

To Stéphanie Poirel, secretary of the monitoring committee.

I would like to present you my short CV and the motivation letter for my candidacy for the vicepresident in the Monitoring Committee within the Congress of the Council of Europe.

Please find attached my CV and motivation letter.

Thank you for your consideration.

With kind regards

Dr. Phil. Marie Kaufmann

Motivation Letter

My profession and life experience

In the long term, I have been engaged with consultancy, lecturing and research activities in the field of decentralization of public administration, strategic planning and regional development, programmes and projects of the EU Structural Funds and European Development Assistance.

In 1996, I was in the team of international experts commissioned by the European Commission to introduce a monitoring and evaluation system in the Czech Republic. Over the past twenty years I have been involved in dozens of tasks whose objective and purpose is to provide the European Commission with feedback on the relevance and effectiveness of public spending on the implementation of the individual policies of the European Union.

I have experience evaluating a wide range of European policies and related agendas: from enlargement and European integration policy, through EU development assistance, economic and social cohesion, agriculture, environment, employment, development of civil society, human right, public administration reform etc.

I have been working for a long time in the Czech Republic, Germany and other EU member states, performing highly expert analytical activities and technical assistance in the form of projects commissioned by the European Commission or government institutions. In recent years, I have been intensively evaluating European programmes in the accession countries, particularly in the West Balkan countries.

I also consider my profession as a particular mission. For twenty years, I have been intensively educating and informing the public about European Union policies and funds and the need to monitor and evaluate them. I have spent hundreds of hours of training in evaluation methods and techniques to the professional community.

Other experiences from being working for international and professional organisations

In 2007-2010, I was a member of the Executive Board of the European Evaluation Society. I am a co-founder of the Czech Evaluation Society and have developed a number of initiatives that have raised the issue of public spending evaluation in our country.

I speak fluent English and German and I have a knowledge of Spanish and Russian. My lifelong great interest and passion is Esperanto, an international language I have taught in our country and abroad being a student. Since the 1970s, I have been a member of the Czech Esperanto Movement and for

several years I have also been in the leadership of the World organization of Esperanto Youth. Thanks to those activities, I learned how important international cooperation is and how beneficial it is when people from different nations and cultural backgrounds can understand each other. On this topic I have spoken in the Council of Europe already in the eighties!

How can I apply my experience with my Congress candidacy?

My professional experience and knowledge of the governance system of the European institutions and European countries is the main strength of my candidacy - I am a practitioner, a knowledgeable expert with an environment in which I have entered into a political role.

I am a member of Regional Parliament of the Mid-Bohemian Region of the Czech Republic since 2016. I chair the Committee for Economic and Regional Development, Science and Research. My main objective is to improve strategic management and regional planning and quality of public services.

Since March 2017 I am an active Member of the Czech delegation in the position of deputy head of the delegation representing regional authorities. Right in the 2017, I participated in the monitoring visit to Lichtenstein and the Observation of municipal elections mission in 'The former Yugoslav Republic of Macedonia'. In March 2018 I was rapporteur for the Monitoring report about Local democracy in Lichtenstein. Alongside the more experienced members of Congress, I recognized the coherent Congress monitoring practice and understood better the dimension of the overall Congress performance.

My goal is to work in the Congress in all the key issues that Congress decides on. I will strive for the ideal of European unity, promote the prosperity and cooperation of all local and regional authorities.

In attachment please find my short resume I listed in detail my experience and education.

Thank you for your consideration.

With kind regards


Dr. Phil. Marie Kaufmann



Europass Curriculum Vitae



Personal information

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E-mail marie.kaufmann@evaluation.cz
Nationality, Gender Czech, female
Date of birth 16.05.1959

Occupational field **Strategic consultant, Analyst and Evaluator of public policies**

Socio-economic specialist with 30 years' experience as a researcher and public policy consultant working with governments, national and regional public administrations and major aid donors, European Union and international organizations
20 years of professional experience in management and evaluation of EU funded programmes and interventions, such as the development assistance (EDF, EIDHR), pre-accession programmes (PHARE, SAPARD, CARDS, IPA), EU structural interventions (ESF, ERDF, CF) and other EU instruments (TAIEX evaluation) and funds (EGF, EAFRD, FEAD)

Political position **Regional Councilor**, Mid-Bohemian Region, Czech Republic. Chair of the Committee for Economic and Regional Development, Science and Research, www.kr-stredocesky.cz, (since 2016);
Deputy Head of the Delegation of the Czech Republic to the Congress of Local and Regional Authorities of the Council of Europe

Work experience

Dates	From 2004 – onwards
Occupation or position held	Managing Director and Senior Socio-Economic Expert
Main activities and responsibilities	Supporting public sector clients to develop more effective policies and legal and regulatory frameworks in different areas of EU policies including: economic and social cohesion, structural funds, human resources development, education, labour market and employment, environment and climate change, enlargement and development assistance Designing, managing and implementing evaluations and technical assistance projects Conducting evaluations of EU interventions including ESF, ERDF, IPA and of other Donors
Name and address of employer	Evasco s.r.o, Evaluation & Assessment & Consultancy Ltd., Czech Republic
Dates	From 1995 – onwards
Occupation or position held	Socio-economic expert, Evaluation Specialist, Trainer
Main activities and responsibilities	Long and short-term expert assignments in specific areas in EU policies commissioned by the EU or national governments Performance monitoring, evaluation and budgeting in public sector organisations
Name and address of employer	Free lance consultant working for international consultancies, EU, national and regional administrations
Dates	From 1994 to 1996
Occupation or position held	Director of International Office Charles University
Main activities and responsibilities	Managing a modern, professionally-functioning International Office at the Charles University
Name and address of employer	Charles University Prague, Czech Republic

Dates From 1989 - 1992
Occupation or position held **Researcher**
Main activities and responsibilities Research and analytical work in area of international relations, Latin America countries focus
Name and address of employer International Journalism Organisation - International Journalism Institute, Czech Republic

Dates From 1988 - 1989
Occupation or position held **Researcher**
Main activities and responsibilities Research and analytical work in area of international relations, Latin America countries focus
Name and address of employer Ministry of Foreign Relations – International Relations Institute, Czech Republic

Dates From 1986 - 1988
Occupation or position held **Specialist** for Latin America countries
Main activities and responsibilities Research and administrative work in area of international relations, Latin America countries
Name and address of employer Press Agency ORBIS, Czechoslovakia

Education and training

Dates From 1983 to 1985
Title of qualification awarded Doctor of Philosophy, PhDr. (Dr. Phil.)
Principal subjects/occupational skills Social Sciences (international relations)
Name and type of organisation providing education and training **Charles University Prague**

Dates From 1978 to 1983
Principal subjects/occupational skills Political Economics and Philosophy
Name and type of organisation providing education and training **Charles University Prague, Faculty of Philosophy and Arts**

Dates From 1990 to 1993
Title of qualification awarded Diploma - University Post-graduate study degree
Principal subjects/occupational skills Psychology and Pedagogy
Name and type of organisation providing education and training **Charles University Prague, Faculty of Philosophy and Arts**

Dates From 1984 to 1987
Title of qualification awarded University Post-graduate study degree in English, in German, in Spanish
Principal subjects/occupational skills Individual post-graduate studies in English, in Spanish and in German
Name and type of organisation providing education and training **Charles University Prague, Pedagogy Faculty**

Social skills and competences Communication, Networking, Leadership, Managerial Skills proved on a number of international projects and programmes funded by EU pre-accession instruments and Structural funds
Extensive experience from living and working both in the Czech Republic and in Germany and long and short-term assignments in Europe – EU and EU non-member states
20 years working with various public administrations in Central and East European countries

Organisational skills and competences European Evaluation Society member and Executive Board member (2008-2011)
Czech Evaluation Society member, President (2005-2007), German Evaluation Society member;
Executive Board member of the World organization of Esperanto Youth (TEJO, UEA)

Additional Information Numerous analytical and evaluation reports commissioned by the European Union services, dossiers and presentations within the Conferences and Seminars