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COUNCIL OF EUROPE
CONSEIL DE L'EUROPE

AS/Cult/GGIS (2026) OJ 04 REV
25 November 2026

Parliamentary Alliance for Good Governance and Integrity in Sport

Revised draft agenda

of the meeting to be held in Paris on:

Tuesday, 1 December 2026, from 9:30 to 12:30

Venue: Office of the Council of Europe, 55 avenue Kléber, Paris 16th (Metro: Boissière)
Tél.: + 33 (0)1 44 05 33 60

This draft agenda, addressed to members of the Alliance,

is the convocation to the meeting.

Copy to secretaries of national delegations and political groups

Meeting documents will be published on PACE-Apps (restricted access)

1. Opening of the meeting

Opening remarks by the Chairperson of the Alliance

2. Agenda
[AS/Cult/GGIS (2026) OJ 04 REV]

Adoption of the agenda

3. Minutes

[AS/CultGGIS (2025) PV 03]

Approval of the minutes of the meeting held in Monaco on 3 November 2026

4. Round table – Strengthening good governance in international football: a shared agenda for integrity, accountability and human rights

International football governing bodies exercise considerable regulatory, economic and political influence, with decisions taken at international level having far-reaching consequences for players, supporters, clubs, national associations and communities worldwide.

The governance of international football must therefore be guided not only by economic considerations but also by transparency, accountability, integrity and respect for human rights. These principles have been consistently underlined by the Parliamentary Assembly in its work on sport, notably in Resolution 2420 (2022) and Recommendation 2221 (2022) "Football governance: business and values", based on the report by Lord George Foulkes, and more recently in Resolution 2607 (2025) and Recommendation 2297 (2025) "Protecting human rights in and through sport: obligations and shared responsibilities", based on the report by Mr Kim Valentin.

Recent developments in international football have brought renewed attention to the importance of good governance, transparency, institutional accountability and the effectiveness of existing oversight mechanisms. They also provide an opportunity for football governing bodies and their stakeholders to take stock of current arrangements, identify areas for improvement and strengthen confidence in the governance of the sport.

Against this background, the hearing will provide a constructive platform for dialogue between the Alliance, international football governing bodies, national associations, players, supporters and civil society. It will explore how existing governance frameworks can be further strengthened, how independent scrutiny and oversight can contribute to institutional improvement, and how human rights and stakeholder participation can be better integrated into decision-making.

The hearing will provide an opportunity for an open and substantive exchange on the governance challenges facing international football and the responsibilities of its governing bodies. It will examine how transparency, accountability, independent oversight and respect for human rights can be strengthened in practice, and explore areas where cooperation between FIFA, the Council of Europe, its Parliamentary Assembly and EPAS could contribute to advancing these objectives.

Drawing on the expertise of football representatives, academics, international organisations and civil society, the discussion will focus on practical measures, shared responsibilities and possible avenues for follow-up, with a view to supporting sustainable improvements in the governance of international football.

Keynote address

- Ms Lise Klaveness, President of the Norwegian Football Federation and member of the UEFA Executive Committee (online)

    - Discussion with Alliance members

Panel 1 - Building trust in international football: good governance, transparency and institutional responsibility

The first panel will examine the principles and institutional arrangements underpinning good governance in international football, including transparency in strategic and financial decision-making, appropriate checks and balances, conflicts of interest and the independence and effectiveness of ethics and oversight mechanisms. It will consider recent developments and ongoing governance initiatives, and explore how independent scrutiny, dialogue and cooperation can contribute to strengthening existing frameworks and building trust among football governing bodies and their stakeholders.

Hearing with the participation of:

- Mr Jan Kleiner, Chief Legal & Compliance Officer (acting), FIFA (online)
- Mr Antoine Duval, Senior Researcher, T.M.C. Asser Instituut (ASSER International Sports Law Centre), The Hague
- Mr Jan Zglinski, Associate Professor of Law, London School of Economics and Political Science

    - Discussion with Alliance members

Panel 2 - Turning shared commitments into practice: human rights, accountability and stakeholder engagement

The second panel will explore how good governance can translate into tangible improvements in the protection of human rights and accountability throughout international football. It will examine the role of effective oversight, complaints and redress mechanisms, whistleblower protection and meaningful participation by players, supporters and civil society. It will also consider how governing bodies, national associations and other stakeholders can work together to monitor progress, address shortcomings and ensure that commitments to integrity and human rights are reflected in everyday practice.

Hearing with the participation of:

- Mr Stéphane Burchkalter, Secretary General, FIFPRO
- Mr Vincent Sima Olé, Senior Programme and Sport and Human Rights Co-ordinator, Human Rights Watch
- Mr Ronan Evain, Executive Director, Football Supporters Europe (FSE)

    - Discussion with Alliance members

5. Closing of the meeting

Concluding remarks by the Chairperson of the Alliance

6. Other business

7. Next meetings