

Management Response and Action Plan
Project on ‘Supporting the Effective Implementation of Turkish Constitutional Court Judgements in the Field of Fundamental Rights’
of the Council of State

Name of Evaluation Report:	EXTERNAL EVALUATION OF THE PROJECT		
Date of Evaluation Report:	15/06/2026	Date of Action Plan:	01/09/2026

Overall management response to the evaluation: This evaluation comprehensively analysed the relevance, effectiveness, efficiency, and sustainability of the project, with a particular focus on possible improvements for new projects. The project team, Head of Türkiye Unit and Head of Co-operation Programmes Division have reviewed the recommendations outlined in the evaluation report and accepted them.

The accepted recommendations align closely with the insights received from the project team, partners, and individual meetings with national stakeholders during the implementation of the Project.

Overall, this evaluation process has served as a valuable tool for assessing project performance, identifying areas for enhancement, and informing strategic decision-making moving forward.

Dissemination plan for the evaluation: The report was shared internally, including with the donor and beneficiaries by email and was published on the relevant website – DIO website. The Management response was prepared in close collaboration with the Council of Europe Ankara office, the Head of Unit, and the Head of the Co-operation Programmes Division.

Management Decision ¹	Entity in Charge	Planned Actions ² (determined by Entity)	Justification ³ for Non-Acceptance	Target Date for Action	Person Responsible for Action	Priority Level (High/Medium)
Recommendation 1: The Council of Europe should assess its continued support to the effective implementation of fundamental rights case law in Türkiye.						
☒ Accepted ☐ Rejected ☐ Under consideration	Project team, DGI	As part of the Council of Europe's continued engagement with Türkiye, opportunities to further support the effective implementation of fundamental rights case law and the alignment of national practice with European standards will be assessed. This will include, where relevant and feasible, continued capacity-building activities for judicial actors, including lawyers, with a particular focus on the effective application of European human rights standards and case law. Project teams will further seek opportunities to		Continuous	Head of Division I - Co-operation Programmes, and Head of Unit	

¹ The management decision is in relation to the Recommendation (Accepted, Partially accepted, Rejected).

² For implementing accepted recommendations.

³ For recommendations that are partially accepted or rejected.

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		strengthen judicial dialogue, including among higher courts, and to raise awareness of fundamental rights standards and relevant case law among judicial professionals and other relevant stakeholders. These efforts will contribute to consolidating the protection of fundamental rights and sustaining the results achieved through the Project.				
Recommendation 2: The Council of Europe should continue working with the TCC and other project stakeholders to further mainstream gender considerations in Project activities beyond disaggregated data collection.						
☒ Accepted ☐ Rejected ☐ Under consideration	DG1 and Ankara Office	The Council of Europe will continue working with the Turkish Constitutional Court (TCC) and other relevant Project stakeholders to further integrate gender considerations into the planning and implementation of Project activities. This will go beyond the collection and		Continuous	Head of Division I - Co-operation Programmes, and Head of Unit	

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		analysis of sex-disaggregated data and include, where relevant, consideration of gender-related perspectives in capacity-building activities, awareness-raising and other Project interventions. Projects teams will further seek opportunities to strengthen the capacity of relevant stakeholders to identify and address gender-related issues in the protection and promotion of fundamental rights. This will contribute to ensuring that gender considerations are increasingly mainstreamed across relevant Project activities and to the sustainability of the Project's results.				

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Recommendation 3: A detailed risk assessment should be conducted at the start of any subsequent project on fundamental rights in Türkiye to assess the project feasibility in such a complex political context and to establish a framework enabling the Project team to respond flexibly and promptly to changing circumstances.						
☒ Accepted ☐ Rejected ☐ Under consideration	DG1, Ankara Office	A detailed risk assessment is conducted at the outset of any project on fundamental rights in Türkiye, taking into account the political, institutional and operational context in which the Project is implemented. The assessment will identify key risks and challenges that may affect implementation, including those related to the engagement and effective participation of relevant stakeholders, such as civil society organisations, and will consider appropriate mitigation measures. The risk assessments inform projects design and implementation arrangements and provide a		Continuous	Head of Division I - Co-operation Programmes, and Head of Unit	

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		basis for the Projects teams to monitor emerging risks and adapt activities, where necessary, in a timely and flexible manner. This approach contributes to strengthening project feasibility, preparedness and resilience in a complex and evolving operating environment.				
Recommendation 4: The Council of Europe should continue strengthening the results-oriented approach to reporting results in future projects, so that both indicators and data collection efforts allow the measurement of change.						
☒ Accepted ☐ Rejected ☐ Under consideration	DG1, Ankara Office	The results-oriented approach to project design and reporting in future projects will be further strengthened, ensuring that indicators and data collection methods are closely linked to expected results and allow for the measurement of change. In this regard, in-house expertise will be engaged, where appropriate, to review		Continuous	Head of Division I - Co-operation Programmes, and Head of Unit	

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		the initial project logframe and proposed indicators and to recommend any necessary adjustments. Project teams will also ensure greater consistency in the use of terminology across project documentation, including the project logframe, monitoring and reporting documents. This will contribute to improving the quality and coherence of results reporting and to more effectively demonstrating the changes achieved through Project interventions.				
Recommendation 5: The Council of Europe should ensure that the volume and scope of planned activities in future projects are carefully calibrated against the proposed implementation context and timeline.						
☒ Accepted ☐ Partially accepted ☐ Rejected		The volume and scope of activities are shaped by a range of considerations, including the expectations and priorities of donors and		Continuous	Head of Division I - Co-operation Programmes, and Head of Unit	

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		key national partners, as well as the implementation context and available resources. Efforts will nevertheless continue to ensure that the volume and scope of planned activities are carefully calibrated against the proposed implementation context, available resources and project timeline. Project design and planning will take into account the operational context and potential implementation challenges, with a view to ensuring that planned activities can be delivered effectively and to the expected quality standards. Future projects will also maintain, where possible, appropriate flexibility in their budgets and timelines to respond to changing				

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		operational realities. Where feasible, sufficient scheduling margins will be incorporated into project workplans to allow Project teams to address unforeseen delays and implementation setbacks without compromising the quality or completeness of delivery. This will contribute to more realistic project planning and reduce the need to rely on no-cost extensions as a corrective measure.				

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Recommendation 6: The Council of Europe should consider encouraging and supporting the TCC and partner institutions in converting informal judicial dialogue networks into structured, institutionalised arrangements – such as formal agreements, joint working groups, or regular inter-court protocols – to reduce reliance on personal relationships and mitigate risks posed by leadership transitions.						
☒ Accepted ☐ Partially accepted ☐ Rejected		Project teams will continue to support judicial dialogue between the Turkish Constitutional Court (TCC) and other relevant partner institutions, including the Court of Cassation, with a view to strengthening and sustaining cooperation at both technical and higher leadership levels. Where appropriate and in consultation with the relevant institutions, opportunities will be explored to further structure and institutionalise existing judicial dialogue mechanisms, taking into account the institutional mandates and practices of the respective courts.		Continuous	Head of Division I - Co-operation Programmes, and Head of Unit	

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		The Project teams will further seek opportunities to support arrangements that can contribute to the continuity and sustainability of judicial dialogue, including through regular exchanges, joint activities and other forms of institutional cooperation. This will contribute to reducing reliance on individual relationships and strengthening the resilience and sustainability of judicial dialogue in the context of institutional and leadership changes.				