



30th LISBON FORUM | 28-29 OCTOBER 2025

AI AND GLOBAL GOVERNANCE: RIGHTS, REPRESENTATIVITY AND READINESS

PROGRAMME

Tuesday, 28 October

9:00 | Welcome Remarks

Nazim AHMAD, Representative of the Ismaili Imam in Portugal

Christopher CUTAJAR, Permanent Secretary for Foreign Affairs and Tourism at the Office of the Deputy Prime Minister of the Government of Malta

Pilar MORALES, Executive Director of the North-South Centre of the Council of Europe

9:30 | Fireside chat session

Matthias KLOTH, Head of the Digital Governance and Sport Department, Council of Europe

Hoda BARAKA, Advisor to Egypt's Minister of ICT for Technology Talent Development

Waldemar GONÇALVES, President-Director of the National Data Protection Authority of Brazil (ANPD)

Damian EKE, School of Computer Science, University of Nottingham, and African Brain Data Network & International Brain Initiative

Vera OBONYO, Deputy Director, KSG, eLearning and Information Technology Institute (eLITI), Kenya (to be confirmed)

Moderator: Moritz TAYLOR, Senior Project Officer, Digital Governance and Sport Department, Council of Europe

11:00 | Group photo followed by coffee break

11:30 | Plenary Session

Human Rights-based AI governance: from strategies to action

Overcoming the challenges of implementation through AI literacy

This session will explore how human rights-based AI strategies can be effectively translated into practice, focusing on the role of AI literacy for policymakers, legal professionals, and citizens, among them the new generations.

While global and regional instruments such as the [Council of Europe's Framework Convention on AI and Human Rights](#), the [EU AI Act](#), the [African Union's Continental AI strategy](#), or the forthcoming Arab AI Strategy, provide guiding principles, the real challenge lies in implementation.

Experts will build on how to bridge the gap between strategies and daily realities, ensuring that AI systems serve the public good, strengthen democracy, and protect vulnerable groups. The session will draw on diverse experiences from Africa, Europe, and the Arab region.

Panellists:

Neema LUGANGIRA, Member of Parliament, Tanzania, Chair of African Parliamentary Network on Internet Governance (APNIG) and Secretary General of Women Political Leaders (WPL)

Kenneth BRINCAT, CEO of the Malta Digital Innovation Authority (MDIA)

Janice RICHARDSON, Director at Insight

Mohamed BEN AMOR, General Director of the Arab ICT Organisation (AICTO)

Moderator: Tobias FLESSENKEMPER, Head of the Youth Department, Council of Europe

13:00 | Lunch Break

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14:30 | Parallel Workshops

Workshop 1

Digital governance in the public sector: rights-based approach and good practices, by the Digital Governance and Sport department of the Council of Europe

Workshop 2

AI and justice – fact and fiction by the European Commission for the Efficiency of Justice (CEPEJ)

Workshop 3

Virtual Borders: Human Rights Challenges in AI-Based Migration Management, by the European Institute of the Mediterranean (IEMed)

16:00 | Coffee Break

16:30 | Plenary Session

Digital Dialogue or Digital Divide?

AI, Inclusion, and Cultural Representation

This panel will examine how AI systems can either reinforce stereotypes and cultural bias or become tools for inclusion and mutual understanding. The discussion will highlight the perspectives of international organisations, intercultural dialogue centres, and diversity advocates on ensuring that AI systems reflect pluralism, strengthen social cohesion, and prevent new forms of digital exclusion.

Panellists:

Quico DOMINGO, Partner and CEO at Mortensen

Vera FERREIRA, Head of Regional Programmes and Oversight at KAICIID Dialogue Centre

Charlotte GILMARTIN, Co-Secretary of the Steering Committee on Anti-discrimination, Diversity and Inclusion (CDADI), Directorate General of Democracy and Human Dignity, Council of Europe

Henri MONCEAU, Permanent Representative, Digital Governance and AI, Organisation Internationale de la Francophonie (OIF)

Rami ESKANDER, Director of the Department of Education at Arab League of Educational, Cultural and Scientific Organisation (ALECSO)

Ahmed ELKALLINY, Managing Partner at Quantum Solutions, Egypt

Moderator: Rui TAVARES LANCEIRO, Assistant Professor at the Faculty of Law of the University of Lisbon

Wednesday, 29 October

9:00 | Parallel Workshops

Workshop 4

Shaping an Ethical, Inclusive, and Fair AI Governance Framework for the Arab Region, by the Arab ICT Organization (AICTO)

Workshop 5

The role of capacity building in the era of artificial intelligence and cybercrime, by the Digital Governance and Sport department of the Council of Europe with the support of the GLACY-e project

Workshop 6

Inclusive and Multicultural AI: Perspectives from Global Dialogue, by the Centres of the GPAI Expert Community

Workshops on day 2 will take place between 9:00 and 10:30

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14:00 Lunch

15:30 Conclusions session

This session will include a wrap-up by the rapporteurs of each of the six parallel workshops followed by a presentation of the conclusions by the [General Rapporteurs](#).

Salwa HAMROUNI, Professor of Public Law, Faculty of Legal, Political and Social Sciences of Tunis, Honorary President of the Tunisian Association of Constitutional Law

Vera Lúcia RAPOSO, Associate Professor with Aggregation and Vice Dean, NOVA School of Law – Faculdade de Direito da Universidade NOVA de Lisboa

16:45 Closing panel

Alain BERSET, Secretary General of the Council of Europe

Miguel Ángel MORATINOS, Under-Secretary-General of the United Nations and High Representative for the Alliance of Civilizations (UNAOC)

Augustin KIBASSA MALIBA, Minister of Digital Economy of the Democratic Republic of Congo

Inês DOMINGOS, Portuguese Secretary of State for European Affairs

Ambassador Francesca CAMILLERI VETTIGER, Permanent Representative of Malta to the Council of Europe, President of the Ministers' Deputies of the Council of Europe and President of the Executive Committee of the North-South Centre of the Council of Europe.

PARALLEL WORKSHOPS

Workshop 1

Digital governance in the public sector: rights-based approach and good practices

Digital Governance and Sport department of the Council of Europe



Tuesday, 28 October
14:30 – 16:00



Plenary Room



EN, AR

This session will explore how public administrations can harness digital transformation while ensuring full respect for human rights, democracy and the rule of law. Speakers will share experiences on building transparency, accountability, and trust in the digital governance of public services, highlighting good practices from both national authorities and Council of Europe initiatives.

This workshop will introduce [HUDERIA Methodology](#): a new Council of Europe tool that provides guidance and a structured approach to carry out risk and impact assessments for Artificial Intelligence (AI) systems which can be used by both public and private actors

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Moderator: **Moritz TAYLOR**, Senior Project Officer, Digital Governance and Sport Department, Council of Europe

Speakers:

Neil MICALLEF, AI Supervision Manager, Malta Digital Innovation Authority (MDIA)

Albina OVCEARENCO, Secretary to the Committee on Artificial Intelligence (CAI), Council of Europe

Kristian BARTHOLIN, Head of the Data Protection Unit, Council of Europe

Elena YURKINA, Head of Unit, Transversal Challenges and Multilateral Projects Division, Council of Europe

Luis ARANDA, Senior Economist/Policy Analyst, Artificial Intelligence and Emerging Digital Technologies Division, the Organisation for Economic Co-operation and Development (OECD)

Workshop 2

AI and justice – fact and fiction

European Commission for the Efficiency of Justice (CEPEJ)



Tuesday, 28 October
14:30 – 16:00



Exhibition room



EN, FR

This interactive workshop brings together key actors in the justice system to showcase how artificial intelligence is being integrated into their daily work. Through live demonstrations, real-world case studies, and a moderated discussion, participants will explore the opportunities, challenges, as well as legal and ethical considerations of AI in legal practice.

Live demonstrations of real tools by different judicial actors will be followed by a “hot chair” discussion with the co-moderators and the audience.

Introduction

Muriel DÉCOT, Secretary of the Council of Europe's European Commission for the Efficiency of Justice

AI Interactive Chat for judicial services

Juvenal PEREIRA, President of the Instituto de Modernização e Inovação da Justiça (IMI.JIP), Cabo Verde

AI for legal research - AIMON

Klaudia MACIEJEWSKA, lawyer, product manager and head of the Currenda Lab Research and Development Centre, Poland

Hyper-automation of payment procedures

Javier PARRA, Government Secretary of the Superior Court of Justice of Murcia, Spain

Co-moderators (members of the [Rule of Law Youth Network](#))

Nour MOHAMED, Egypt

Ikram Yassamine MEKIDICHE, Algeria

Workshop 3

Virtual Borders: Human Rights Challenges in AI-Based Migration

European Institute of the Mediterranean (IEMed)



Tuesday, 28 October
14:30 – 16:00



Room tbc



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This workshop will address the intersection of migration governance, technology, and human rights in the Mediterranean. Three case studies will be presented by young experts from across the region examining (1) the integration of Artificial Intelligence tools in EU asylum procedures; (2) the use of digital and AI technologies to trace and identify missing migrants; (3) and technology-facilitated gender-based violence (TFGBV) against migrant women. Collectively, these contributions aim to shed light on the ethical, legal, and humanitarian challenges posed by technological transformations in migration management.

Moderator

Jusaima MOAID-AZM PEREGRINA, Scholar and researcher at the University of Granada

Speakers

Konstantina LIONTOU, Young Legal Professional specialising in European Union Law

Nabil FERDAOUSSE, Doctoral Research Fellow at HUMA-Institute for Humanities in Africa and a PhD candidate in Social Anthropology at the University of Cape Town

Martina CANESI, Postgraduate student in Diplomatic Studies at LUISS School of Government

Rapporteur

Yasmine FALFOUL, Communication Project Manager, ALDA- European Association for Local Democracy

Workshop 4

Shaping an Ethical, Inclusive, and Fair AI Governance Framework for the Arab Region

Arab ICT Organization (AICTO)



Wednesday, 29 October
9:00 – 10:30



Plenary room



EN, AR

This workshop will assess the current state of AI adoption and governance in the Arab region, and explore strategies for developing ethical, inclusive, and fair governance frameworks tailored to its specific context while drawing lessons from other parts of the world. To enrich this comparative perspective, international experts will be invited to share their experiences and insights. Bringing together policymakers, experts, and stakeholders, the workshop will address key questions of rights, representation, and readiness in the era of artificial intelligence.

Opening

Mohamed BEN AMOR, Director General – Arab Information and Communication Technologies Organization

Mohamed Saleh BEN AISSA, Assistant Secretary-General and Head of the League of Arab States Center in Tunisia

Moderator

AICTO

Keynote speech

Hoda BARAKA, Advisor to the Minister, National AI Lead and Acting Director of the Egyptian Center for responsible AI - Ministry of Communications and Information Technology – Egypt

Panelists

Abdul Baset Salem AL-BAOUR, Chairman of the Authority General Authority for Information – Libya (TBC)

Pierre EL KHOURY, Director of the Beirut Bar Institute - Council of Europe expert - Lebanon

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Tawfiq Abu BAKER, Director of the Personal Data Protection Directorate - Ministry of Digital Economy and Entrepreneurship – Jordan

Mohamed JEMNI, Director of ICT Department - Arab League Educational, Cultural and Scientific Organization (ALECSO)

Rapporteur

Nada LAABIDI

Workshop 5

The role of capacity building in the era of artificial intelligence and cybercrime

Digital Governance and Sport department of the Council of Europe with the support of the GLACY-e project.



Wednesday, 29 October
9:00 – 10:30



Exhibition



EN, FR

The session will explore initiatives helping criminal justice systems adapt to AI-enhanced cyber threats without compromising fundamental rights and synergies arising from aligning the Framework Convention and AI and the Budapest Convention in capacity-building strategies.

Moderator

Javier GOMEZ PRIETO, Programme Manager Cybercrime Programme Office (C-PROC) of The Council of Europe

Speakers

Maria Vidal BENEYTO, Senior Prosecutor, specialised in cybercrime and hate crime, Public Ministry Spain

Daniel Alves MONTEIRO, Director General, Financial Intelligence Unit, Cabo Verde, member of T-CY AI working group on AI

Nadine SHAWI, Senior legal advisor, Ministry of Technology and AI, Lebanon

Thomas LAMPERT, Chair of data science and artificial intelligence, University of Strasbourg

Albina OVCEARENCO, Secretary to the Committee on Artificial Intelligence (CAI), Council of Europe

Workshop 6

Inclusive and Multicultural AI: Perspectives from Global Dialogue

Centres of the GPAI Expert Community



Wednesday, 29 October
9:00 – 10:30



Multi-usos room



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The session aims to explore how multilingual and multicultural AI ecosystems, as well as inclusive approaches to AI development, can strengthen cooperation between Europe and the Global South. The

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discussion builds on the outputs of the GPAI Tokyo Innovation Workshop (May 2025) and contributes to the upcoming India AI Impact Summit 2026, under its “Social Good” track.

Opening remarks/moderation

Yuko HARAYAMA, Secretary General of the Global Partnership on AI (GPAI) Tokyo Expert Support Center

Sophie FALLAHA, Executive Director at CEIMIA

Aurélie SIMRAD, Executive Director Paris Center of Expertise for International Cooperation on AI (INRIA)

Discussants

Basheerhamad SHADRACH, Director, Commonwealth Educational Media Centre for Asia (CEMCA)

Fabio PORTO, Senior researcher at the National Laboratory of Scientific Computing (LNCC), Brazil

Elena YURKINA, Head of Unit, transversal Challenges and Multilateral Projects Division, Council of Europe

Concluding reflections

Yuko HARAYAMA, Secretary General of the Global Partnership on AI (GPAI) Tokyo Expert Support Center

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