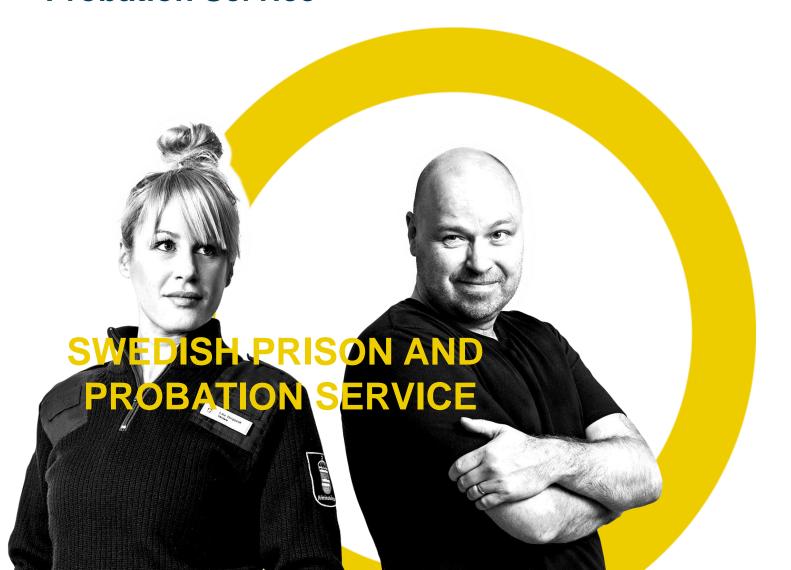
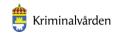




## To implement a modern evidence based Probation Service

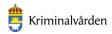


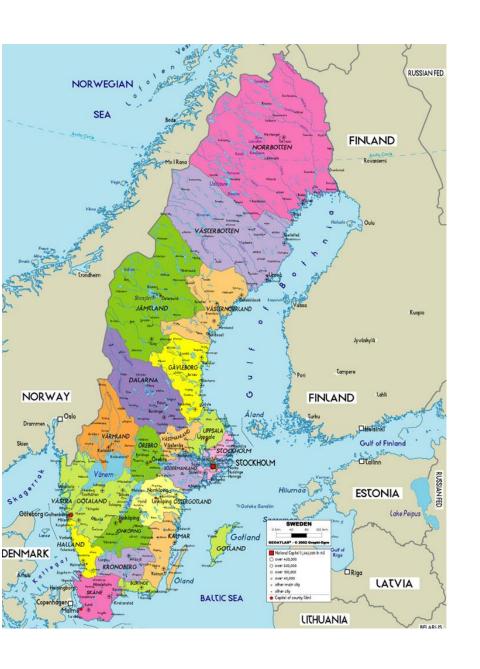




### **Agenda**

- Sweden facts and values -an extremism country
- History Lesson
- The creation of a modern Probation service
- The three C's
- And now what ?
- Questions?





#### Sweden

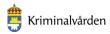
- Length 2000 km (3200 miles)
- Area 450 000 km²
- Population 10.2 millions

## **Swedish Prison and Probation service** (SPPS)

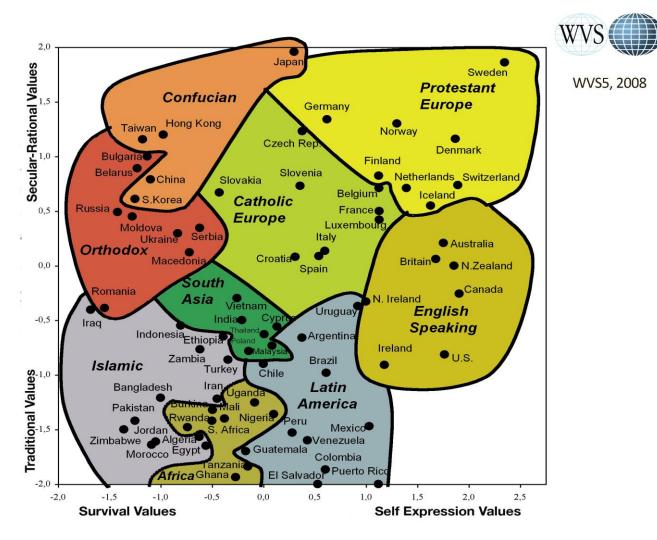
- Prisons 46
- Remand prisons 35
- Probation offices 34

#### **Population:**

- Prison 4200 (6% women)
- Remand 1850
- Probation 11 000
- Electronic monitoring 1600
- 30% recidivism rate within 3 years







https://youtu.be/ABWYOcru7js

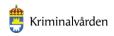


# History lesson Swedish Probation Service



#### **Before**

- Long tradition of Probation Service, started by NGO:s, governmental org. since around 1950, 1974, big expansion of the Probation Service, Probation Officers as case mangers with an unclear role
- A lot of knowledge on What works and RNR theory but old school social work in practice
- Inconstancies for the clients, hard to manage the dual role of support and control
- A clear need for change



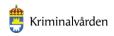




Vision and method needs to support the why

# The vision for a modern Probation service:

- Evidence based
- RNR in theory and in practice
- Probation Officers as Change agents





# RNR-A -instrument for risk, need and responsivity assessment

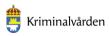
#### National Police and SPPS files

History of antisocial behavior

#### Part B addressed with a client interview

- 2. Antisocial personality pattern
- 3. Antisocial attitudes / beliefs
- 4. Antisocial friends
- 5. Substance misuse
- 6. Family/relationships
- 7. Work/school / living conditions
- 8. Leisure/recreation

Central eight risk factors (Andrews & Bonta, 2010)

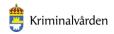




### Individual sentence planning

- All clients
- From the beginning
- Prison and Probation together
- The RNR-A is included







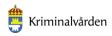
#### **KRIMSTICS**

#### **Strategic Training Initiative in Community Supervision**

A method to work in line with RNR

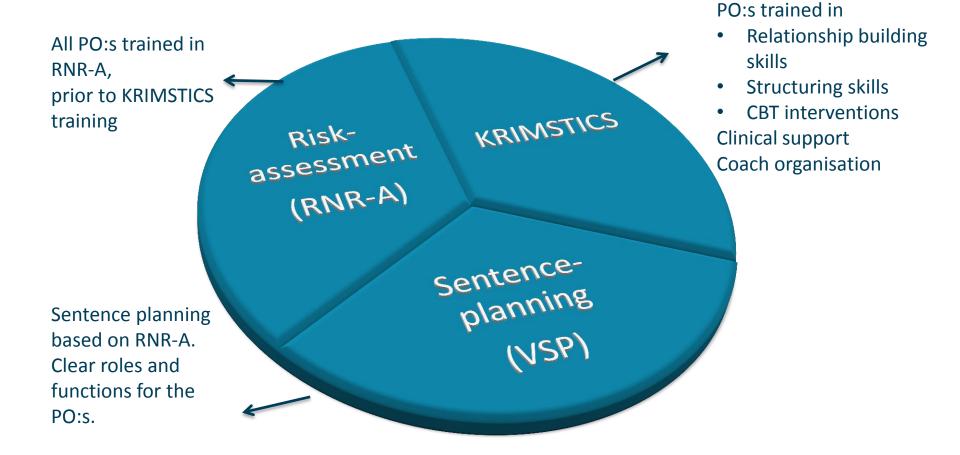
Improves the PO's skills and intervention techniques

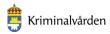
Improved compliance with conditions and lower recidivism rates



### KRIM: VÅRD

# **Evidence Based Practice in the Swedish Probation Service**

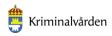








- Building internal capacity
- Start with the low hanging fruit
- Believe in the methods
- Identify early adopters with high credibility
- Educate in "phases"

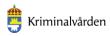




## Focus for the implementation

- Organization
- Leadership
- Method







#### What's in it for me?

Strategic decisions on all levels from the top to the bottom

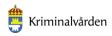
From DG to PO's

If you are going to find a way you need a map

A clear model for implementation from the beginning

Witnesses to help you "sell" the change

Same messages from all levels

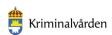




## The 3 C's

- Communicate
- Collaborate
- Commit





## Cultural Change, the hardest part? YARR

#### PO Before



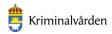
Unclear role

Inconsistency's regarding methods

PO Today:

Clear dual role

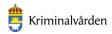
RNR-based model KrimStics





## Unexpected challenges?

- A more professional Probation Officer expect more from their leaders
- The training of new probation staff has become more qualified, thus more difficult to provide



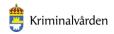


### **Today:**

#### **Evaluation of KrimStics**

- Large and consistent improvement of skills and techniques among PO's
- Clear focus in the criminogenic needs
- Good therapeutic skills to facilitate attitude and behavioral change

- Improvement needed regarding the adherence too the Risk principle
  - -matching frequency of contact with the Probation Officer to the offender recidivism risk



### Modern Probation according to Sweden



Unified & Research-based

Evidence-based probation

Common content & methods

Secure Work Environment

Safe & secure probation

Transformational leadership/ employeeship

Credible & Legally Certain

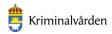
Well recognized in public

Clear and predictable





## Questions?





## Thanks for your attention!

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