**Evaluation of the Intergovernmental Committees (2019)**

Intergovernmental committees set up by the Committee of Ministers

- **14** steering committees
- **9** subordinate bodies
- **11** ad hoc committees

**STRENGTHS**

- Promotion of member states’ unity
- Development of common standards
- Usage of standards by the Court and monitoring bodies
- Increased cooperation between countries

**Evaluation questions**

*Do the committees…*
- address the needs of member states?
- achieve their objectives?

*Are the committees…*
- relevant to the objectives of the organisation?
- efficient?

**Methodology**

- **10** committees as case studies
- **4** comparator for benchmarking organisations: EC, ILO, OECD, UNESCO
- **516** online survey responses from committee members
- **53** semi-structured interviews with permanent representations, staff, committee chairs

**Survey responses on relevance and effectiveness**

<table>
<thead>
<tr>
<th>Quality of outputs</th>
<th>Excellent (37)</th>
<th>Quite good (56)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Performance on mandate</td>
<td>V. effective (24)</td>
<td>Quite effective (53)</td>
</tr>
<tr>
<td>Relevance for member states</td>
<td>Very relevant (46)</td>
<td>Quite relevant (42)</td>
</tr>
<tr>
<td>Contribution to CoE objectives</td>
<td>Very important (60)</td>
<td>Quite important (32)</td>
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</tbody>
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**Different Scenarios:**

- Status quo
- Limited change
- Radical change

**KEY RECOMMENDATIONS**

- Establish a strategic framework
- Clarify how committees are established/dissolved
- Reinforce coordination and cooperation
- Mobilise extra-budgetary resources
- Increase flexibility in the planning and deployment of resources
- Improve communication on activities
- Improve performance evaluation
- Amend Resolution CM/Res(2011)24