



Strasbourg, 7 November 2024

CEPEJ-GT-EVAL(2024)31

**EUROPEAN COMMISSION FOR THE EFFICIENCY OF JUSTICE  
(CEPEJ)**

**WORKING GROUP ON THE EVALUATION OF JUDICIAL SYSTEMS  
(CEPEJ-GT-EVAL)**

47<sup>th</sup> meeting  
17-18 October 2024

**CEPEJ NATIONAL CORRESPONDENTS NETWORK**

18<sup>th</sup> meeting  
16 October 2024

**MEETINGS REPORT**

Document prepared by the Secretariat  
Directorate General I - Human Rights and the Rule of Law

## **I. ADOPTION OF THE AGENDA**

1. The Working Group on the Evaluation of Judicial Systems (CEPEJ-GT-EVAL) of the European Commission for the Efficiency of Justice (CEPEJ) held its 47<sup>th</sup> meeting on 17 and 18 October 2024, in Strasbourg, under the chairmanship of Jaša Vrabec (Slovenia). The agenda and list of participants for the meeting are respectively in Annex I and II to this report.
2. The CEPEJ Network of National correspondents held its meeting on 16 October 2024 in Strasbourg. The agenda and list of participants for this meeting are respectively in Annex III and IV to this report.

## **II. INFORMATION BY MEMBERS OF THE WORKING GROUP AND THE SECRETARIAT**

3. The Working Group welcomes online Judith Jankovic (Independent Oversight Office, International Criminal Court) who provides information on the evaluation activities being developed within the International Criminal Court. Interactions or cooperation with the CEPEJ could be considered at a later stage.
4. The Secretariat presents two new colleagues within the CEPEJ Secretariat who will work on the evaluation of judicial systems, Emilija Deolska and Oksana Iavorska.

## **III. 2024 EUROPEAN JUDICIAL SYSTEMS EVALUATION REPORT**

5. The CEPEJ-GT-EVAL welcomes the success of the event organised on 16 October 2024 for the publication of the 10<sup>th</sup> European Judicial Systems CEPEJ Evaluation Report, during which the main trends of the Report were presented to the Ambassadors and members of the Permanent Representations to the Council of Europe and to representatives of some Council of Europe bodies, in the presence of the CEPEJ National correspondents. The Secretariat also informs the Working Group of the positive reception given to the Report by the Committee of Ministers of the Council of Europe on 9 October 2024.
6. A major communication campaign on the Report was carried out this year, on the CEPEJ website and also on social networks. Moreover, messages containing elements and tools of communication related to the Report will be sent to all CEPEJ members and National correspondents. A press review is being prepared.
7. A specific study based on 2022 data collected by the CEPEJ (document CEPEJ-GT-EVAL(2024)25), prepared by the International Union of Judicial Officers (UIHJ), will be finalized promptly and submitted to the Working Group for adoption by written procedure. Two other studies are under preparation, that of the Council of the Notariats of the European Union (CNUE) and that of the European Expert and Expertise Institute (EEEE).

## **IV. PREPARATION OF THE NEW EVALUATION CYCLE AND POSSIBLE REFORM OF THE EVALUATION CYCLES**

### **a. CEPEJ National correspondents meeting results**

8. The meeting of the CEPEJ National correspondents took place on 16 October 2024, on the occasion of the publication of the CEPEJ's Judicial Systems Evaluation Report.
9. The morning was devoted to a presentation of the Report by the President of the CEPEJ-GT-EVAL as well as all the communication elements that had accompanied the publication of the Report, so that the National correspondents could relay this information in their countries and in particular to

all the people involved in data collection for the CEPEJ. The methodology used to calculate the new information and communication technologies (ICT) index developed by the CEPEJ was also presented, as well as a calculator for identifying possible improvements to this index for each country.

10. Workshops on different themes (role of the CEPEJ National correspondents, use of CEPEJ-STAT, methodology of the ICT index, cases handled by public prosecutors, quality control of the ongoing data collection), but also a workshop common to both Dashboards, Western Balkans and Eastern partnership countries, were the occasion for discussions between the National correspondents, the members of the Working Group and the Secretariat.

#### **b. Evolution and streamlining of the CEPEJ evaluation exercises**

11. Following the online meeting of the Working Group, held on 2 October 2024, discussions took place on the basis of the document CEPEJ-GT-EVAL(2024)28 presenting the objectives of the evolution of the next evaluation cycles, the overall approach that could be followed and some elements concerning the evolution of the evaluation questionnaire.
12. The Working Group welcomes positively the foreseen evolution, namely the objective of harmonising and streamlining the 4 existing cycles (Evaluation, European Union Justice Scoreboard, Dashboard Western Balkans and Dashboard Eastern Partnership) as well as collecting data and publishing the Report annually (only 9 countries are currently not covered by annual data collection).
13. The Group insists on taking the time to complete this reform, which cannot be implemented for the year 2025, as it would mean opening up data collection too quickly. The next Report will be published in 2026, based on 2025 data. 2024 data will continue to be collected as part of the EU Justice Scoreboard and the Western Balkans and the Eastern Partnership Dashboards. Only 9 countries are not currently covered by annual data collection.
14. The format of the next Report was also discussed:
  - the country profiles (part 2 of the last Report) should be developed to meet the need of the countries to have key data available on an annual basis, but also national trends;
  - concerning the general European analyses (part 1 of the last Report), numerous options were put forward, including the idea of publishing a thematic Report each year or to publish a shorter version of the current Report but with a different periodicity, for example every two or three years.
15. The Group asked the Secretariat to prepare for the upcoming meeting a document summarising the various possible options, with a precise timetable for the next cycle and collection.
16. The annual publication of the Report would imply a drastic reduction of the questionnaire. The Group examined, on the basis of the documents CEPEJ-GT-EVAL(2024)29 and CEPEJ-GT-EVAL(2024)30, all the questions existing in the various evaluation questionnaires and instructed the Secretariat to prepare for the next meeting a new questionnaire and an explanatory note on the basis of its discussions.

#### **c. Reflection on the creation of new indicators**

17. Concerning the new indicators that could be developed by the CEPEJ-GT-EVAL, the members will send their ideas to the Secretariat in writing before the next CEPEJ plenary meeting to be held on 3 and 4 December 2024.

#### **d. Support to National correspondents and peer evaluation**

18. At the last Working Group meeting in February, the Secretariat was entrusted with the preparation of a "welcome package" for new National correspondents with the help of a Task force made up of two Group members, Joanne Battistino (Malta) and Seçkin Koçer (Türkiye). The document has been submitted to the Group and the members of the Task force will send their comments to the Secretariat, which will finalise it before making it available to National correspondents on the dedicated page.
19. Various contacts were made with the National correspondents at the meeting on 16 October, and a peer review mission could be organised in Cyprus and in Greece, in addition to the one already planned in Switzerland in 2025.

#### **V. COOPERATION WITH THE EUROPEAN COMMISSION**

- a. **Study for the European Commission on the functioning of judicial systems in the member States of the European Union (Justice Scoreboard)**

20. The CEPEJ study for the EU Justice Scoreboard, based on 2023 data, is currently being prepared. The first comparative part will be submitted to the European Commission on 10 December 2024 and the second part containing country profiles in mid-January 2025.
21. The Secretariat informs the Working Group that discussions are underway with the European Commission (DG-JUST) concerning the continuation of this cooperation, as the current contract expires in March 2025.

- b. **Dashboards Western Balkans and Eastern Partnership**

22. The Secretariat in charge of these two projects informs the Group on the efforts to harmonise the two Dashboards from this cycle onwards (based on 2024 data), using the same questionnaire, the same structure for the comparative sections and the country profiles, the same reference year and the same timetables.

#### **VI. DISCUSSION ON THE THEME OF WORK-LIFE BALANCE IN JUDICIAL SYSTEMS**

23. The Secretariat reminds members that this is a theme common to the various CEPEJ Working Groups. Members were asked to send their comments on the document CEPEJ(2024)3 prepared by the CEPEJ Secretariat.
24. An *ad hoc* Working Group will be set up to work on this topic, and each Working Group will appoint a member to take part. Simone Kress (Germany) or Seçkin Koçer (Türkiye) will represent the Evaluation Working Group.

#### **VII. FORTHCOMING MEETINGS OF THE CEPEJ-GT-EVAL**

25. The next meeting of the Working Group could be held in early February (venue to be determined) and another online meeting in early May.

## Annex I

### Agenda of the CEPEJ-GT-EVAL meeting

<b>1. Adoption of the agenda</b>	
<b>2. Information by the members of the Working Group and the Secretariat</b>	
<b>Working document</b>	
<b>2024 European Judicial Systems CEPEJ Evaluation Cycle (2022 data)</b>	
CEPEJ Specific study on enforcement agents - Contribution of UIHJ CEPEJ-GT-EVAL(2024)25 (french only)	
<b>3.</b>	<b>Reference documents</b>
	European Judicial Systems CEPEJ Evaluation Report 2024
	Methodology for the calculation of the CEPEJ ICT indices CEPEJ-GT-EVAL(2024)20
<b>Working documents</b>	
<b>Preparation of the next evaluation cycle and possible reform of the CEPEJ evaluation cycles</b>	
Note on the evolution of evaluation cycles CEPEJ-GT-EVAL(2024)28	
<b>4.</b>	List of question Evaluation cycles/Scoreboard/Dashabords CEPEJ-GT-EVAL(2024)29
	General structure of the scheme CEPEJ-GT-EVAL(2024)30
	Concept note on artificial intelligence and efficiency of justice CEPEJ-SATURN(2024)19
	Welcome package for CEPEJ National Correspondents – Draft CEPEJ-GT-EVAL(2024)26
<b>Reference documents</b>	
Scheme for evaluating European judicial systems – 2024 cycle	

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CEPEJ(2022)9rev1

Explanatory note to the  
Evaluation Scheme – 2024 cycle  
CEPEJ(2023)2

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<b>Cooperation with the European Commission</b>		<b>Reference documents</b>
<b>5.</b>	a. Study for the European Commission on the functioning of judicial systems in the member States of the European Union (Justice Scoreboard) and Eurostat	CEPEJ Study for the EU Justice Scoreboard
	b. Dashboard Western Balkans	Dashboard Western Balkans
	c. Dashboard Eastern Partnership countries	Dashboard Eastern Partnership countries
		<b>Working documents</b>
<b>6.</b>	<b>Discussion on the theme of work-life balance in judicial systems (theme common to the 4 CEPEJ working groups)</b>	Concept note – Improving work life balance in the judiciary CEPEJ(2024)3
<b>8.</b>	<b>Any other business</b>	46 Meeting report of the Working Group on Evaluation of Judicial Systems CEPEJ-GT-EVAL (2024)3

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## Annexe II

### List of participants of the CEPEJ-GT-EVAL meeting

#### MEMBERS

<b>CROATIA / CROATIE</b>	<b>Martina VRDOLJAK</b> Head of department for statistics, analytic and strategic development of Judiciary, Directorate for organisation of Judiciary, Ministry of justice <b>Online</b>
<b>GERMANY / ALLEMAGNE</b>	<b>Simone KREß</b> Judge, Vice-President of the Regional Court of Cologne <b>Online</b>
<b>MALTA / MALTE</b>	<b>Joanne BATTISTINO</b> Senior Manager, Ministry of Justice and Home Affairs, The Law Courts <b>Online</b>
<b>SLOVENIA / SLOVENIE</b>	<b>Jaša VRABEC</b> Head of the Office for Public Relations Supreme Court
<b>GREECE / GRECE</b>	<b>Victoria MERTIKOPOULOU</b> Advisor, EU & Competition, Regulatory, Compliance, Kyriakides Georgopoulos Law Firm
<b>TÜRKİYE / TÜRKİYE</b>	<b>Seçkin KOÇER</b> Judge and Head of Department, General Directorate for Strategy Development, Ministry of Justice

#### PRESIDENT OF THE CEPEJ

<b>MALTA / MALTE</b>	<b>Francesco DEPASQUALE</b> The Honourable Mr Justice, Superior Courts, Ministry of Justice and Home Affairs
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#### SCIENTIFIC EXPERTS

<b>SWITZERLANDS / SUISSE</b>	<b>Christophe KOLLER</b> Researcher, Director ESEHA, Centre for counselling and comparative analysis
<b>FRANCE / FRANCE</b>	<b>Claire STRUGALA</b> Magistrate, Service de l'expertise et de la modernisation, Ministère de la justice

#### PARTICIPANTS

<b>EUROPEAN EXPERTISE AND EXPERT INSTITUTE / INSTITUT EUROPEEN DE L'EXPERTISE ET DE L'EXPERT (EEEI)</b>	<b>Benoit De Clerck</b> Co-président de l'EEEI (17/10)  <b>Fabrizia BEMER</b> International Judicial Cooperation office - Court of
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	Florence, Bureau de coopération judiciaire internationale - Cour de Florence <b>Online</b> (18/10)
<b>EUROPEAN UNION OF RECHTSPFLEGER AND COURT CLERKS / UNION EUROPÉENNE DES GREFFIERS DE JUSTICE (EUR)</b>	<b>Jean-Jacques KUSTER</b> Président honoraire
<b>INTERNATIONAL UNION OF BAILIFFS / UNION INTERNATIONALE DES HUISSIERS DE JUSTICE ET OFFICIERS JUDICIAIRES (UIHJ)</b>	<b>Mathieu Chardon</b> Secretary-General, Judicial Officer
<b>COUNCIL OF THE NOTARIATS OF THE EUROPEAN UNION (CNUE) / CONSEIL DES NOTARIATS DE L'UNION EUROPÉENNE (CNUE)</b>	<b>Suzanne KRAEMER</b> Legal adviser (18/10)
<b>THE INDEPENDENT OVERSIGHT OFFICE (IOM) / INTERNATIONAL CRIMINAL COURT (ICC) – BUREAU INDEPENDANT DE SURVEILLANCE (IOM) / COUR PENALE INTERNATIONALE (CPI)</b>	<b>Ms Judit JANKOVIC</b> Senior Evaluation Specialist <b>Online</b>
<b>COUNCIL OF THE EUROPEAN BARS AND LAW SOCIETIES / CONSEIL DES BARREAUX EUROPÉENS (CCBE)</b>	<b>Stéphanie ALVES SCHULDT</b> Conseiller juridique senior <b>Online</b>

## SECRETARIAT

### Department for Human Rights, Justice and Legal Co-operation standard-setting activities

<b>Muriel DECOT</b> Executive Secretary of the CEPEJ / Secrétaire exécutive de la CEPEJ
<b>Christel SCHURRER</b> Secretary of the CEPEJ-GT-EVAL / Secrétaire du CEPEJ-GT-EVAL
<b>Lidija NAUMOVSKA</b> Statistic coordinator / Coordinatrice des statistiques
<b>Guergana LAZAROVA-DECHAUX</b> Lawyer / Juriste
<b>Oksana IAVORSKA</b> Lawyer / Juriste
<b>Emilija DEOLSKA</b> Legal officer / Juriste
<b>Federica VIAPIANA</b> Project manager (Dashboard Western Balkans) / Chef de projet (Tableau de bord des Balkans Occidentaux)
<b>Enes SEHIC</b> Project manager (Dashboard Western Balkans) / Chef de projet (Tableau de bord des Balkans Occidentaux)
<b>Bakar JIKIA</b> Project manager (Dashboard Eastern Partnership) / Chef de projet (Tableau de bord du partenariat oriental)



<b>Oxana GUTU</b> Project manager (Dashboard Eastern Partnership) / <i>Chef de projet (Tableau de bord du partenariat oriental)</i>
<b>Tony VILELA</b> Statistician (Dashboard Eastern Partnership) / <i>Statisticien (Tableau de bord du partenariat oriental)</i>
<b>Louise WIES</b> Communication Officer / <i>Chargée de communication</i>
<b>Sandrine LUTZ</b> CEPEJ assistant / <i>Assistante de la CEPEJ</i>

**Annex III**  
**Agenda of the CEPEJ National correspondent meeting**

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1. **Welcome and introduction to the day (Room G02 Agora)**

**Information by the Secretariat**

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2. **Presentation of the 2024 CEPEJ Evaluation Report (2022 data) by Jaša Vrabec, President of the CEPEJ-GT-EVAL and Francesco Depasquale, President of the CEPEJ**

**Presentation of the Report's communication elements**

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3. **Lunch buffet (Lieu d'Europe)**

**Official publication of the 2024 CEPEJ Evaluation Report (2022 data) – Presentation to ambassadors of major trends**

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**Workshops between the CEPEJ Secretariat and National correspondents**

You will be able to attend each workshop based on your interests in the different themes below. These workshops will provide an opportunity to discuss, with the Secretariat and other national correspondents present.

**Workshop “Quality check” (permanent during the afternoon)**

Ongoing quality control on national data (EU Justice Scoreboard): individual meetings with the Secretariat in charge of the quality control for each country

**- Workshop 1: What is my role as a new National correspondent of the CEPEJ?**

4. *How is the evaluation cycle organised?*  
*What is the timeline for it?*  
*What is the CEPEJ methodology (data collection and quality control)?*  
*What are the other data collections for the CEPEJ?*

**- Workshop 2: CEPEJ-STAT / CEPEJ ICT index methodology**

*How to better use CEPEJ-STAT?*  
*The new ICT questions and index developed by the CEPEJ*

**- Workshops 3: Cases handled by public prosecutors**

*Difficulties to compare the data*  
*Difficulties encountered by National correspondents on these questions (national approach towards unknown offenders, status of cases suspended by public prosecutors, role of police/investigation authority, difference between number of cases/number of offenses/number of perpetrators)*

**Coffee break**

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## **Workshop 2: CEPEJ-STAT / CEPEJ ICT index methodology**

*How to better use CEPEJ-STAT?*

*The new ICT questions and index developed by CEPEJ*

## **- Workshops 3: Cases handled by public prosecutors**

*Difficulties to compare the data*

*Difficulties encountered by National correspondents on these questions (national approach towards unknown offenders, status of cases suspended by public prosecutors, role of police/investigation authority, difference between number of cases/number of offenses/number of perpetrators)*

## **Workshop 4: Regional data collections (Dashboards Western Balkans and Eastern Partnership countries)**

*Workshop for the correspondents of the beneficiaries of these two projects*

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## Annex IV

### List of participants of the CEPEJ National correspondent meeting

#### NATIONAL CORRESPONDENTS / CORRESPONDANTS NATIONAUX

<b>ALBANIA / ALBANIE</b>	<b>Anairda SPAHIU</b> Responsible, Monitoring, Implementation of Priorities, and Statistics Sector, Directorate of Policies and Strategies in the Field of Justice, Ministry of Justice, TIRANA
<b>ARMENIA / ARMENIE</b>	<b>Maria PETROSYAN</b> Legal expert, Center for Legislation development foundation, YEREVAN
<b>AUSTRIA / AUTRICHE</b>	<b>Katharina DERFLER</b> Expert, Federal Ministry of Justice, Office for European and International Departmental Affairs VIENNA
<b>AZERBAIJAN / AZERBAIDJAN</b>	<b>Leyla ZAKIROVA</b> Chief of analytical division for strategic planning and monitoring, Ministry of Justice, BAKU <b>Apologised / Excusée</b>
<b>BELGIUM / BELGIQUE</b>	<b>Meryem DEMIR</b> Attaché Service Juridique, Direction Générale de l'Organisation Judiciaire, SPF Justice, BRUXELLES
<b>BOSNIA AND HERZEGOVINA/ BOSNIE-HERZEGOVINE</b>	<b>Rusmir ŠABETA</b> Head of the Judicial Administration Department, Secretariat of the High Judicial and Prosecutorial Council of Bosnia and Herzegovina, SARAJEVO
<b>BULGARIA / BULGARIE</b>	<b>Vera CHAVDAROVA</b> State Expert, International Legal Cooperation and European Affairs Directorate, Ministry of Justice, SOFIA
<b>CROATIA / CROATIE</b>	<b>Martina ŽVIGAČ,</b> Senior Expert Advisor, Directorate for European Affairs, International and Judicial Cooperation and Prevention of Corruption, Ministry of Justice and Public Administration, ZAGREB <b>Apologised / Excusée</b>
<b>CYPRUS / CHYPRE</b>	<b>Anasssa PAPANICOLAOU</b> Legal Assistant, Supreme Court of Cyprus, NICOSIA
<b>CZECH REPUBLIC / REPUBLIQUE TCHEQUE</b>	<b>Ivana BORZOVA</b> Head Department of Civil Supervision, Ministry of Justice, PRAGUE <b>Apologised / Excusée</b>
<b>DENMARK / DANEMARK</b>	<b>Souad BOURRID</b> Director of Development, The Danish Court Administration, Centre for Law, Training and Communication, COPENHAGEN
<b>ESTONIA / ESTONIE</b>	<b>Margit LAURI</b> Judicial administration policy department, Ministry of Justice, TALLINN
<b>FINLAND / FINLANDE</b>	<b>Minna MELANDER</b> Senior Specialist, International Affairs, Department of Development, The National Courts Administration, HELSINKI <b>Apologised / Excusée</b>

<b>FRANCE</b>	<b>Pascal CHEVALIER</b> Sous-directeur de la statistique et des études, Ministère de la Justice, PARIS
<b>GEORGIA / GEORGIE</b>	<b>Ketevan TSINTSADZE</b> Judge, Honorable Ms Justice, Supreme Court, TBILISI <b>Apologised / Excusée</b>
<b>GERMANY / ALLEMAGNE</b>	<b>Valena WILL</b> Legal and consumer research, criminology, crime prevention, judicial statistics, Federal Office of Justice, BONN
<b>GREECE / GRECE</b>	<b>Irini LAMPROPOULOU</b> Official of the Public Policy Coordination Office of the Hellenic, Ministry of Justice, ATHENS
<b>HUNGARY / HONGRIE</b>	<b>Annamária TANCSIK</b> Court Secretary of the Curia of Hungary, BUDAPEST
<b>ICELAND / ISLANDE</b>	<b>Kristin HARALDSDOTTIR</b> Director, The Judicial Administration, REYKJAVÍK <b>Apologised / Excusée</b>
<b>IRELAND / IRLANDE</b>	<b>Lisa HANLY</b> Administrative Officer, access to Justice, regulation & Reform, Civil Policy, Department of Justice, DUBLIN
<b>ITALY / ITALIE</b>	<b>Giorgia TELLOLI</b> , Statistician, Court of Appeal, BOLOGNA
<b>LATVIA / LETTONIE</b>	<b>Agnija KARLSONE - DJOMKINA</b> Head of Division for International Cooperation and Analytics Division, Court Administration of Latvia, RIGA
<b>LITHUANIA / LITUANIE</b>	<b>Milda GRAJAUSKAITĖ</b> Assistant of the Director of Legal and Administration Department, VILNIUS
<b>LUXEMBOURG</b>	<b>Marie-Line GLAESERNER</b> Parquet général du Grand-Duché de Luxembourg, Service Statistique de la Justice (SSJ), Cité Judiciaire, LUXEMBOURG
<b>MALTA / MALTE</b>	<b>Joanne BATTISTINO</b> Officer in Scale 5, Department of Justice, Ministry for justice, VALLETTA <b>Apologised / Excusée</b>
<b>MONACO</b>	<b>Sebastien BIANCHERI</b> Premier juge au tribunal de première instance, Palais de Justice, MONACO <b>Apologised / Excusé</b>
<b>MONTENEGRO</b>	<b>Blagoje GLEDOVIC</b> Senior Advisor, Ministry of Justice, PODGORICA
<b>NETHERLANDS / PAYS-BAS</b>	<b>Renate DEN BAK</b> Scientific staff member, Scientific Research and Documentation Centre, Research department, Legal system, Legislation, International and Aliens Affairs (RWI), THE HAGUE <b>Apologised/ Excusée</b>
<b>NORTH MACEDONIA / MACÉDOINE DU NORD</b>	<b>Nikola PROKOPENKO</b> Head of Department, Ministry of Justice, SKOPJE

<b>NORWAY / NORVEGE</b>	<b>Maren NYSTRÖM BAKSAAS</b> , Senior advisor, Department of Civil Affairs, Section for Finance and Governance, The Royal Norwegian Ministry of Justice and Public Security, OSLO
<b>POLAND / POLOGNE</b>	<b>Agnieszka STANKIEWICZ</b> Specialist, Department of Strategy and European Funds, Ministry of Justice, WARSZAWA
<b>PORTUGAL</b>	<b>Sara NUNES DE ALMEIDA</b> Directorate General for Justice Policy, International Affairs Department, Ministry of Justice, LISBON
<b>REPUBLIC OF MOLDOVA / REPUBLIQUE DE MOLDOVA</b>	<b>Victoria PALANCIUC</b> Superior Council of Magistracy, CHISINAU
<b>ROMANIA / ROUMANIE</b>	<b>Roxana CHIUARIU</b> Judge, Principal of Directorate for European Affairs, international relations and programs, Superior Council of Magistracy, BUCAREST
<b>SERBIA / SERBIE</b>	<b>Luka IVANCEVIC</b> Advisor, Judiciary sector, Ministry of Justice, BELGRADE
<b>SLOVAK REPUBLIC / REPUBLIQUE SLOVAQUE</b>	<b>Milan ANDREJKOVIC</b> Advisor to the State Secretary, Cabinet of the State Secretary, Ministry of Justice of the Slovak Republic, BRATISLAVA
<b>SLOVENIA / SLOVENIE</b>	<b>Tine STEGOVEC</b> Senior Judicial Adviser, Office for Court Management Development, Supreme Court, LJUBLJANA
<b>SPAIN / ESPAGNE</b>	<b>Maria-Jose CHÁVARRI IZU</b> Adviser of Directorate General for International Legal Cooperation, Ministry of Presidency, Justice, and Relations with the Parliament of Spain, MADRID
<b>SWEDEN / SUEDE</b>	<b>Karin WENNERBERG BOBERG</b> Lawyer, Legal Department, Legal Unit, National Courts Administration, STOCKHOLM
<b>SWITZERLAND / SUISSE</b>	<b>Christophe KOLLER</b> Researcher, Director ESEHA, Centre for counselling and comparative analysis, BERN
<b>TÜRKİYE</b>	<b>Fırat ÖLMEZ</b> Judge, Directorate General for Strategy Development, Ministry of Justice, ANKARA
<b>UKRAINE</b>	<b>Inna KULABUKHOVA</b> Chief specialist, Division of international and legal cooperation, Supreme Court, KIEV
<b>UNITED KINGDOM / ROYAUME-UNI</b>	<b>Peter MALEK</b> Analyst Support Team Leader, Justice Analytical Service, the Scottish Government, EDINBURGH  <b>Nathan MBALU</b> , Senior Police Advisor, Ministry of Justice, LONDRES

#### **OBSERVER STATES / ETATS OBSERVATEURS**

<b>ISRAEL</b>	<b>Gali AVIV</b> Director of the Israeli Courts Research Division, Supreme Court, JERUSALEM <b>Apologised / Excusée</b>
<b>KAZAKHSTAN</b>	<b>Shakir SHAYAKHMETOV</b> Head of International Relations Department of the Court Administration, REPUBLIC OF KAZAKHSTAN  <b>Nail AKHMETZAKIROV</b> , Head of Court Administration, REPUBLIC OF KAZAKHSTAN
<b>MAROCCO / MAROC</b>	<b>Asmae REGRAGUY</b> Chef de la Division de l'Evaluation et de la Modernisation, Ministère de la Justice, RABAT

#### INVITED DELEGATION / DELEGATION INVITEE

<b>KOSOVO*</b>	<b>Lirike KAMBERI</b> Senior Officer for European Integration and Donor Coordination, Department for European Integration and Policy Coordination, Ministry of Justice
<b>NORTH MACEDONIA / MACÉDOINE DU NORD</b>	<b>Lazar TASEV</b> Junior Associate for Criminal Justice Legislation, Judicial Sector, Ministry of Justice of North Macedonia

#### PRESIDENT OF THE CEPEJ/ *PRESIDENT DE LA CEPEJ*

<b>PRESIDENT OF THE CEPEJ/ <i>PRESIDENT DE LA CEPEJ</i></b>	<b>Francesco DEPASQUALE</b> The Honourable Mr Justice, Superior Courts, Ministry of Justice and Home Affairs, MALTA
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#### CEPEJ-GT-EVAL MEMBERS / *MEMBRES DU CEPEJ-GT-EVAL*

<b>PRESIDENT OF CEPEJ-GT- EVAL / <i>PRESIDENT DU CEPEJ-GT-EVAL</i></b>	<b>Jaša VRABEC</b> Head of the Office for Court Management Development, Supreme Court, SLOVENIA
<b>MEMBER OF THE CEPEJ- GT-EVAL / <i>MEMBRE DU CEPEJ-GT-EVAL</i></b>	<b>Joanne BATTISTINO</b> Senior Manager, Ministry of Justice and Home Affairs, The Law Courts, MALTA <b>Apologised / Excusée</b>
<b>MEMBER OF THE CEPEJ- GT-EVAL / <i>MEMBRE DU CEPEJ-GT-EVAL</i></b>	<b>Simone KRESS</b> Judge, Vice-President of the Regional Court of Cologne, GERMANY <b>Apologised / Excusée</b>
<b>MEMBER OF THE CEPEJ- GT-EVAL / <i>MEMBRE DU CEPEJ-GT-EVAL</i></b>	<b>Seçkin KOÇER</b> Judge, Directorate General for Strategy Development, Ministry of Justice, TÜRKIYE

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\* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence

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