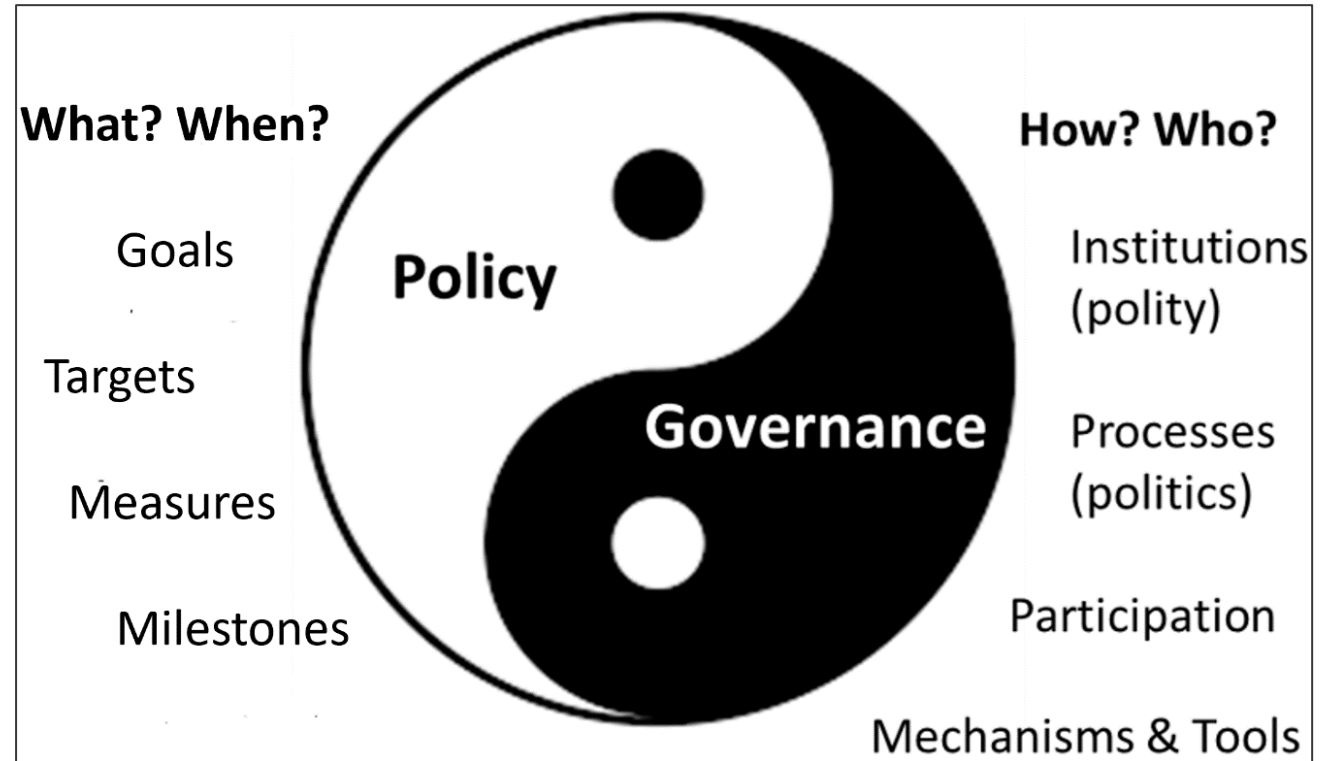


Morocco



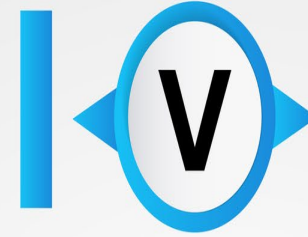
Policy & Governance

- **Sound policy** and **effective governance** need each other
- **SDGs 1-15** are mainly policy, **SDGs 16+17** are mainly governance
- **Policy** gives the direction but to get things done, “ultimately, it’s all about **governance**”





VOLATILITY



VISION

UNCERTAINTY



UNDERSTANDING

COMPLEXITY



CLARITY

AMBIGUITY



AGILITY

- In times of polycrisis, maybe even permacrisis, PA and Governance (PAG) must combine ‘fast’ crisis management and ‘slow’ complexity governance.
- That is difficult now, because the **crisis-focus pulls away many resources from complexity governance**, and partially undermines it: crisis management works:
 - without stakeholders
 - without parliaments
 - without the best available evidence
 - with neglect of the long-term
 - with limitless funding



I hope that the work of the Committee/Working group on Green PA can stimulate a PA which:

1. Actively supports environmental/climate sustainability through just transitions and respecting planetary boundaries, against the background of the wider SDG Agenda of the UN.
2. Has a balanced set of tools and mechanisms, to mix what is needed: capacity for collaboration is important, but capacity for maintaining rule of law (and for making laws...) also, etc.





Toolbox: “Fifty shades of governance”



	1.Ways of life	11.Strategy styles	21.Control mechanism	31.Accountability style	41.Values civil servants
Vision/strategy	2.Relational values	12.Reply to resistance	22.Coordin. mechanism	32.Type of context	42.Key competences
	3.Theor. background	13.Organiz. orientation	23.Transaction types	33.Process/project mgt	43.Mgt. developm. obj.
Institut./instrum.	4.Key concepts	14.Actor perceptions	24.Degree of flexibility	34.Reform approach	44.Dealing with power
	5.Mode of calculation	15.Selection of actors	25.Level of commitment	35.Innovation style	45.Conflict resolution
Processes/actors	6.Primary virtues	16.Stocktaking of actors	26.Communic. styles	36.Relation types	46.Problem types
	7.Common motive	17.Institutional logic	27.Roles of knowledge	37.Social interactions	47.Problem framing
Problems/outcomes	8.Motive of actors	18.Dealing with silos	28.Science-pol. interface	38.Public manager roles	48.Governance failures
	9.Roles of government	19.Policy instruments	29.Impact assessments	39.Leadership styles	49.Public procurement
	10.Metaphors	20.Decisionmaking unit	30.Access to information	40.Empowerment	50.Output and outcome

Green Public Administration: Coping in an Unpredictable World

- a very short personal introduction

EUROPEAN COMMITTEE ON DEMOCRACY
AND GOVERNANCE
(CDDG)

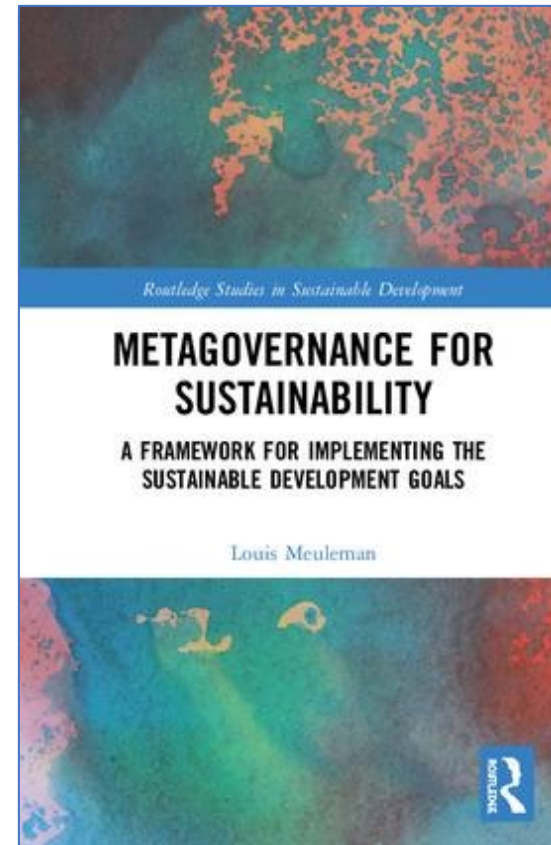
**WORKING GROUP ON GREEN PUBLIC ADMINISTRATION
(GT-A)**

Prof Dr Louis Meuleman

- Vice chair United Nations Committee of Experts on Public Administration
- Vice chair Scientific Committee European Environment Agency
- Visiting professor Leuven University;
- Director, Public Strategy for Sustainable Development, Brussels



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