

CEPEJ COOPERATION PROJECTS

STATUS OF
IMPLEMENTATION
JANUARY - JUNE 2025




PROJECTS IMPLEMENTED BY CEPEJ



ONGOING BILATERAL PROJECTS IMPLEMENTED BY CEPEJ

- ✓ **WESTERN BALKANS REGION (EU/COE HORIZONTAL FACILITY III)**
3 BILATERAL PROJECTS IN ALBANIA, BOSNIA AND HERZEGOVINA, KOSOVO*
- ✓ **EASTERN PARTNERSHIP REGION**
3 BILATERAL PROJECTS UNDER EU/COE PROGRAMME FOR GOOD GOVERNANCE III
IN AZERBAIJAN, GEORGIA, REPUBLIC OF MOLDOVA
1 AD HOC SUPPORT ACTIVITY IN UKRAINE (OUTSIDE PGG III)
- ✓ **EU MEMBER STATES**
1 PROJECT IN GREECE
1 AD HOC ACTIVITY IN MALTA
- ✓ **SOUTH MEDITERRANEAN REGION**
1 BILATERAL PROJECT IN MOROCCO





HORIZONTAL FACILITY
FOR THE WESTERN
BALKANS AND TÜRKIYE

STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN **ALBANIA** (SEJ IV)

[Link to project webpage](#)



STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN ALBANIA (SEJ IV)

OVERVIEW

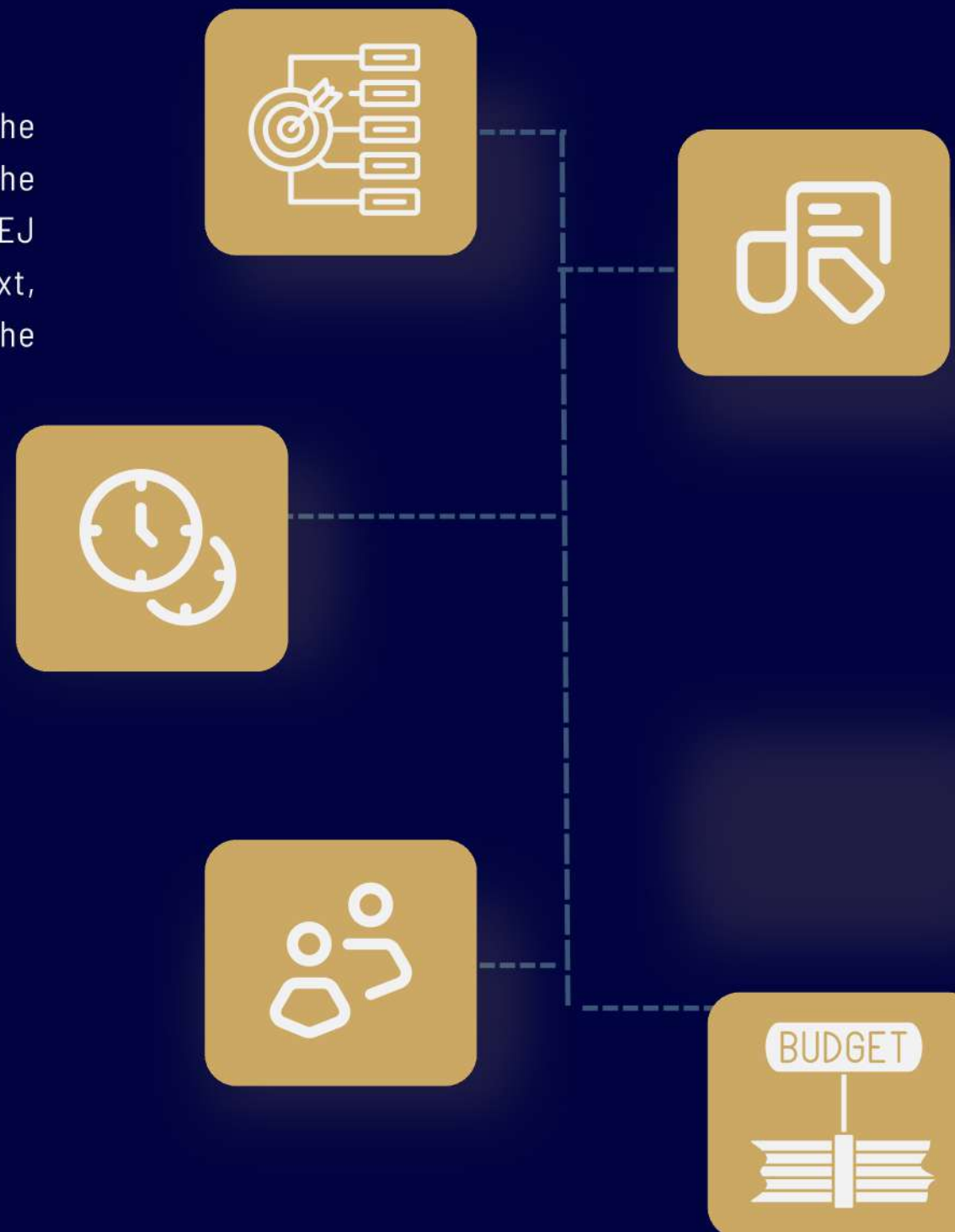
OBJECTIVE

- To support the justice governing institutions and courts in the implementation of the reforms aimed at increasing the efficiency and quality of justice system based on the CEPEJ tools and methodologies as adapted to the Albanian context, building upon achievements of the three first phases of the action

JANUARY 2023 – DECEMBER 2026

BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- High Judicial Council
- High Prosecutorial Council
- Courts and court users
- High Inspector of Justice
- School of Magistrates
- Bar Association, Mediation Chamber



EXPECTED RESULTS

- Increased transparency and efficiency of judiciary institutions through improved court management and performance, improved quality of services for users in accordance with CEPEJ standards and tools
- Improved judicial statistics in accordance with CEPEJ standards and tools and in coordination with the Dashboard Western Balkans action, Judiciary institutions become more transparent and efficient through improved infrastructure and IT tools
- Expanded use of alternative dispute resolution in accordance with CEPEJ standards and tools
- School of Magistrates is further supported to provide quality training on efficiency and quality of justice to magistrates and court administration
- High Inspector of Justice is supported to streamline judicial inspection in line with European standards

859.000 EUR

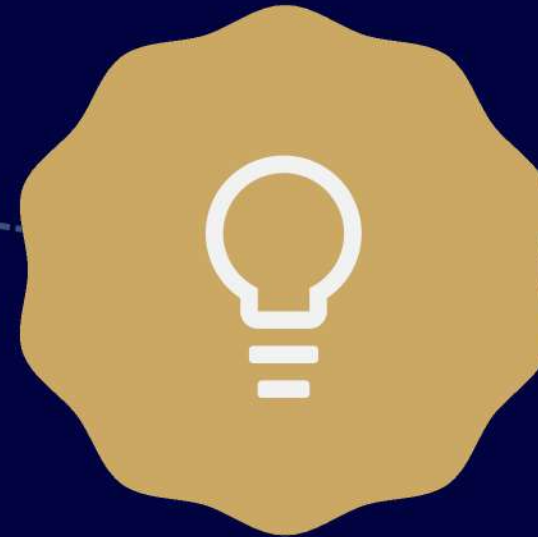


HORIZONTAL FACILITY
FOR THE WESTERN
BALKANS AND TÜRKIYE

STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN ALBANIA (SEJ IV)

HIGHLIGHTS

IMPROVED COMMUNICATION
CAPACITY OF PROSECUTION
AGAINST CORRUPTION AND
ORGANIZED CRIMES



CONSULTATIONS ON
INSTITUTIONALISING COURT
SATISFACTION SURVEYS



TRAINING PROGRAMME OF THE ALBANIAN SCHOOL OF
MAGISTRATES ENRICHED WITH A NEW MODULE "ENHANCING
CASE MANAGEMENT AND DIGITAL ETHICS KNOWLEDGE FOR
JUDICIARY PROFESSIONALS"

HORIZONTAL FACILITY
FOR THE WESTERN
BALKANS AND TÜRKIYE



STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN ALBANIA (SEJ IV)

CONDUCTED ACTIVITIES (JANUARY-JUNE 2025)

- Joint mission in Albania of CEPEJ actions SEJ IV and “Dashboard Western Balkans”, in particular on strengthening data collection and analysis tools and modernisation of IT systems through the development of digital tools such as the online notification platform for lawyers and the new CMIS for the prosecution services (January).
- Review and improvement of the information provided to lawyers from the Online Notification Platform that provides information on all cases followed by the lawyers registered with the relevant reference number as registered in the CMIS is finalised (March).
- Initial consultations with the High Judicial Council, the School of Magistrates and relevant courts on implementing a new round and institutionalising of the court satisfaction surveys (April).
- A training for the team engaged with the monitoring of the activities of the media at the Special Prosecution against Corruption and Organized Crimes focusing particularly on crisis communication and communication on special cases and election related investigations communication, in view of the upcoming parliamentary elections in Albania (May).
- Training module “Enhancing case management and digital ethics knowledge for judiciary professionals” based on existing CEPEJ cyberjustice tools, to be included in the initial and continuous training program of the Albanian School of Magistrates (May).



HORIZONTAL FACILITY
FOR THE WESTERN
BALKANS AND TÜRKIYE

STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ)

[Link to project webpage](#)



STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ) OVERVIEW

OBJECTIVE

- To support the justice system of Bosnia and Herzegovina in improving its efficiency and quality in accordance with the standards and tools developed by the CEPEJ.

JANUARY 2023 – DECEMBER 2026

BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- High Judicial and Prosecutorial Council (HJPC)
- judicial training institutions (JPTC)
- chief judges, chief prosecutors, court administrators, judges and prosecutors, courts
- Association of Mediators



EXPECTED RESULTS

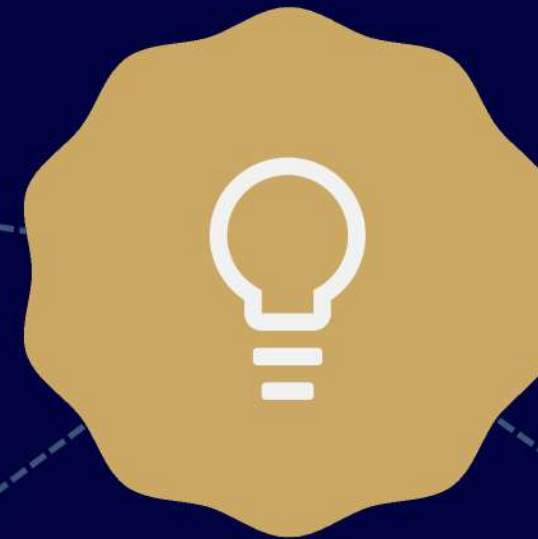
- Efficiency and quality of the justice system of Bosnia and Herzegovina will be strengthened (including support in shortening the length of proceedings and in reducing the backlog)
- The capacities for collecting, processing and analysis of data on the functioning of the judicial system and judicial statistics according to the CEPEJ methodology will be supported, in strong coordination with the CEPEJ Dashboard Western Balkans action
- Justice professionals' capacities on topics related to efficiency and quality of justice will be strengthened, in line with CEPEJ standards and tools

658.000 EUR

STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ)

HIGHLIGHTS

INITIATION OF A COMPREHENSIVE ASSESSMENT OF THE JUDICIAL TRAINING SYSTEM IN BIH TO IDENTIFY KEY CHALLENGES AND RECOMMENDATIONS TO ENHANCE COORDINATION AND IMPROVE TRAINING IMPACT




PRESENTATION OF SATISFACTION SURVEYS FINDINGS AND RECOMMENDATIONS TO SUPPORT COURTS MANAGEMENT IN POLICY MAKING FOR IMPROVED COURT SERVICES BASED ON USER FEEDBACK



3RD WESTERN BALKANS REGIONAL ICT HUB WORKSHOP ON CASE MANAGEMENT SYSTEMS, JUDICIAL DIGITALIZATION AND AI



LAUNCHING IN COOPERATION WITH JUDICIAL TRAINING CENTERS OF THE HELP ONLINE COURSE "QUALITY OF JUSTICE – THE WORK OF CEPEJ" ADAPTED TO BOSNIAN CONTEXT




HORIZONTAL FACILITY FOR THE WESTERN BALKANS AND TÜRKİYE

STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ)

CONDUCTED ACTIVITIES (JANUARY-JUNE 2025)



- Workshops on “Satisfaction survey findings and recommendations on how these findings can be addressed to capture court users feedback and implement better service of justice” held in two largest BIHSEJ targeted courts (Brčko and Trebinje) as follow up on previously conducted user satisfaction surveys among citizens and professional groups (prosecutors, lawyers, notaries, media representatives, and political party members)(February).
- HELP Online Course “Quality of Justice : the Work of CEPEJ” translated to Bosnian language and adapted to local context was launched in cooperation with Judicial Training Centres with participation of court presidents, judges, and HJPC representatives (March).
- Strengthening of capacities of HJPC representatives on European standards in judicial efficiency, enforcement, and digital transformation through attending the conference “Better enforcement of national judicial decisions: a human rights and rule of law requirement” and the 12th meeting of the CEPEJ-GT-CYBERJUST working group on cyberjustice and AI (March).
- Comprehensive assessment of the judicial training system in BiH to identify key challenges and recommendations to enhance coordination and improve training impact (April).
- 3rd Western Balkans Regional ICT Hub workshop bringing together leading ICT officers from the region to exchange experiences on case management systems, judicial digitalization, and AI tools, with a focus on promoting CEPEJ tools in the field of cyberjustice (May).
- A workshop on organisation and implementation of internal satisfaction surveys for 5 pilot courts (May).



HORIZONTAL FACILITY
FOR THE WESTERN
BALKANS AND TÜRKİYE

STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN **KOSOVO*** (KOSEJ III)

* THIS DESIGNATION IS WITHOUT PREJUDICE TO POSITIONS ON STATUS AND IS IN LINE WITH UNSCR 1244 AND THE ICJ OPINION ON THE KOSOVO DECLARATION OF INDEPENDENCE.

[Link to project webpage](#)



STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN KOSOVO (KOSEJ III)

OVERVIEW

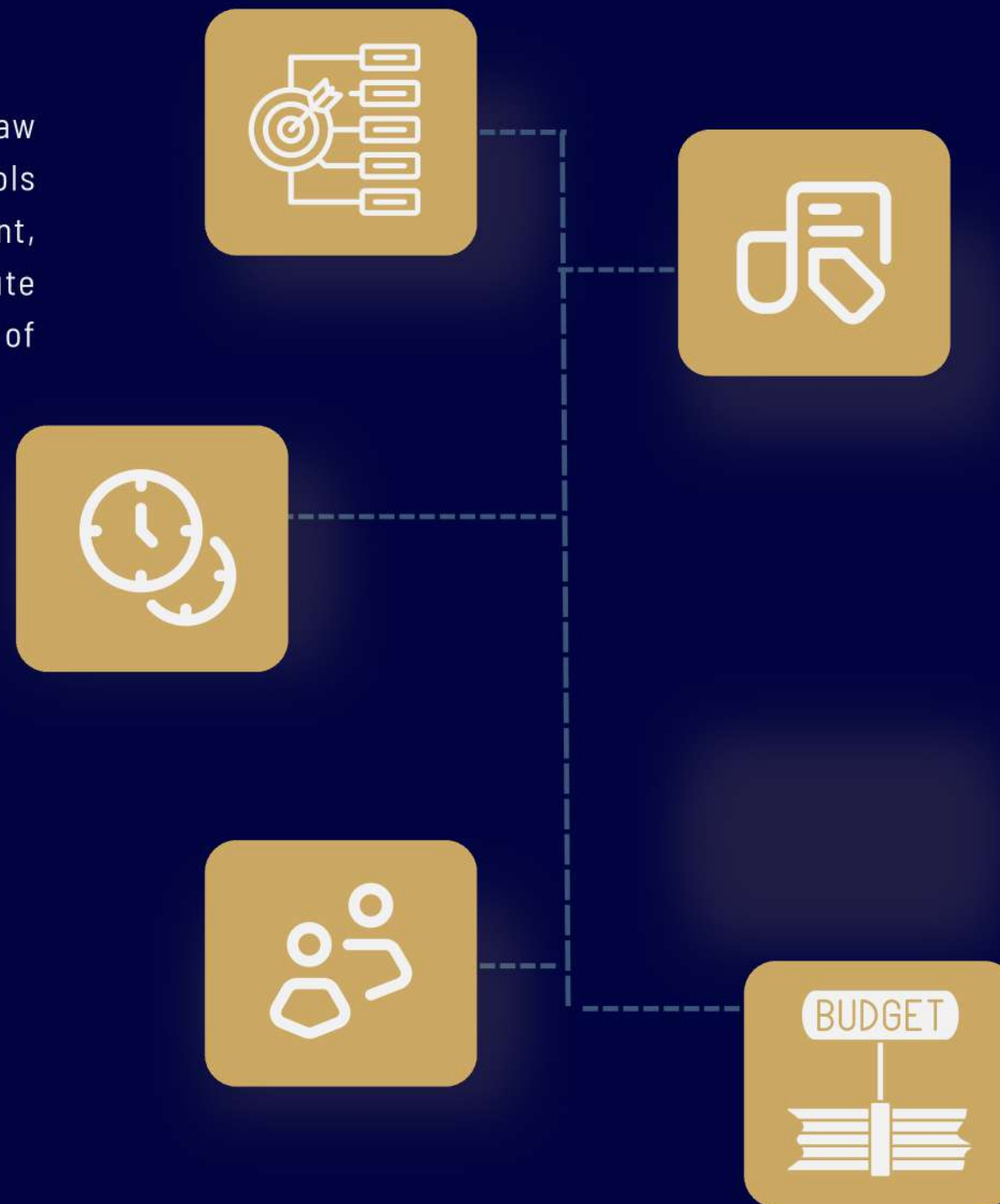
OBJECTIVE

- To successfully foster the implementation of the Rule of Law Strategy 2021-2026 by sustaining and expanding CEPEJ tools and methodologies notably on judicial time management, digitalisation of justice and e-filing, alternative dispute resolution (ADR), judicial map, organisation and accessibility of court premises, etc.

JANUARY 2023 – DECEMBER 2026

BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- Kosovo Judicial Council (KJC)
- Kosovo Prosecutorial Council (KPC)
- Judicial Academy
- chief judges, chief prosecutors, court administrators, judges and prosecutors, courts



EXPECTED RESULTS

- To support to the authorities responsible for the administration of justice to monitor the implementation of the Rule of Law Strategy based on accurate and automatically generated judicial statistics
- To strengthen capacities on timeframes of judicial proceedings, better distribution of human resources with an assessment of the complexity of cases, on cyberjustice and mediation tools to justice based on CEPEJ methodology
- To increase consultation between courts, parties and other actors and to detect delays
- To support to courts to collect users' feedback to enable courts to undertake measures to improve court organisation, court services and court premises
- To facilitate electronic communication between courts and parties, starting with electronic notifications

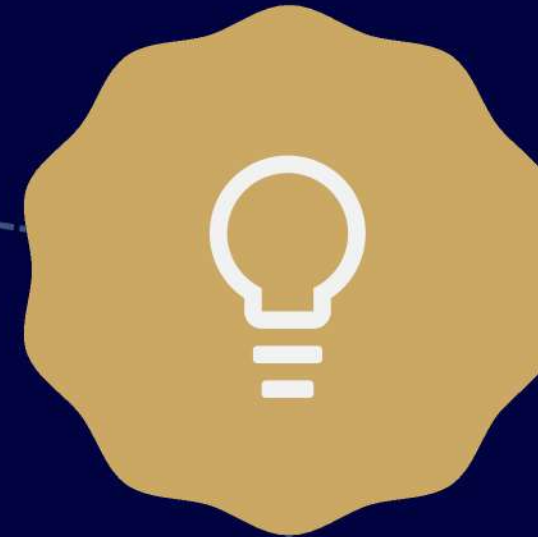
779.000 EUR

**HORIZONTAL FACILITY
FOR THE WESTERN
BALKANS AND TÜRKİYE**

STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN KOSOVO (KOSEJ III)

HIGHLIGHTS


**SUPPORT TO STRENGTHENING THE ROLE
OF THE INSPECTION UNIT WITHIN THE KJC
SPECIFICALLY IN REDUCING THE BACKLOG
AND INCREASING EFFICIENCY IN THE
COURTS IN ADDITION TO PROVIDING
OVERSIGHT**



**IMPROVING KJC'S COMMUNICATION OF
JUDICIAL STATISTICS TO THE PUBLIC
BY ADDRESSING CITIZENS' CONCERNS
ABOUT THE JUSTICE SYSTEM THROUGH
CLEAR, UNDERSTANDABLE, AND
CONTEXTUALIZED DATA.**



**STANDARDIZATION OF PROSECUTORIAL
TEMPLATES BY KPC'S WORKING GROUP**



HORIZONTAL FACILITY FOR THE WESTERN BALKANS AND TÜRKİYE

STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN KOSOVO (KOSEJ III)

CONDUCTED ACTIVITIES (JANUARY-JUNE 2025)

- Establishment of KPC's Working Group on Templates tasked to improve prosecutors' daily work through automatically generated templates, identifying pilot templates for the most commonly used documents (May 2025). The review and development of these templates will continue in the upcoming workshop on 10-11 June.
- Strengthening of capacities of 20 representatives from the KJC Secretariat and communication officers on how to better use judicial statistics to strengthen citizens' trust in Kosovo's justice system and publishing information on the length of judicial proceedings to address citizens' concerns about delays in justice.
- Workshop with fifteen members of the KJC's Inspection Unit on ways to enhance its role, aiming to integrate it into the KJC's strategic decision-making processes, ensuring that the Unit's findings and recommendations directly inform court reforms



Partnership for
Good Governance

FOSTERING MEDIATION IN AZERBAIJAN

[Link to project webpage](#)



Partnership for Good Governance

FOSTERING MEDIATION IN AZERBAIJAN OVERVIEW

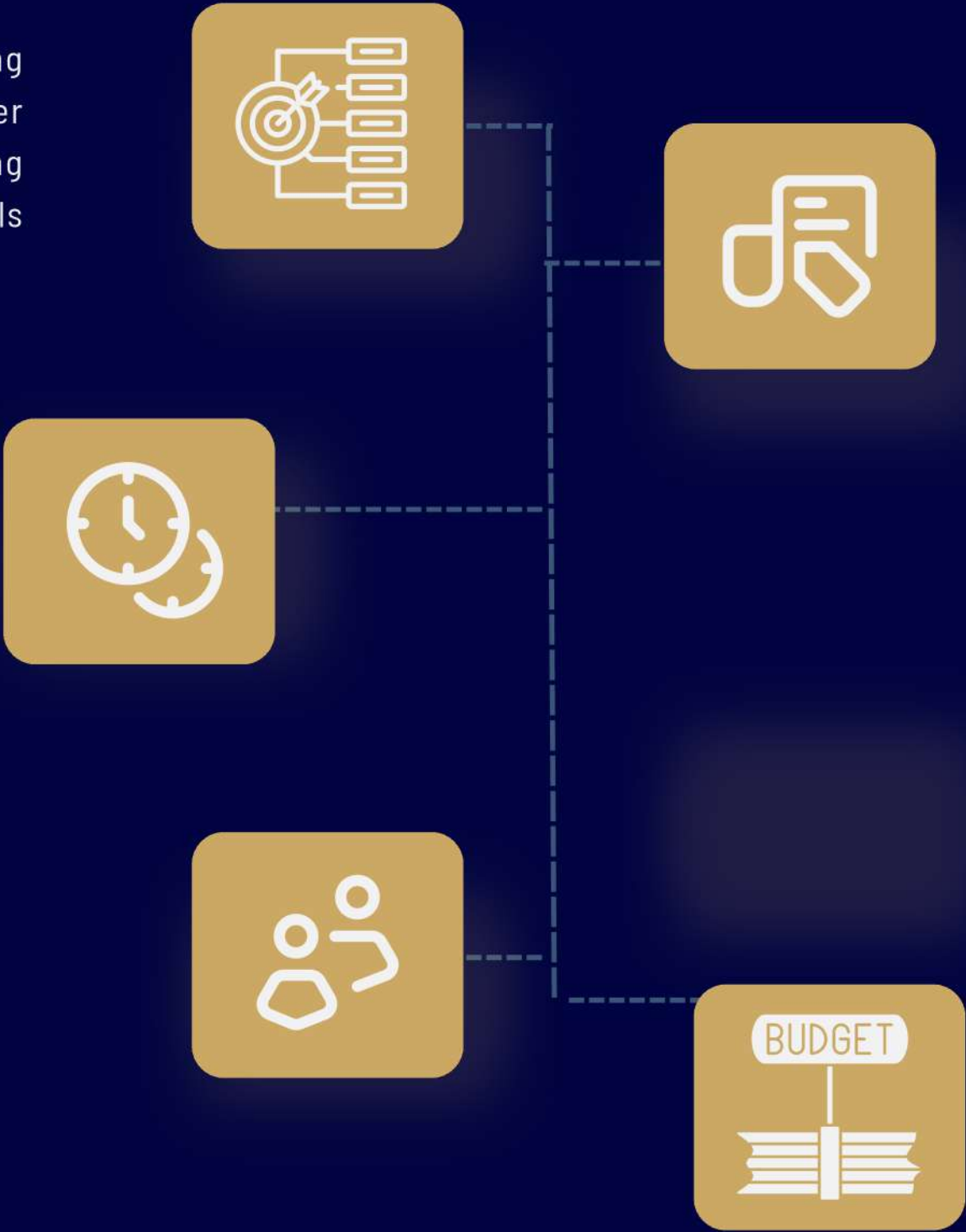
OBJECTIVES

- Improved recourse to mediation in Azerbaijan via increasing the availability and the quality of mediation services, further strengthening the capacities of mediators, and by raising awareness on mediation amongst justice sector professionals and citizens.

MARCH 2023 – FEBRUARY 2026

BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- Academy of Justice
- Mediation Council and mediators
- judges, lawyers
- the civil society, users



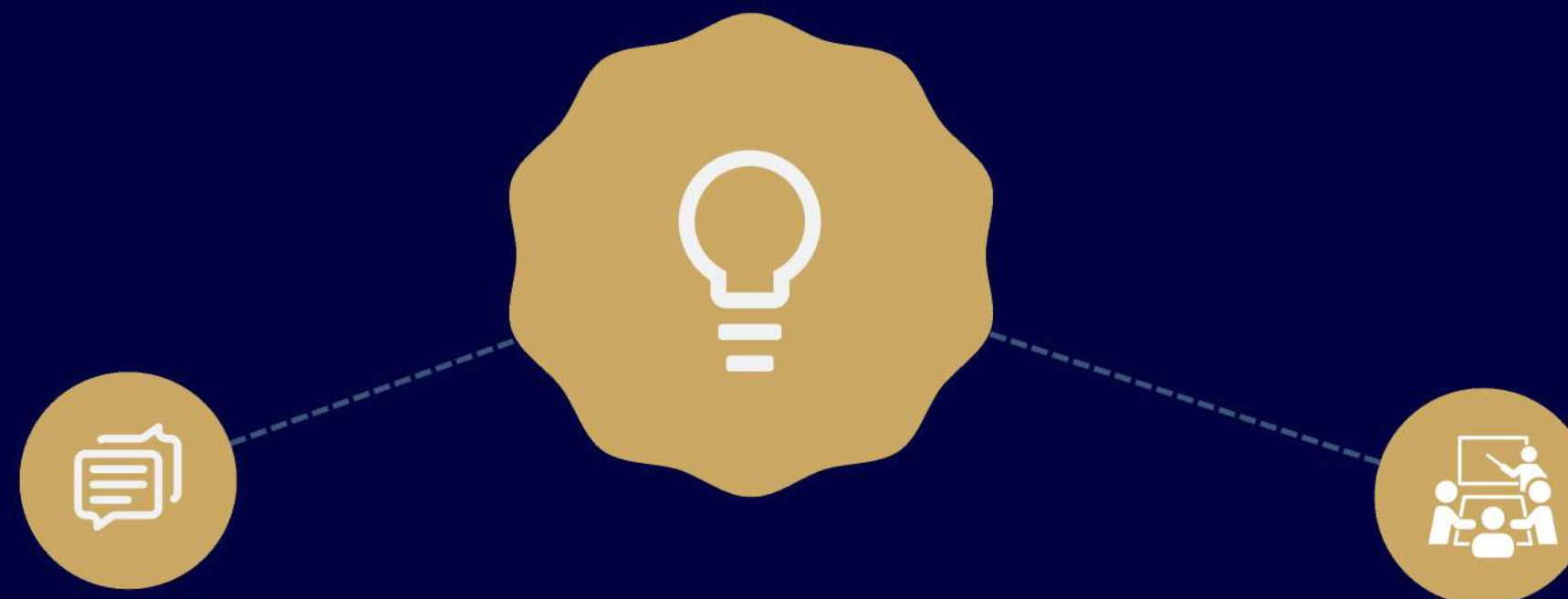
EXPECTED RESULTS

- Expert analysis of the state of play and recommendations for further improvements in the area of mediation
- Expert report on mediation statistics with recommendations to adopt a standard system to gather statistics based on CEPEJ Mediation Baseline Statistics
- Ex post analysis of the state of play of mediation
- Strengthen the capacity of the Mediation Council (ethics, fees, monitoring, data collection and analysis)
- Strengthen the capacity of mediators
- Increased knowledge of mediation trainers to provide in-depth and specialised trainings
- Increased knowledge and awareness of various mediation stakeholders, including judges and lawyers, with a view to supporting the recourse to mediation and the dissemination of good practices
- A mediation pilot to improve geographical outreach
- Promotion and awareness plan on mediation in Azerbaijan

880.000 EUR

FOSTERING MEDIATION IN AZERBAIJAN

HIGHLIGHTS



DEVELOPMENT OF "MEDIATION COMMUNICATION, AWARENESS RAISING, AND PROMOTION STRATEGY OF AZERBAIJAN (2025-2028)", AS WELL AS AN ACTION PLAN ON THE IMPLEMENTATION OF THE STRATEGY BY A TEAM OF CONSULTANTS WITH MEDIATION AND COMMUNICATION BACKGROUNDS

INCREASE OF PRACTICAL SKILLS OF 42 AZERBAIJANI MEDIATORS FOR EFFECTIVELY RESOLVING DISPUTES THROUGH MEDIATION AS A RESULT OF ONE-MONTH CEPEJ HELP TUTORED COURSE ON "THE IMPORTANCE OF QUALITY OF JUSTICE IN MEDIATION" (FEBRUARY-MARCH 2025)

Partnership for Good Governance



FOSTERING MEDIATION IN AZERBAIJAN

CONDUCTED ACTIVITIES (JANUARY-JUNE 2025)

- Use of the HELP tutored course on “The importance of quality of justice in mediation” developed by CEPEJ for a group of 50 Azerbaijani mediators, in cooperation with the Mediation Council and the Academy of Justice of Azerbaijan (February - March).
- Development of the “Mediation Communication, Awareness Raising, and Promotion Strategy of Azerbaijan (2025-2028)” by a team of consultants with mediation and communication backgrounds.
- Online workshop to present and discuss with national stakeholders the draft Strategy (April).
- Revision and finalisation of the document to reflect the feedback from the project partners together with an Action plan on the implementation of the Strategy with timeframes and concrete measures and activities for a period of four years.
- Participation of representatives of the Mediation Council of Azerbaijan in the international conference “Promoting mediation through cooperation in the Republic of Moldova” in Chisinau (May).

Partnership for
Good Governance

SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA

[Link to project webpage](#)



Partnership for Good Governance

SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA OVERVIEW

OBJECTIVES

- To improve the efficiency of the Georgian judicial system by reducing backlogs and shortening case proceedings.
- To enhance the quality of judicial services through dialogue between justice professionals and the public.
- To increase judges' referrals to mediation and improve data collection for mediation cases using the CEPEJ Mediation Development Toolkit

MARCH 2023 – FEBRUARY 2026

BENEFICIARIES AND STAKEHOLDERS

- Common Courts of Georgia
- High Council of Justice
- High School of Justice
- Independent Inspector of the High Council of Justice
- Judges and Court Staff
- Mediators' Association



EXPECTED RESULTS

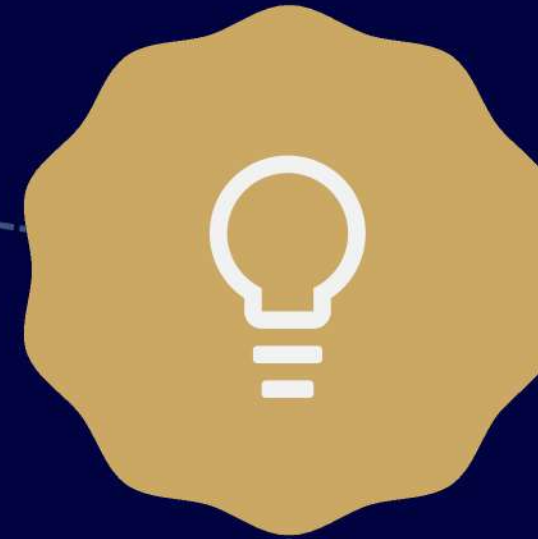
- Courts adopt quality and efficiency standards and tools
- The delivery of efficient and quality judicial services to citizens at the national and court level is enhanced
- Court coaching program allows to improve court management and disseminate practical measures to other courts
- Court performance through strengthened court management is improved
- The recourse to mediation is enhanced

800.000 EUR

SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA

HIGHLIGHTS

STRENGTHENING OF CAPACITY OF
MEDIATORS IN GEORGIA TO HARMONISE
MEDIATION DATA COLLECTION AND
ALIGN NATIONAL PRACTICES WITH
CEPEJ TOOLS AND INTERNATIONAL
STANDARDS

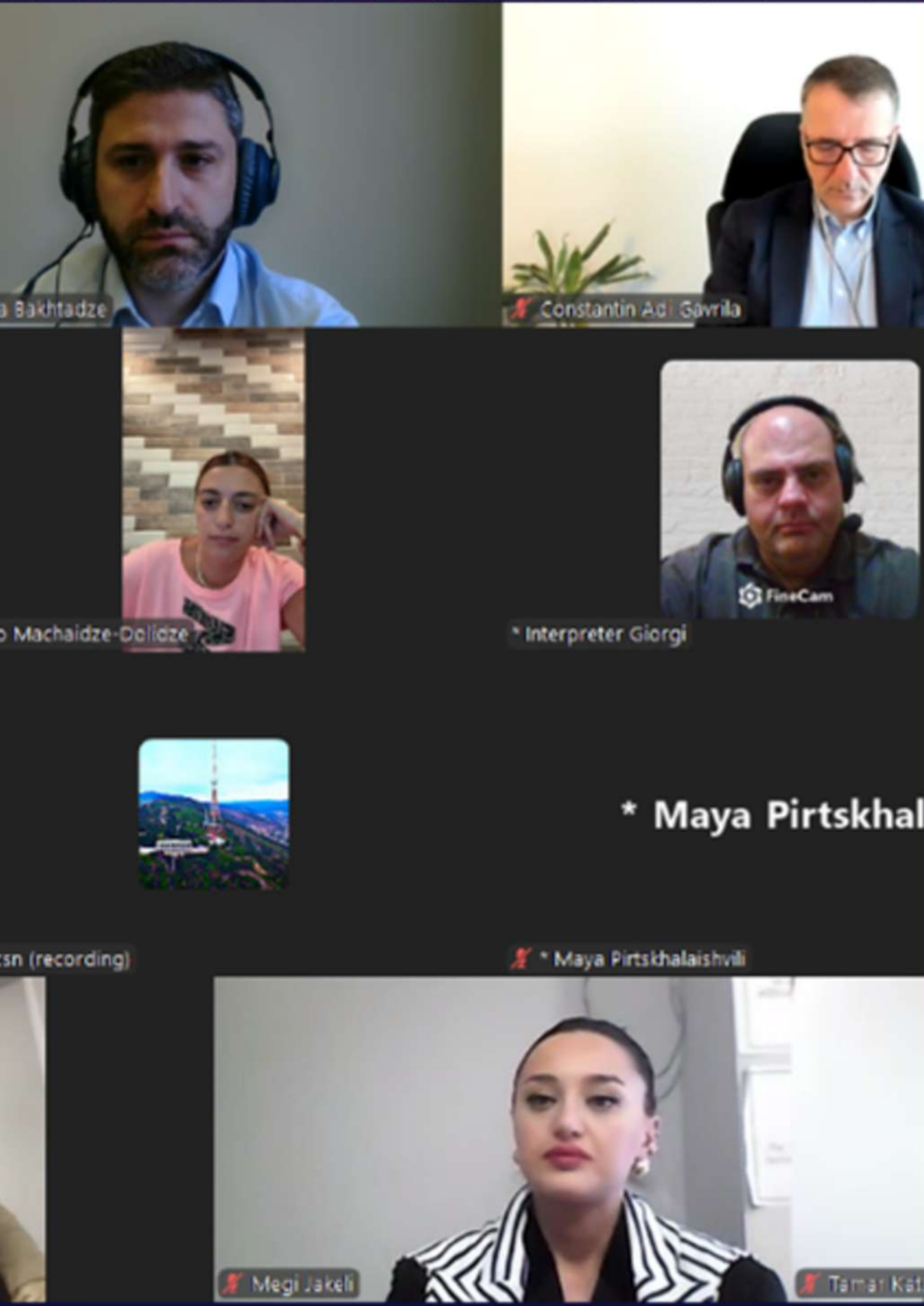


INCREASE OF CAPACITIES OF
CIVIL SOCIETY ACTORS IN
GEORGIA TO MONITOR JUDICIAL
PERFORMANCE USING CEPEJ
EFFICIENCY AND QUALITY
INDICATORS



INCREASE OF CAPACITIES OF LEGAL PROFESSIONALS OF
THE GEORGIAN BAR ASSOCIATION TO ASSESS JUDICIAL
EFFICIENCY AND PRACTICAL APPLICATION OF CEPEJ
INDICATORS

Partnership for Good Governance



SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA

CONDUCTED ACTIVITIES (JANUARY-JUNE 2025)

- Online training on mediation data collection for the Mediators' Association (April).
- Workshop conducted in cooperation with EaP Dashboard Action for Civil Society Organisations aiming to raise awareness on judicial efficiency and statistics and CEPEJ methodology and relevant tools (May).
- Training conducted in cooperation with EaP Dashboard Action for the Georgian Bar Association's analytical unit on CEPEJ methodology and tools related to judicial efficiency (May).

Partnership for
Good Governance

SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

[Link to project webpage](#)



Partnership for Good Governance

SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

OVERVIEW

OBJECTIVES

- To promote further modernisation of the judicial administration, improving the evaluation, efficiency, and quality of the functioning of courts, in particular by strengthening the court management and preventing backlogs, improving the transparency, communication, and accessibility of courts, as well as the public trust and user satisfaction, in line with European standards.

MARCH 2023 – FEBRUARY 2026

BENEFICIARIES AND STAKEHOLDERS

- Superior Council of Magistrates
- Ministry of Justice
- Agency for Court Administration
- The National Institute of Justice



EXPECTED RESULTS

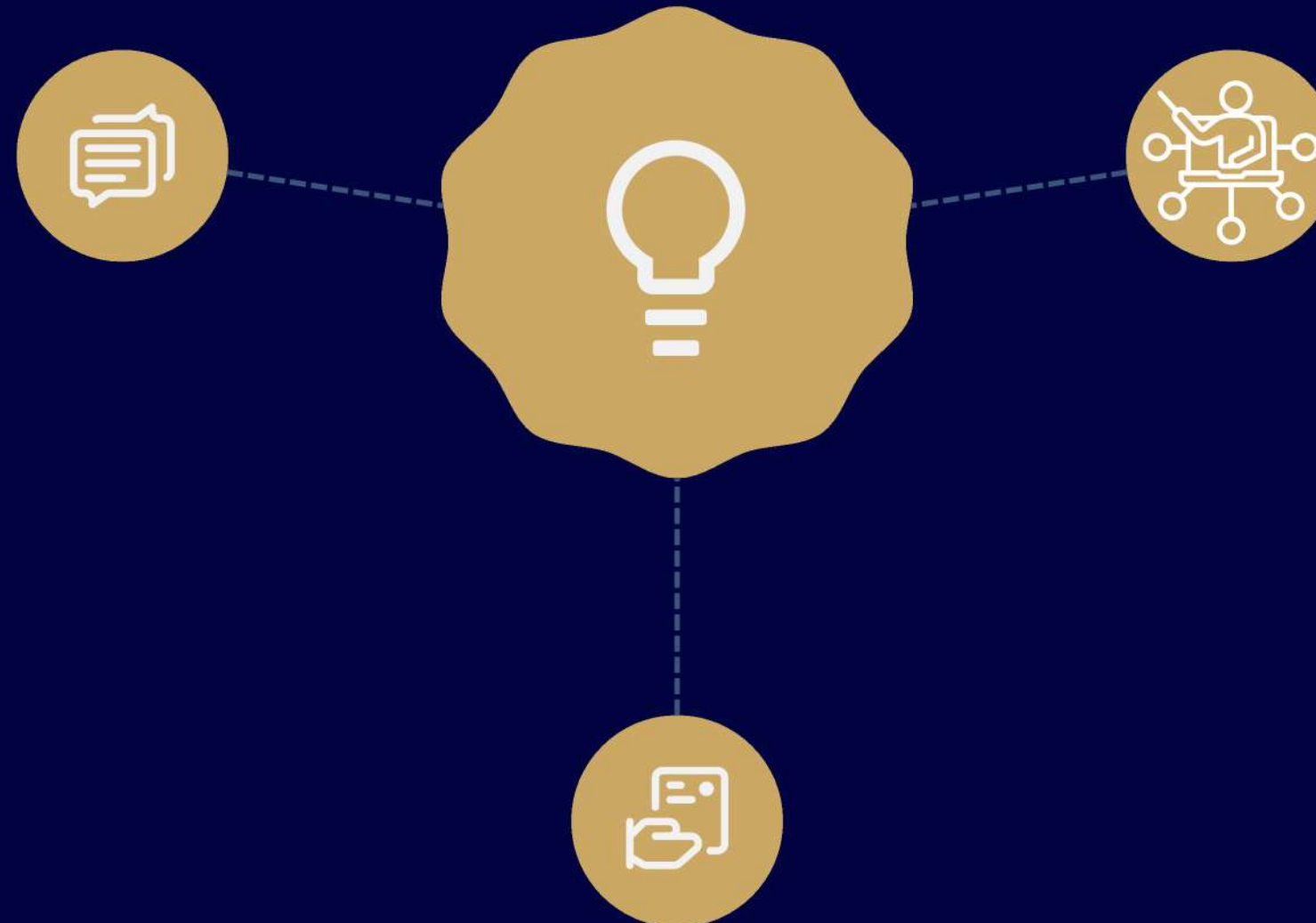
- Improving the evaluation of courts and their efficiency by strengthening court management
- Improving the working conditions, the transparency, and the communication of the judiciary
- Improving the quality of judicial services with better accessibility of the judiciary and user satisfaction

635.000 EUR

SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

HIGHLIGHTS

PREPARATION AND SUPPORT TO
MODERN POLICIES OF COURT
MANAGEMENT AND JUDICIAL
COMMUNICATION INSPIRED FROM
CEPEJ TOOLS WITH THE SUPERIOR
COUNCIL OF MAGISTRACY AND
OTHER JUDICIAL ACTORS



ENHANCED TRAINING ON COURT
MANAGEMENT AND NEW TRAINING
MATERIALS AVAILABLE TO THE
JUDICIAL COMMUNITY

SUPPORT TO STRENGTHENING MEDIATION IN
THE REPUBLIC OF MOLDOVA

Partnership for Good Governance



SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

CONDUCTED ACTIVITIES (JANUARY-JUNE 2025)

- Second upgrade of JUSTAT AIS, the platform which provides valuable statistical data on Moldova's judicial system, with a workshop to gather feedback from users and draw up terms of reference for software development. This upgrade should respond to the changes in the national courts' map, include 2 more dashboards (on organisation of the courts of law and on their human resources), and facilitate the implementation of the Backlog reduction tool for national courts.
- Translation of the online HELP course "Quality of Justice : the Work of the CEPEJ" into Romanian language and made available for self-learning on the HELP Programme website.
- International Conference "Promoting Mediation through cooperation in the Republic of Moldova" serving as a platform for dialogue on strengthening the mediators' community in Moldova and exploring the legislative and institutional reforms on mediation initiated by the Ministry of Justice of the Republic of Moldova (May).

GREECE

SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI

[Link to project webpage](#)



SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI

OVERVIEW

OBJECTIVE

- To support the First Instance Courts of Athens and Thessaloniki's in their efforts to reduce their backlogs with the support of the CEPEJ tools and in particular its Backlog reduction tool

OCTOBER 2024-OCTOBER 2026

BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- First Instance Court of Athens (courts' judges and staff)
- First Instance Court of Thessaloniki (courts' judges and staff)
- National School of the Judiciary
- Lawyers, mediators and legal professionals in general



EXPECTED RESULTS

- Assessment of the root causes of delays in court proceedings in the two courts in terms of organisation, legal framework, processes and human resources available. Recommendations (including Diagnostics, Nedds Assessment and Recommendations)
- Development of action plans to reduce the backlog in close collaboration with the two courts
- Capacity-building measures for judges and court staff will ensure that proposed measures are implemented.

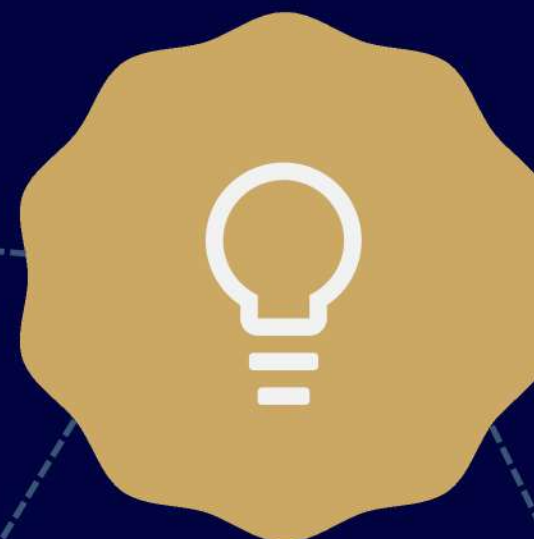
747.126 EUR

SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI

HIGHLIGHTS



**DRAFT DIAGNOSTIC REPORT – MAPPING OF
THE AS-IS SITUATION IN THE FIRST
INSTANCE COURTS OF ATHENS AND
THESSALONIKI FINALISED**



**INCREASED AWARENESS AND
UNDERSTANDING OF THE CEPEJ
METHODOLOGY AND PROJECT'S
APPROACH TO TACKLING BACKLOG
REDUCTION**



**DRAFT REPORT INCLUDING A NEEDS
ASSESSMENT (IN TERMS OF
ORGANISATION AND OPERATIONAL) AND
SWOT ANALYSIS OF THE TO-BE SITUATION
FINALISED**



DRAFT RECOMMENDATIONS FINALISED

SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI

CONDUCTED ACTIVITIES (JANUARY- JUNE 2025)



- Second experts fact-finding mission aimed at deepening the analysis on the functioning of the first instance courts of Athens and Thessaloniki, particularly focusing on challenges related to the management of civil cases and backlog reduction. In addition to meeting with the presidents, judges, and judicial staff and visiting the premises of the courts concerned, meetings with main stakeholders took place (January).
- Workshops conducted in both pilot courts to map nine of the selected business processes (February and March).
- Online workshop for the pilot courts representatives, MoJ Statistical Department to discuss CEPEJ methodology for data collection (February).
- Online workshops held to discuss the preliminary findings of the Diagnostics report (April).
- Awareness-raising event to promote effective practical approaches to reducing case backlog in the First Instance Courts of Athens and Thessaloniki among presidents, judges and registrars of these two courts, representatives of the courts of appeal of the two jurisdictions concerned and the Supreme Court, legal professionals, including lawyers and mediators, and the Ministry of Justice (May).
- Workshops to present and discuss with judges and staff from the pilot courts the initial findings of the diagnostic phase and present selected good practices, in order to lay the foundations for the development of specific action plans to reduce the backlog of cases (May).
- Finalisation of the drafts of the Diagnostics Report of the root causes of backlog in civil cases in the first instance courts of Athens and Thessaloniki, the Needs assessment report with SWOT analysis and Recommendations (May).

TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN **MOROCCO** (MA-JUST)

[Link to project webpage](#)



TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN MOROCCO (MA-JUST)

OVERVIEW

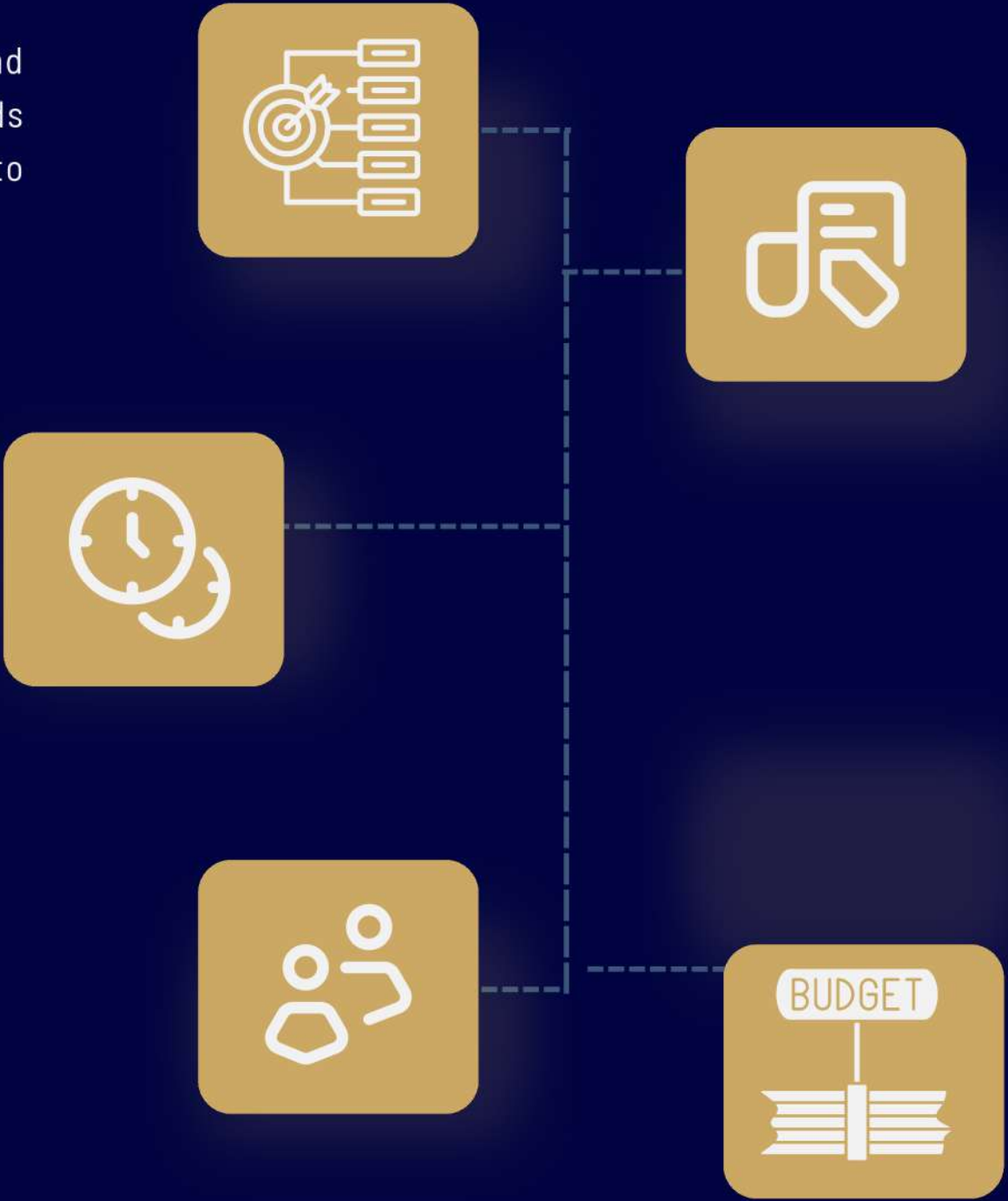
OBJECTIVES

- To strengthen the rule of law through an accessible and effective judiciary system in line with international standards by reinforcing and extending judicial protection, access to justice and increasing effectiveness of justice

JUNE 2024 – SEPTEMBER 2027

BENEFICIARIES AND STAKEHOLDERS

- High Judiciary Council (CSPJ)
- Presidency of Public Prosecution (PMP)
- Ministry of Justice
- Judiciary Higher Institute (ISM)
- Judges, lawyers, civil society, users



EXPECTED RESULTS

- Access to civil and criminal justice is improved for all persons present on Moroccan territory, without discrimination.
- Alternative dispute resolution mechanisms contribute to improved access to justice.
- More effective oversight of the courts helps identify and correct judicial dysfunctions.
- Interactions between the Ministry of Justice, the Judiciary High Council and the Public Prosecutor Office are strengthened for all matters relating to judicial administration, within the framework of the separation of powers.
- The courts and judicial services are managed in a modern way, including through digital justice.
- Enhanced capacities of key justice auxiliaries contribute to better efficiency of the judicial process.
- Experts analyze the current state and provide recommendations for further improvements in the field of mediation.

1.850.000 EUR

TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN MOROCCO (MA-JUST)

HIGHLIGHTS

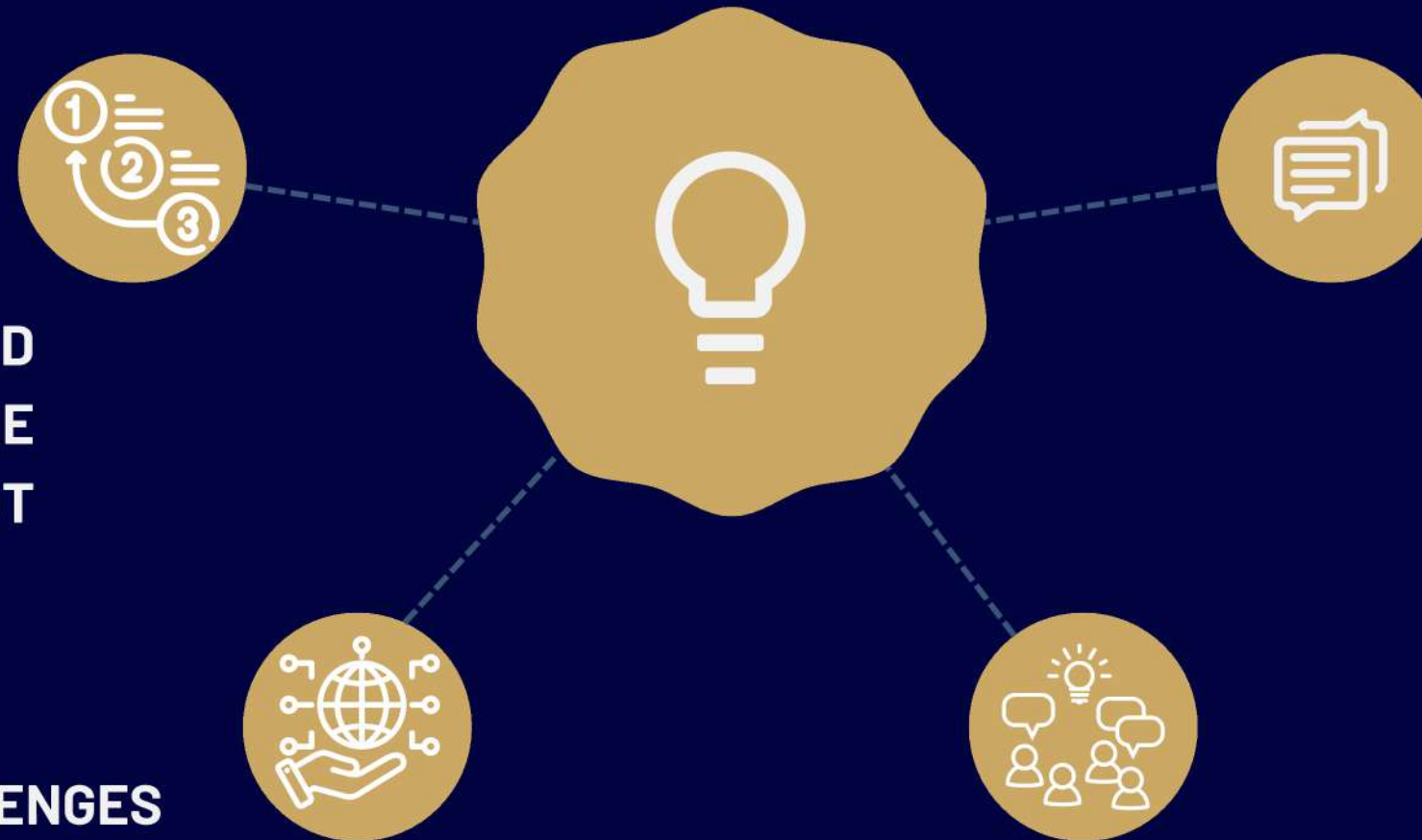
Co-funded
by the European Union



Co-funded and implemented
by the Council of Europe

IDENTIFICATION OF PRIORITIES AND COOPERATION AREAS TO SUPPORT THE MODERNIZATION EFFORTS OF PILOT COURTS

IDENTIFICATION OF THE CHALLENGES POSED BY DIGITAL TRANSFORMATION FOR LAWYERS, WHILE DEFINING THE NECESSARY CONDITIONS FOR AN EFFECTIVE, INCLUSIVE, AND SECURE TRANSITION



DIALOGUE WITH THE NATIONAL ORDER OF MOROCCAN JUDICIAL OFFICERS IN SUPPORT TO EFFORTS TO ADDRESS THE ISSUE OF NON-ENFORCEMENT OF JUDICIAL DECISIONS

WORKSHOP ON METHODS FOR OPTIMIZING WORKLOAD MANAGEMENT AND IMPROVING COURT PERFORMANCE THROUGH AN EFFECTIVE CASE DISTRIBUTION, TAKING INTO ACCOUNT CASE COMPLEXITY, JUDICIAL SPECIALIZATION, AND IMPARTIALITY REQUIREMENTS



TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN MOROCCO (MA-JUST)

CONDUCTED ACTIVITIES (JANUARY - JUNE 2025)

- Visits to three pilot courts: Casablanca Administrative Court, Rabat Court of First Instance, and Rabat Court of Appeal. Meetings with Judges and court staff to identify each court's priorities for internal operations, management, and user relations. The discussions explored cooperation opportunities to support modernization and capacity-building for magistrates, court clerks, and administrative staff in terms of judicial statistics, court management, notification procedures and digitalization (January).
- Roundtable in Rabat the profession of Lawyer and Digital Procedures: Insights from European Experiences," in partnership with the Moroccan Bar Association. Technical and legal challenges in digitizing procedures, emphasizing cybersecurity and the need for stakeholder training to ensure effective implementation of new digital tools in legal proceedings were discussed (March).
- Roundtable " Allocation of cases within courts: challenges and good practices" with Moroccan judicial actors and officials the challenges posed by such managerial measures, including consideration of case complexity, judicial specialization, emergency management, adherence to the principle of impartiality, and the shared use of new technologies were addressed with the objective to optimize judges' workloads and improve court performance, while recognizing their skills, respecting their independence and expertise, and preserving their well-being (April).
- Participation of Moroccan Judicial officers in the international conference "Better Enforcement of National Judicial Decisions: A Requirement for Human Rights and the Rule of Law", and workshop with the National Order of Moroccan Judicial Officers to analyse the ongoing challenges in judicial document notification and delivery in Morocco. The session featured discussions on the latest developments in the draft law governing the profession of judicial officer, alongside an exchange on the difficulties in notification procedures, the integration of new technologies, and the need for capacity building programs and training (March and April).

ATTORNEY GENERAL AND STATE ADVOCATE IN **MALTA** - IMPLEMENTATION OF ACTION PLANS ON OFFICES RE-ORGANISATION

The project is implemented by the Innovative Solutions for Human Rights and Justice Unit of the Department for the Implementation of Human Rights, Justice and Legal Co-operation Standards, with the support of CEPEJ Secretariat on specific activities.

[Link to project webpage](#)



ATTORNEY GENERAL AND STATE ADVOCATE IN MALTA - IMPLEMENTATION OF ACTION PLANS ON OFFICES RE-ORGANISATION OVERVIEW

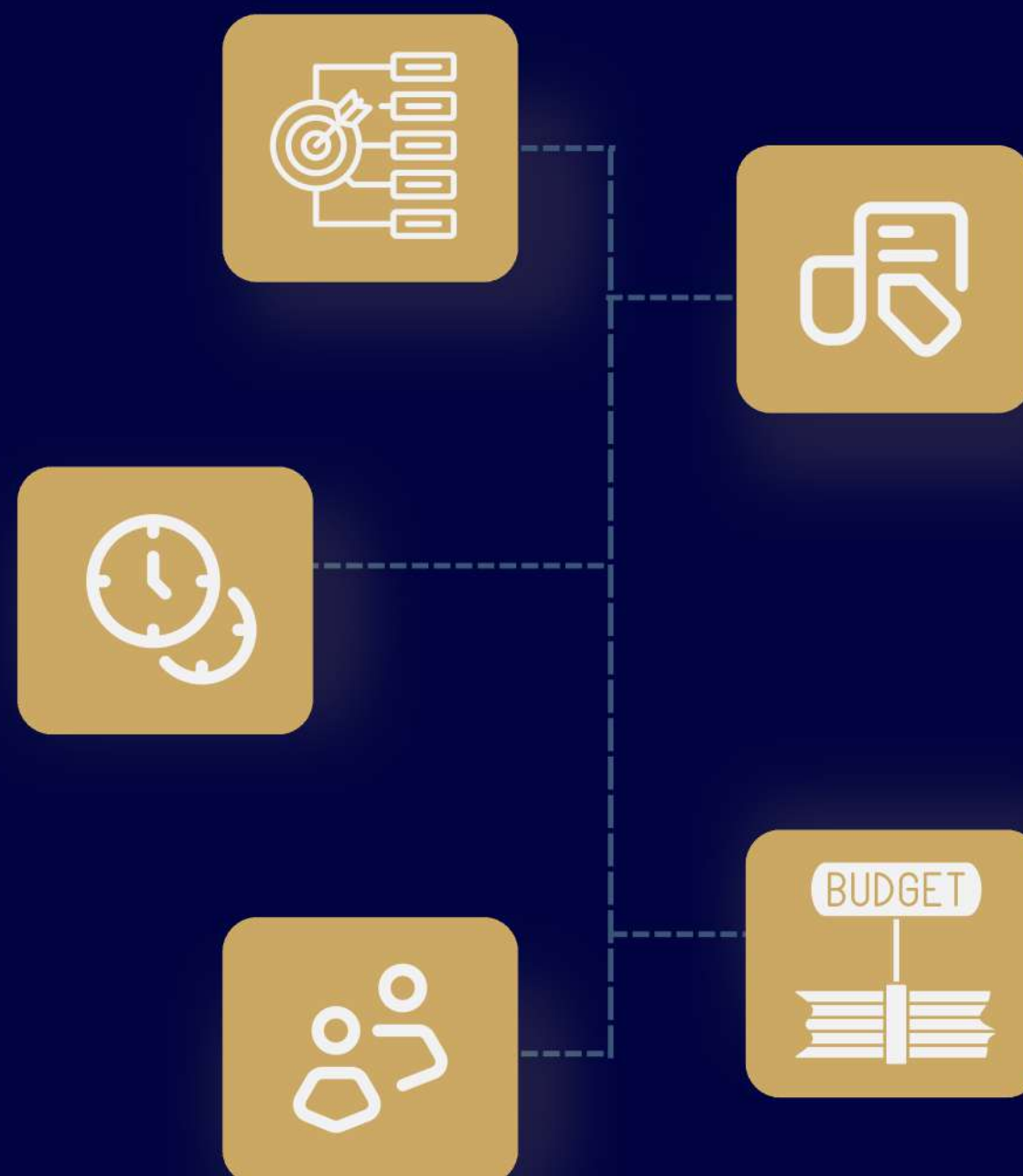
OBJECTIVES

- Ensuring their full operational independency
- Improving public trust
- Improving their accountability and transparency

NOVEMBER 2023 – OCTOBER 2025

BENEFICIARIES AND STAKEHOLDERS

- Office of the State Advocate
- Office of the Attorney General
- Ministry of Justice



EXPECTED RESULTS

- Adoption of internal strategies and introduction of new tools for the institutional and -administrative reorganisation of the two Offices.
- Adoption of communication strategies for the Offices of the Attorney General and State Advocate aiming at improving public trust and transparency.
- Improved capacity of the Offices of the Attorney General and State Advocate to provide continuous professional development to their officers.
- A new IT system supporting the operations of the Offices of the Attorney General and State Advocate is designed and approved.

95.880 EUR (CEPEJ ACTIVITIES)

ATTORNEY GENERAL AND STATE ADVOCATE IN MALTA - IMPLEMENTATION OF ACTION PLANS ON OFFICES RE-ORGANISATION HIGHLIGHTS



**ENHANCEMENT OF OFFICE TO THE
ATTORNEY GENERAL DATA COLLECTION
AND WORKLOAD MANAGEMENT**

ATTORNEY GENERAL AND STATE ADVOCATE IN MALTA - IMPLEMENTATION OF ACTION PLANS ON OFFICES RE- ORGANISATION

CONDUCTED ACTIVITIES (JANUARY - JUNE 2025)



- Series of Office of the Attorney General's working group meetings on improvement of internal procedures.
- Development of a dynamic Excel dashboard for streamlined data collection and development of paperless forms for prosecutors.
- Finalisation of staff workload assessment and internal act on decision to prosecute cases allocation criteria.

AD HOC SUPPORT ACTIVITY IN **UKRAINE** - IN-DEPTH ASSESSMENT AND DIAGNOSIS OF THE CURRENT SITUATION IN UKRAINIAN JUDICIARY



IN DEPTH ASSESSMENT AND DIAGNOSIS OF THE CURRENT SITUATION IN UKRAINIAN JUDICIARY OVERVIEW

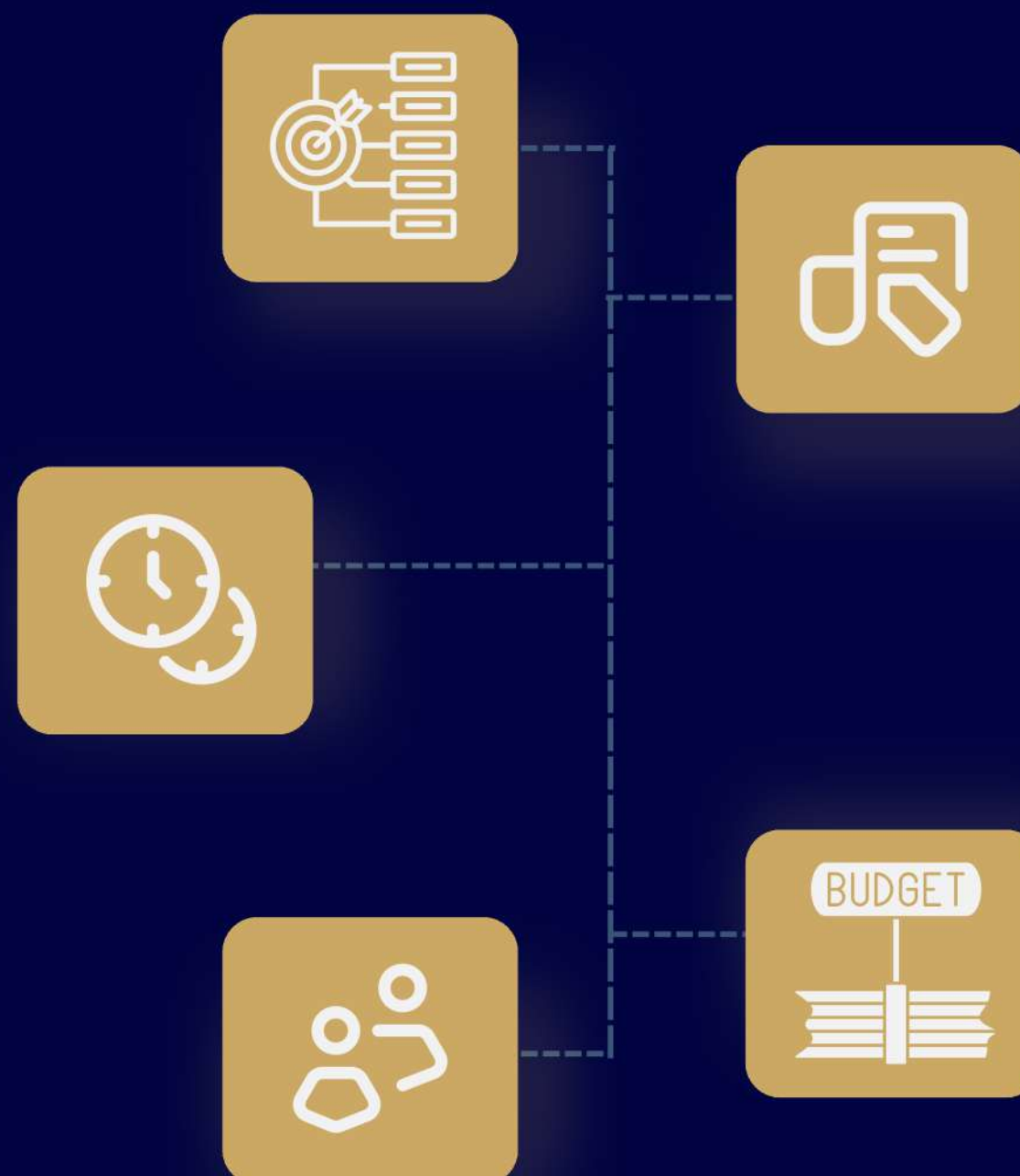
OBJECTIVE

- To provide support to upkeep an efficient functioning of courts with available resources following the Russian invasion

SEPTEMBER 2024 – FEBRUARY 2025

BENEFICIARIES AND STAKEHOLDERS

- High Council of Justice
- Supreme Court
- Pilot courts

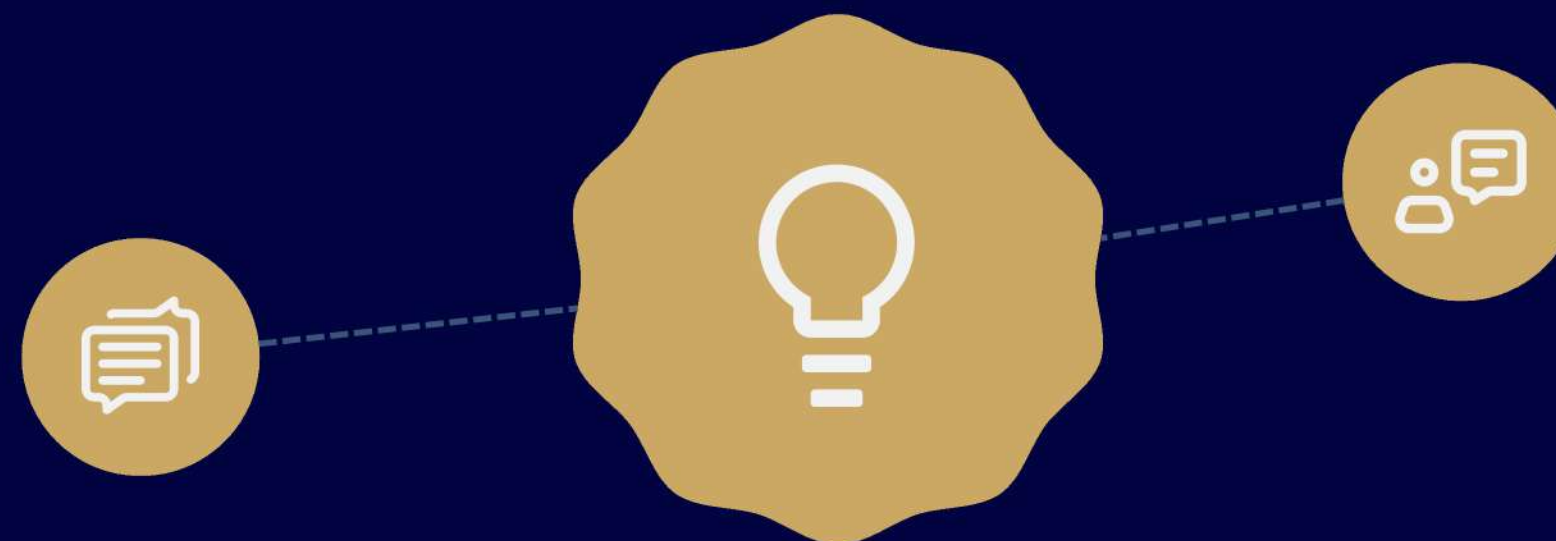


EXPECTED RESULTS

- Assessment of performance with recommendations of the Ukrainian judicial system, in particular as regards its efficiency and quality
- In depth assessment and diagnosis in pilot courts with recommendations

50.000 EUR

IN DEPTH ASSESSMENT AND DIAGNOSIS OF THE CURRENT SITUATION IN UKRAINIAN JUDICIARY HIGHLIGHTS



**FINALISATION OF THE ASSESSMENT AND
DIAGNOSIS FOR IMPROVING EFFICIENCY
AND QUALITY OF THE JUSTICE SYSTEM IN
UKRAINE UNDER THE SPECIAL
CIRCUMSTANCES AND WITH A LONGER-
TERM PERSPECTIVE**

**FIRST COURT COACHING SESSION
CONDUCTED WITH THE PILOT COURTS**

ONGOING REGIONAL PROJECTS IMPLEMENTED BY CEPEJ

- ✓ **WESTERN BALKANS REGION (EU/COE HORIZONTAL FACILITY IV)
REGIONAL PROJECT - WESTEN BALKANS DASHBOARD**
- ✓ **EASTERN PARTNERSHIP REGION
REGIONAL PROJECT - EASTERN PARTNERSHIP DASHBOARD**
- ✓ **SOUTH MEDITERRANEAN REGION
SOUTH PROGRAMME V**





HORIZONTAL FACILITY
FOR THE WESTERN
BALKANS AND TÜRKIYE

DASHBOARD WESTERN BALKANS

(ALBANIA, BOSNIA-HERZEGOVINA,
KOSOVO*, MONTENEGRO, NORTH
MACEDONIA, SERBIA)

[Link to project webpage](#)

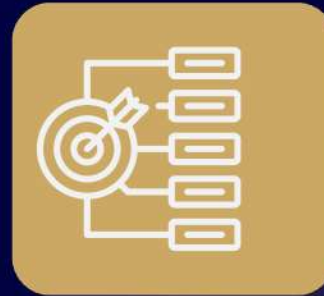


DASHBOARD WESTERN BALKANS

OVERVIEW

OBJECTIVE

- To support the beneficiaries in completing their judicial reforms and preparing their future policies and budget allocations based on CEPEJ findings, through the achievement of a better measurement of the results of their judicial reforms



EXPECTED RESULTS

- To support beneficiaries in reinforcing their mechanisms of collection, processing, and analysis of judicial data in accordance with CEPEJ standards and tools
- To enable beneficiaries to develop the capacities and resources needed to identify the strengths and weaknesses of their judicial systems, measure the results of the judicial reforms and develop relevant policies for the future

JANUARY 2023 – DECEMBER 2026



BENEFICIARIES AND STAKEHOLDERS

- Ministries of Justice and/or other relevant institutions such as High Councils of the Judiciary (notably their statistical departments); courts and users of the judicial systems



1.404.000 EUR

DASHBOARD WESTERN BALKANS

HIGHLIGHTS

QUALITY CHECK WITHIN THE 6TH DATA COLLECTION CYCLE UNDER WAY, IN VIEW OF THE 2024 DATA REPORT SUBMISSION TO THE EUROPEAN COMMISSION AS FOLLOWS:

- **COMPARATIVE TABLES FOR ALL WESTERN BALKANS BENEFICIARIES BY 31 MAY 2025;**
- **BENEFICIARY PROFILES FOR EACH WESTERN BALKANS COUNTRY BY 30 JUNE 2025.**

DEDICATED SUPPORT ACTIVITY CONDUCTED IN SERBIA, WHERE AN EXPERT ASSISTED THE BENEFICIARY CORRESPONDENT IN COLLECTING DATA RELATED TO THE JUDICIAL SYSTEM BUDGET



DATA COLLECTION SUPPORT WAS PROVIDED BY THE SECRETARIAT DURING THE 6TH CYCLE OF DATA COLLECTION, AS REQUIRED BY THE BENEFICIARIES

REGIONAL WORKSHOP ON PROSECUTION CASE-FLOW DATA ORGANISED WITH THE PARTICIPATION OF BENEFICIARY CORRESPONDENTS AND REPRESENTATIVES OF PROSECUTION SERVICES FROM BOTH THE WESTERN BALKANS AND THE EASTERN PARTNERSHIP

JOINT MISSION TO TIRANA CONDUCTED IN COOPERATION WITH THE SEJ IV PROJECT, DURING WHICH THE RESULTS OF THE DATA COLLECTION WERE PRESENTED AND MEETINGS WERE HELD WITH THE VARIOUS INSTITUTIONS INVOLVED IN THE PROCESS

DASHBOARD EASTERN PARTNERSHIP

(ARMENIA, AZERBAIJAN,
GEORGIA, REPUBLIC OF
MOLDOVA, UKRAINE)

[Link to project webpage](#)



DASHBOARD EASTERN PARTNERSHIP

OVERVIEW

OBJECTIVES

- To support the beneficiaries in their efforts to achieve an effective, systematic and data-based monitoring and evaluation on the quality, efficiency, independence and accountability of their justice systems, including the prosecution services

JANUARY 2021 – JULY 2025

BENEFICIARIES AND STAKEHOLDERS

- Ministries of Justice and/or other relevant institutions such as High Councils of the Judiciary (notably their statistical departments); courts and users of the judicial systems



EXPECTED RESULTS

- To support the EaP countries in identifying weaknesses in their judicial data collection mechanisms and to suggest measures for their improvement provided
- To increase the use of new skills to improve the mechanism of collection, processing and analysis of judicial data in accordance with CEPEJ standards and tools in the EaP countries
- To build the capacity of the EaP countries to identify and take into account the strengths and weaknesses of their judicial system and the results of the judicial reforms

2 223 000 EUR

DASHBOARD EASTERN PARTNERSHIP (EAP)

HIGHLIGHTS

QUALITY CHECK WITHIN THE 4TH DATA COLLECTION CYCLE UNDER WAY, IN VIEW OF 2024 DATA REPORT SUBMISSION TO EC AS FOLLOWS:

- **COMPARATIVE TABLES FOR ALL EAP COUNTRIES BY 1 JUNE 2025**
- **COUNTRY PROFILES FOR EACH EAP COUNTRY AND THE CONDENSED VERSION OF THE ANALYSIS BY 30 JUNE 2025**

SINCE THE START OF THE ACTION, 38 COACHING SESSIONS ORGANISED FOR NATIONAL CORRESPONDENTS AND THEIR COUNTERPARTS FROM AUTHORITIES INVOLVED IN DATA COLLECTION; 172 REPRESENTATIVES OF RELEVANT INSTITUTIONS INVOLVED IN DATA COLLECTION ATTENDED TRAININGS AND COACHING BY CEPEJ; 332 REPRESENTATIVES OF JUDICIARIES FROM THE REGION WERE INVOLVED IN AWARENESS RAISING ACTIVITIES ON THE RESULTS OF THE DASHBOARD



DATA COLLECTION SUPPORT - PROVIDED BY THE SECRETARIAT DURING THE 4TH CYCLE OF DATA COLLECTION, AS REQUIRED BY COUNTRIES

REGIONAL WORKSHOP ON PROSECUTION CASE-FLOW DATA WITH THE PARTICIPATION OF NATIONAL CORRESPONDENTS AND REPRESENTATIVES OF PROSECUTION SERVICES FROM THE EAP COUNTRIES.

JOINT WORKSHOPS WITH THE PGG III PROJECT ON SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA FOR CIVIL SOCIETY ORGANISATIONS AND THE BAR ASSOCIATION TO ENHANCE THEIR DATA COLLECTION AND ANALYSIS CAPACITIES, AS WELL AS TO ENHANCE THE VISIBILITY OF THE EAP DASHBOARD



PROTECTING HUMAN RIGHTS, RULE OF LAW AND DEMOCRACY THROUGH SHARED STANDARDS IN THE SOUTHERN MEDITERRANEAN

[Link to project webpage](#)

Co-funded
by the European Union



Co-funded and implemented
by the Council of Europe

South Programme V

Human rights

Rule of law

Democracy



PROTECTING HUMAN RIGHTS, RULE OF LAW AND DEMOCRACY THROUGH SHARED STANDARDS IN THE SOUTHERN MEDITERRANEAN

OVERVIEW

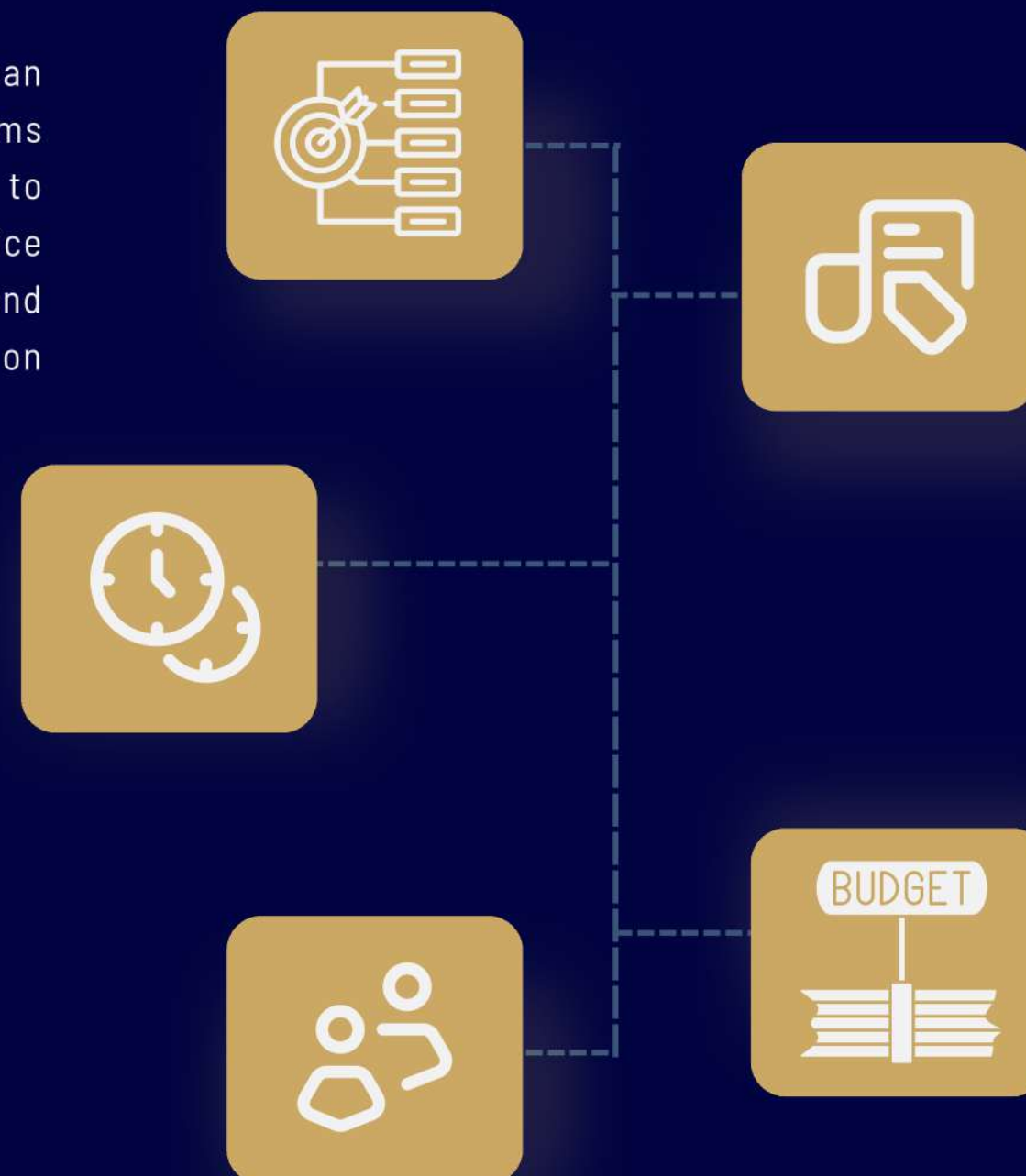
OBJECTIVES

- To strengthen the capacities of the Southern Mediterranean beneficiaries in the field of implementation of judicial reforms and the efficiency and the quality of justice systems, and to reinforce the dialogue and networking between justice professionals, institutions and bodies at national, regional and international level, based on the CEPEJ methodology and on relative European and international standards

SEPTEMBER 2022 – AUGUST 2025

BENEFICIARIES AND STAKEHOLDERS

- Ministries of Justice
- High Councils of Justice
- Justice inspection services
- Pilot courts
- Courts' staff, lawyers and other relevant beneficiaries in the region



EXPECTED RESULTS

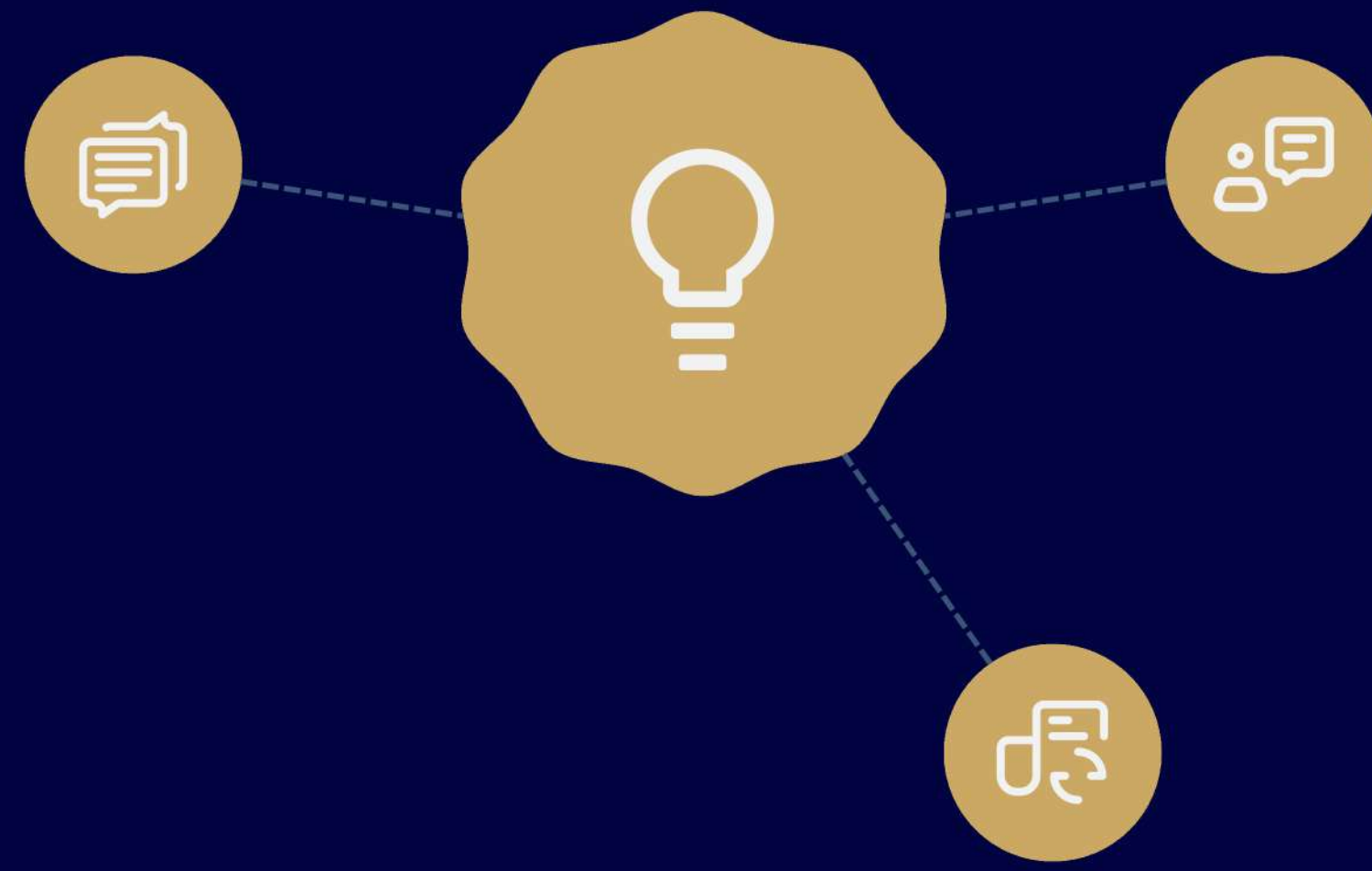
- Regional, multilateral and bilateral events are organised to raise awareness on the CEPEJ tools and methodology as well as best international practices, and to promote regional exchanges on good practices
- Regional events in the framework of existing networks are organised (notably, the informal network of justice inspection services, the development of which was supported in phase IV of the South Programme), these networks are consolidated, and further support is provided
- Tailored support is provided to the beneficiaries, subject to national authorities' demand

200.000 EUR (CEPEJ component)

PROTECTING HUMAN RIGHTS, RULE OF LAW AND DEMOCRACY THROUGH SHARED STANDARDS IN THE SOUTHERN MEDITERRANEAN

HIGHLIGHTS

CONTINUOUS SUPPORT FOR THE DEVELOPMENT OF THE ARAB NETWORK OF JUDICIAL INSPECTION SERVICES (ARNJIS) - ORGANISATION OF THE 8TH AND 9TH ONLINE MEETINGS OF THE NETWORK, DEDICATES TO THE STUDY AND DISCUSSION ON TOPICS SUCH AS: 'THE ROLE OF JUDICIAL INSPECTION BODIES IN PROPOSING LEGISLATIVE AMENDMENTS, IN LIGHT OF THE EXPERIENCES OF THE NETWORK'S MEMBER COUNTRIES' AND 'STANDARDS AND EVALUATION INDICATORS'



ORGANISATION OF THE 4TH ANNUAL CONFERENCE IN THE SULTANATE OF OMAN

If you've had a long history with your business, or if there were a lot of obstacles along the way that took some creativity to overcome, then it's important that they know about it!

SUPPORT FOR THE DEVELOPMENT OF A COMMON CODE OF ETHICS FOR MEMBERS OF THE NETWORK