

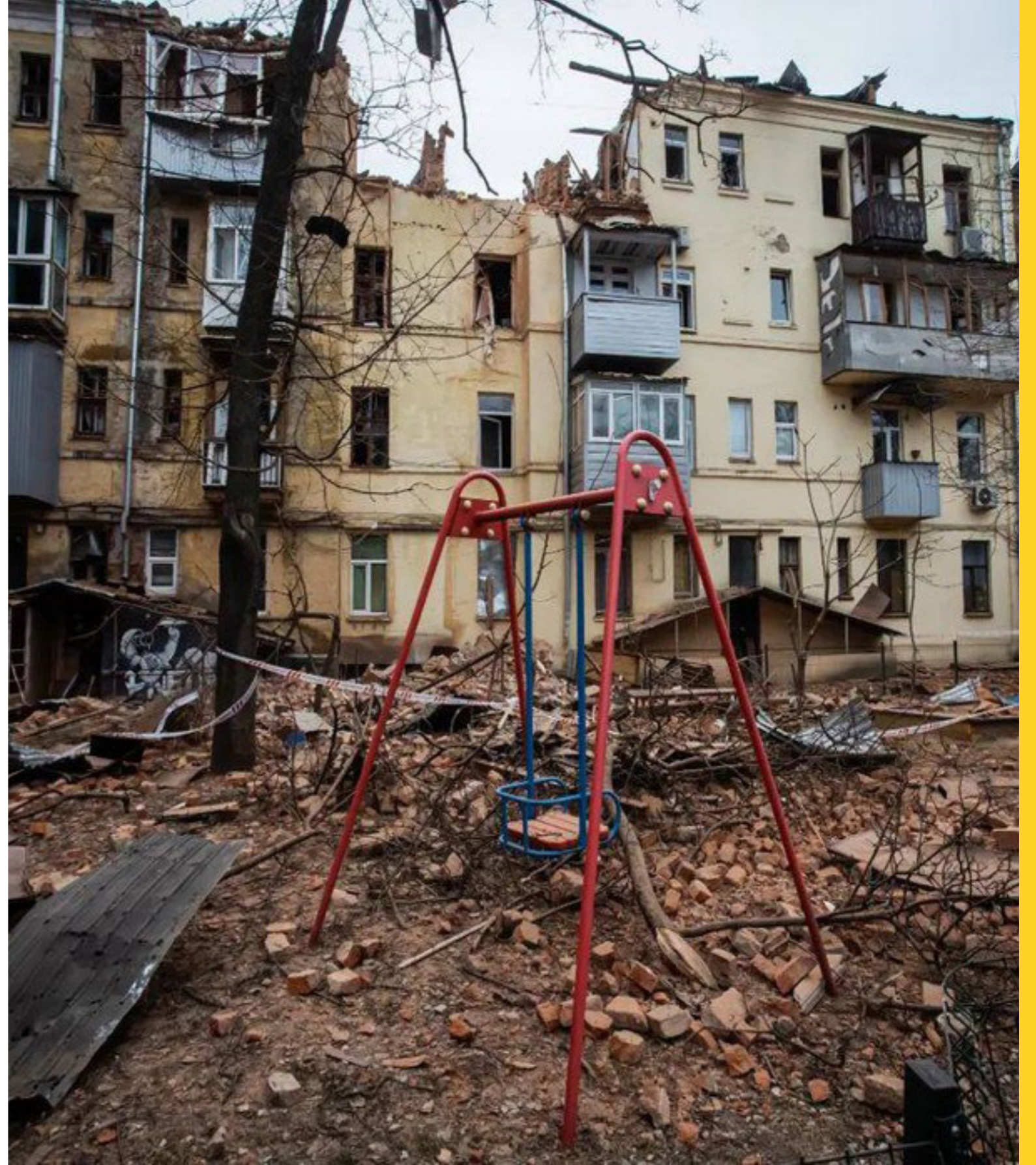
# **GOOD DEMOCRATIC GOVERNANCE AND WARTIME SOLUTIONS FOR COMMUNITIES**

**Oleksandra AZARKHINA,  
Deputy Minister for Communities, Territories  
and Infrastructure Development of Ukraine**



# PROBLEMS FACED BY COMMUNITIES

Building damaged by a russian S-300 missile in Kharkiv



# INTENSIVE MIGRATION PROCESSES



8.1 million people

were displaced across Europe  
(UNHCR, February 2023)



5.4 million people

were internally displaced within Ukraine  
with protracted (more than 6 month)  
displacement prevalent  
(IOM, January 2023)



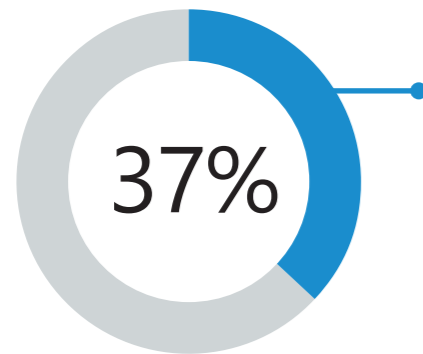
Crowds of refugees from Mariupol, Ukraine (March 24, 2022) Kharkiv

# BUSINESS RELOCATION AND JOB LOSSES



more than 700 enterprises

were forced to move to the western regions, only according to official data (Ministry of Reintegration, December 2022)



of Ukrainians

lost their jobs during the war (Sociological Group "Rating", September 2022)



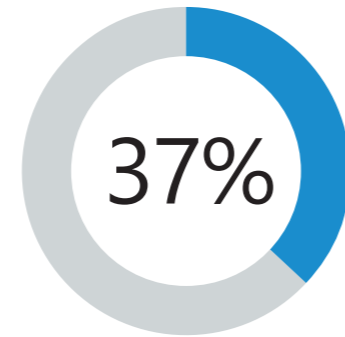
Destroyed Vetropack Gostomel Glass Factory, Kyiv region

# LARGE-SCALE DESTRUCTION OF RESIDENTIAL, SOCIAL AND ECONOMIC INFRASTRUCTURE



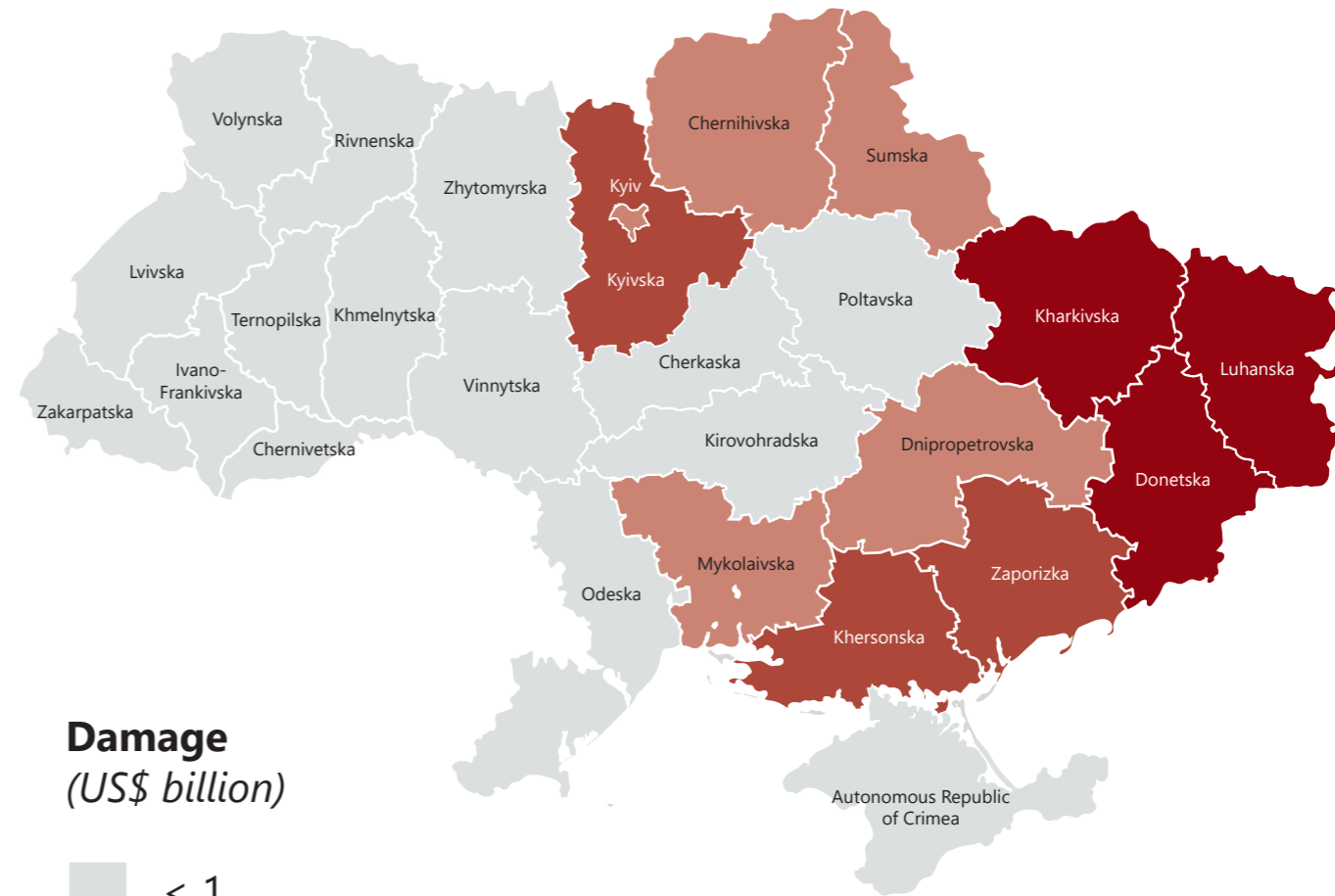
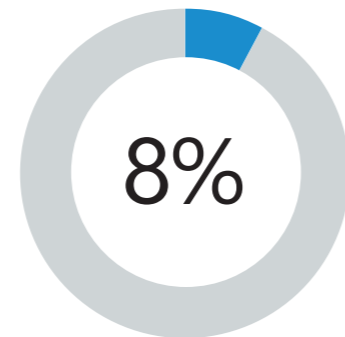
## Housing represents

of total damage, including more than **1.4 mln** housing units affected; with **1/3** destroyed of these beyond repair (WB, March 2023)

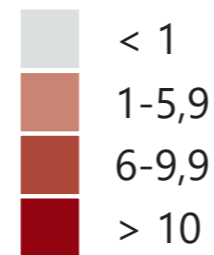


## Commerce and industry represent

of total damage, including both private and publicly-owned enterprises (WB, March 2023)



Damage (US\$ billion)



**DIRECT DAMAGE -**  
**\$135 BLN**





# RESTORATION

- GOOD GOVERNANCE
- TRANSPARENCY AND DIGITALIZATION
- PEOPLE-CENTERED DEVELOPMENT

Illustration by Ukrainian artist Oleksiy Bazylevych, 1995



# ASSISTANCE TO COMMUNITIES: 5 PRIORITIES



I Strategic planning and project management

II Anti-corruption activity

III Urban planning

IV Digitalization

V Investment activity and interaction with donor organizations



**Odesa is a seaport tourist city in the south of Ukraine, where because of the mining coast, the summer vacation season will be impossible**

# RESTORATION IS ABOUT



Community-led  
Inclusive Recovery  
(CLIR)



**TASK:** to provide local self-government with all tools for project implementation and economic development of the community



## Recovery plans

Local governments are developing recovery plans by July 2023 to adapt their strategies to wartime realities.

State strategy of  
regional development  
of Ukraine



**TASK:** to develop a new version of the strategy based on current data about regions and communities, their challenges and problems. State regional policy is becoming more community-led



# RESTORATION IS ABOUT



## Participatory budgeting



**TASK:** to ensure that the majority of community residents participate in the distribution of local budget funds through the creation of projects or voting for them.

INVOLVEMENT  
OF  
COMMUNITIES

## The State Regional Development Fund on the Diia platform



**TASK:** to involve community residents in transparent decision-making on the distribution of part of the state budget



# RESTORATION IS ABOUT



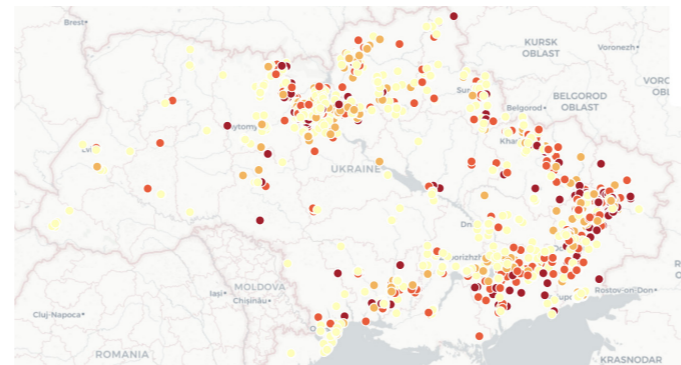
## DREAM

Digital restoration ecosystem for accountable management

**TASK:** to create a single digital pipeline for reconstruction projects and ensures transparent and effective implementation of the projects at the national, regional and local levels



## Geoinformation system (GiS)



**TASK:** to monitor situations in communities, data-based business support tools.

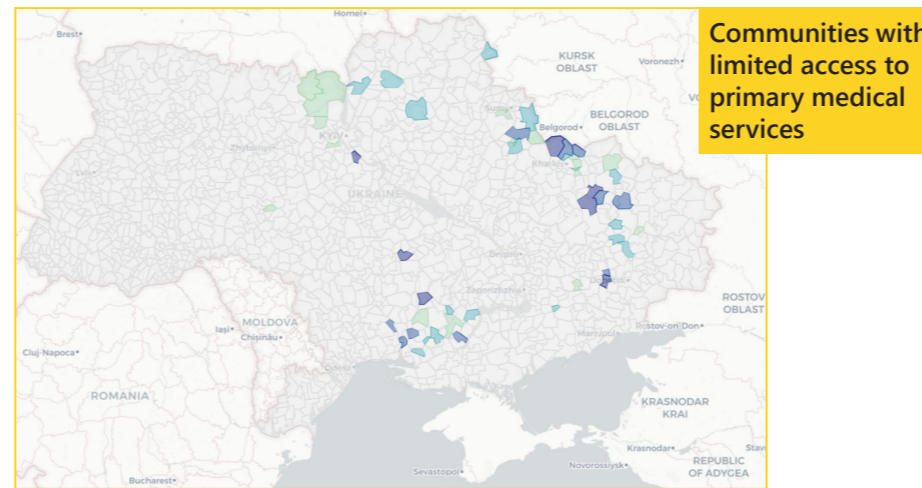
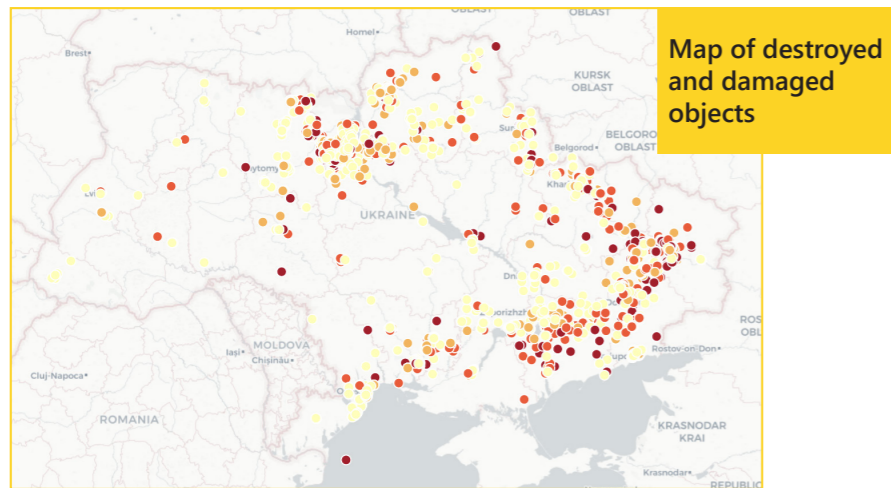
## Project prioritization methodology



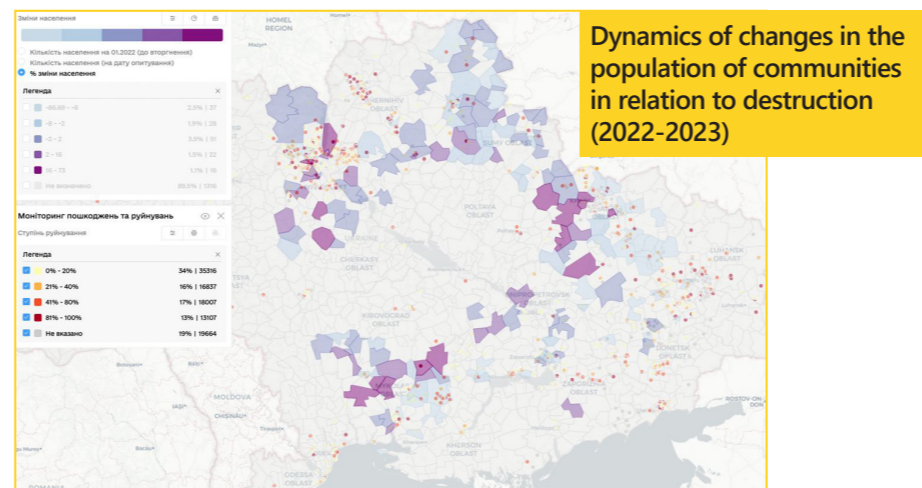
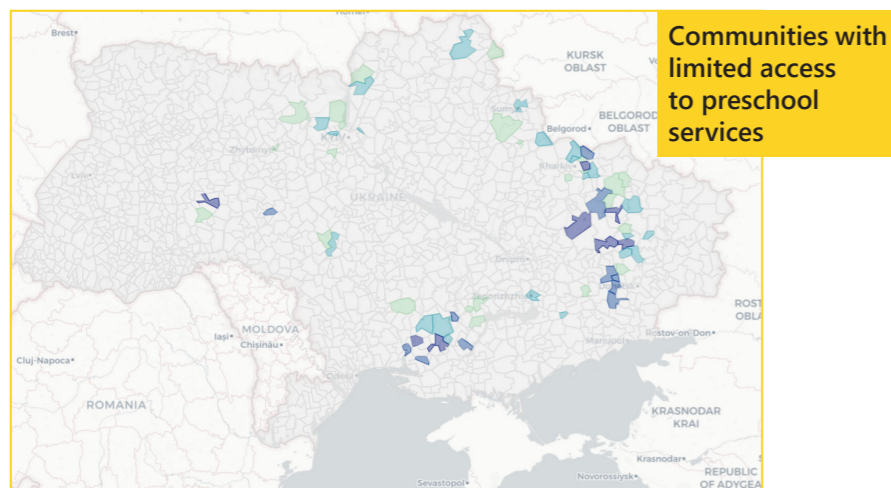
**TASK:** to prioritize amongst various infrastructure projects following a sound methodology and decision-making process, which will be well-recognized by partners, including the European Union (EU), IFIs and donors

# GEOINFORMATION SYSTEM

## MONITORING COMMUNITY CAPABILITIES



We have initiated a number of studies on community access to basic services.



As a result, we have a diverse base of community projects, as well as an understanding of where priority assistance is needed.

# GEOINFORMATION SYSTEM NOW DAMAGED COMMUNITY PASSPORTS



Damage and destruction monitoring portal | Community passports

Home | Community passports

## Community passports

Search

clear

1 - 16 з 45 records

Donetsk

Name

Codifier

Status

Acting 480

Show empty filters

Regions

Donetsk

Subordination

Name

Area (sq. km)

1.9 - 3517.94

**Avdiivska (hromada)**

District: Pokrovskiyi  
Region: Donetsk  
Destroyed: 547  
Restored: 0

More details

**Bakhmutka (hromada)**

District: Bakhmutskiyi  
Region: Donetsk  
Destroyed: 4055  
Restored: 0

More details

**Bilozerska (hromada)**

District: Pokrovskiyi  
Region: Donetsk  
Destroyed: 178  
Restored: 0

More details

**Velykonovosilkivska (hromada)**

District: Volnovaskiyi  
Region: Donetsk  
Destroyed: 180  
Restored: 0

More details

Damage and destruction monitoring portal | Community passports

Home | Community passports | Donetsk oblast | Pokrovskiyi raion | Avdiivska hromada

## Avdiivska (hromada)

On map | Print | QR-code

Subordination: Pokrovskiyi raion

Valid codifier: UA416001000008090

The name in Latin: Avdiivska

Area (sq. km): 48.59

Status: Acting

### Data on damage and destruction

Total number of damaged / destroyed objects 547

hitting ammunition: 538	hitting missiles: 9	actions of subversive groups: 0	other actions of Russian troops: 0
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#### Object types

Residential buildings (private estates)	350
Residential buildings (multi-storey)	134
Preschool education institutions	8
Bridges	0
Parks and squares	0
Healthcare institutions	4
Administrative buildings	2
The roads	0
Objects of life support	3
Industrial enterprises	3
Stations (car/railway)	0
Institutions of social protection	1
Sports facilities	1
Institutions of general secondary education	7
Automobile roads	0
Cultural institutions	3
Institutions of higher education	0
Other (non-military) objects	31
Water supply and drainage	0
Administrative service centers	0
House of Culture	0

Currently, we are actively working on creating an effective tool for monitoring the results of state regional policy.

# RESTORATION IS ABOUT



Fund for liquidation of the consequences of military aggression

**TASK:** to stabilize the situation in the country (civil protection, provision of basic public utility services, housing, protection of critical infrastructure)



**RETURNING  
UKRAINIANS  
HOME**

Green and autonomous energy solutions

**TASK:** to create autonomous and decentralized process of energy supply, to develop of distributed generation, microgrid and smart-grid systems, to stabilize of life support systems of communities in the conditions of war and terrorist attacks of russia



# KEY LEGISLATIVE INITIATIVES OF THE MINISTRY FOR RESTORATION 2023-2024



- ▶ reformatting of local state administrations into prefecture-type bodies
- ▶ establishment of new legal and organizational principles of service in local self-government bodies
- ▶ improvement of the powers of local self-government bodies and the status of their officials during wartime and in the case of the creation of military administrations



Trostyanets: an industrial and tourist cluster, 30 km to the Russian border

# KEY LEGISLATIVE INITIATIVES OF THE MINISTRY FOR RESTORATION

## WARTIME AND POST-WAR RESTORATION



improvement of financial decentralization mechanisms

- ▶ enabling all territorial communities (not only municipal ones) to carry out local borrowing;
- ▶ improving the administration of local taxes



development of tools for involving residents in making important decisions for the community

- ▶ improvement of the order of organization, functioning and termination of the body of self-organization of the population;
- ▶ development of people's power at the level of local self-government.



# COUNCIL OF EUROPE ACTION PLAN FOR UKRAINE «RESILIENCE, RECOVERY AND RECONSTRUCTION» 2023-2026



Approved by the Committee of Ministers of the Council of Europe on 14 December 2022 and presented in Kyiv on 24 April 2023.



## SUPPORTING GOOD GOVERNANCE AND PUBLIC ADMINISTRATION REFORMS

**Objective:** Strengthen good democratic governance and public administration in Ukraine during the war and in a post-war context.



## ELECTIONS AND REFERENDA

**Objective:** Provide support with a view to ensuring that European standards are applied to the electoral law and practice, including with regard to referenda.



## CIVIC PARTICIPATION

**Objective:** Promote civic participation at regional and local levels, strengthening the resilience of democratic processes, during the war and in a post-war context.