



**MANDATORY CONTRIBUTIONS AND MANDATORY INVESTMENTS BY THE
VARIOUS STAKEHOLDERS IN EUROPE – THE NEW CHALLENGES OF THE
DIGITAL ERA AND GLOBALISATION**

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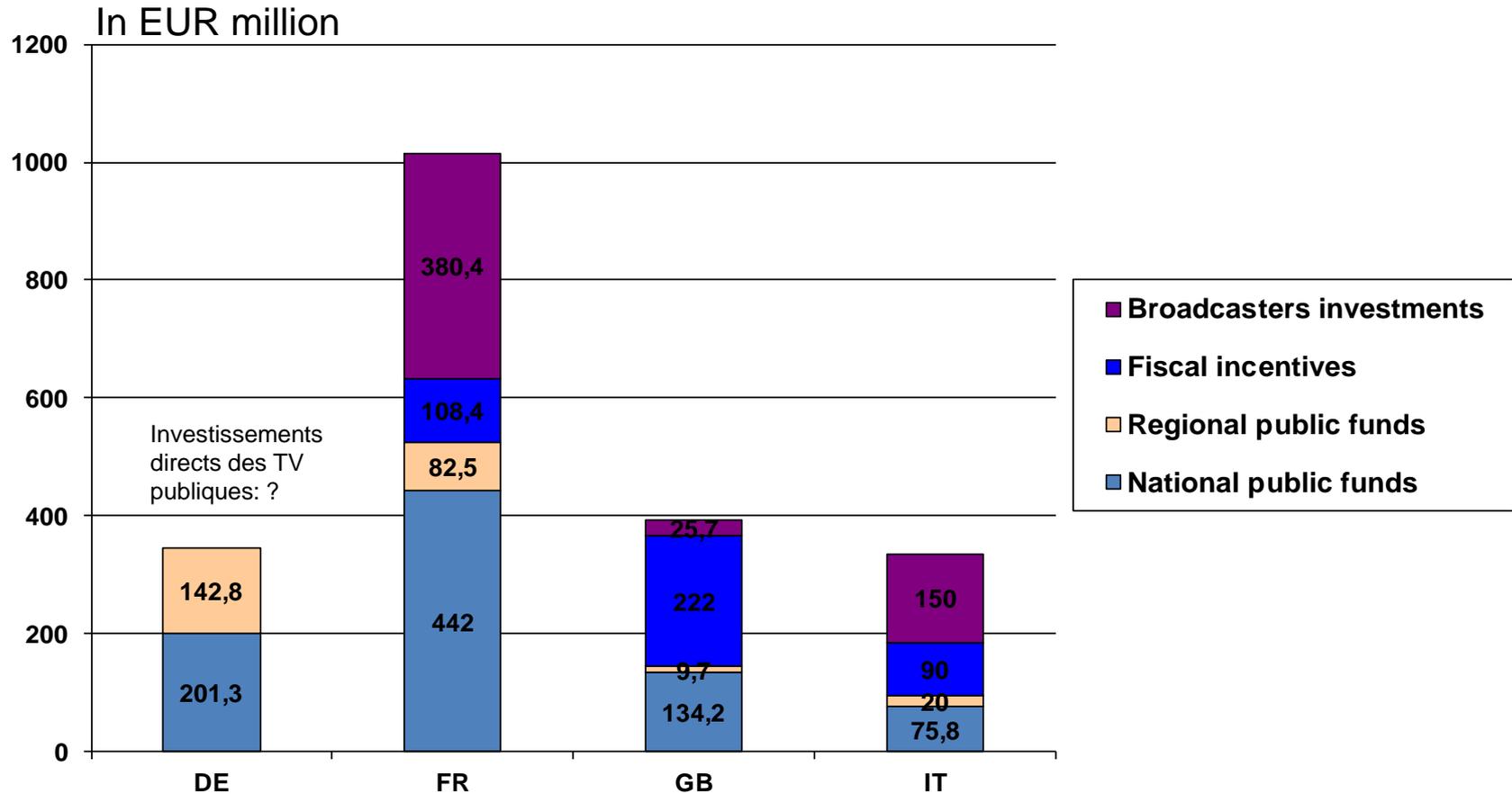


ORGANISING THE FINANCING OF FILM AND AUDIOVISUAL PRODUCTION – GENERAL OPTIONS

- **Organising broadcasters' investments in production**
- **Creation of funds financed by**
 - **State budget**
 - **Sub-national bodies (regions, communities, municipalities)**
 - **Lottery**
 - **Creating obligations of contributions to funds for various categories of stakeholders**
- **Creating fiscal incentives**

INVESTMENT AMOUNTS IN FILM PRODUCTION GENERATED BY PUBLIC POLICIES (2011) – EUR Million

European Audiovisual Observatory / KORDA

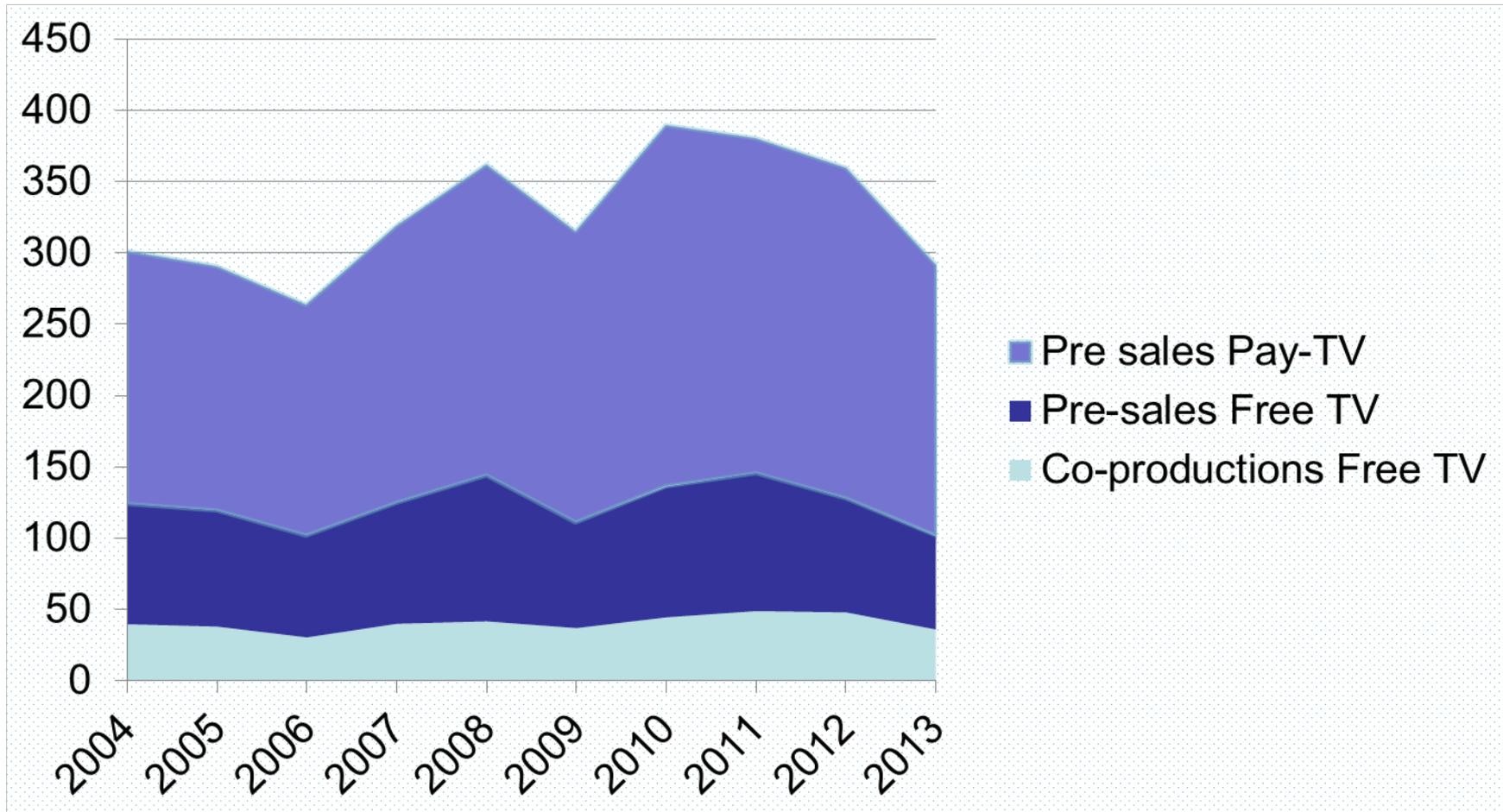


INVESTMENTS BY BROADCASTERS IN PRODUCTION (Co-production, pre-sales)

- Definition in the general mission of public broadcasters
- Voluntary investment by public broadcasters: DE, DK, NL
- Negotiated framework : AT, CH, DE
- Quota of independent production: GB (25%)
- Mandatory investments :
 - BE (CFB): Contrat de gestion de la RTBF 2013-2017: 7.2 M EUR
 - ES: 5% of gross revenues
 - FR: “Cahiers des charges”, different for each channel
 - GR: 1,5% of revenues of public and private broadcasters
 - IT: PSB : 3.6% of its revenues to the production, financing, pre-acquisition or acquisition of Italian works; 0.75% of its revenues to animation works for the education of children. Private: 3.2% of their revenues

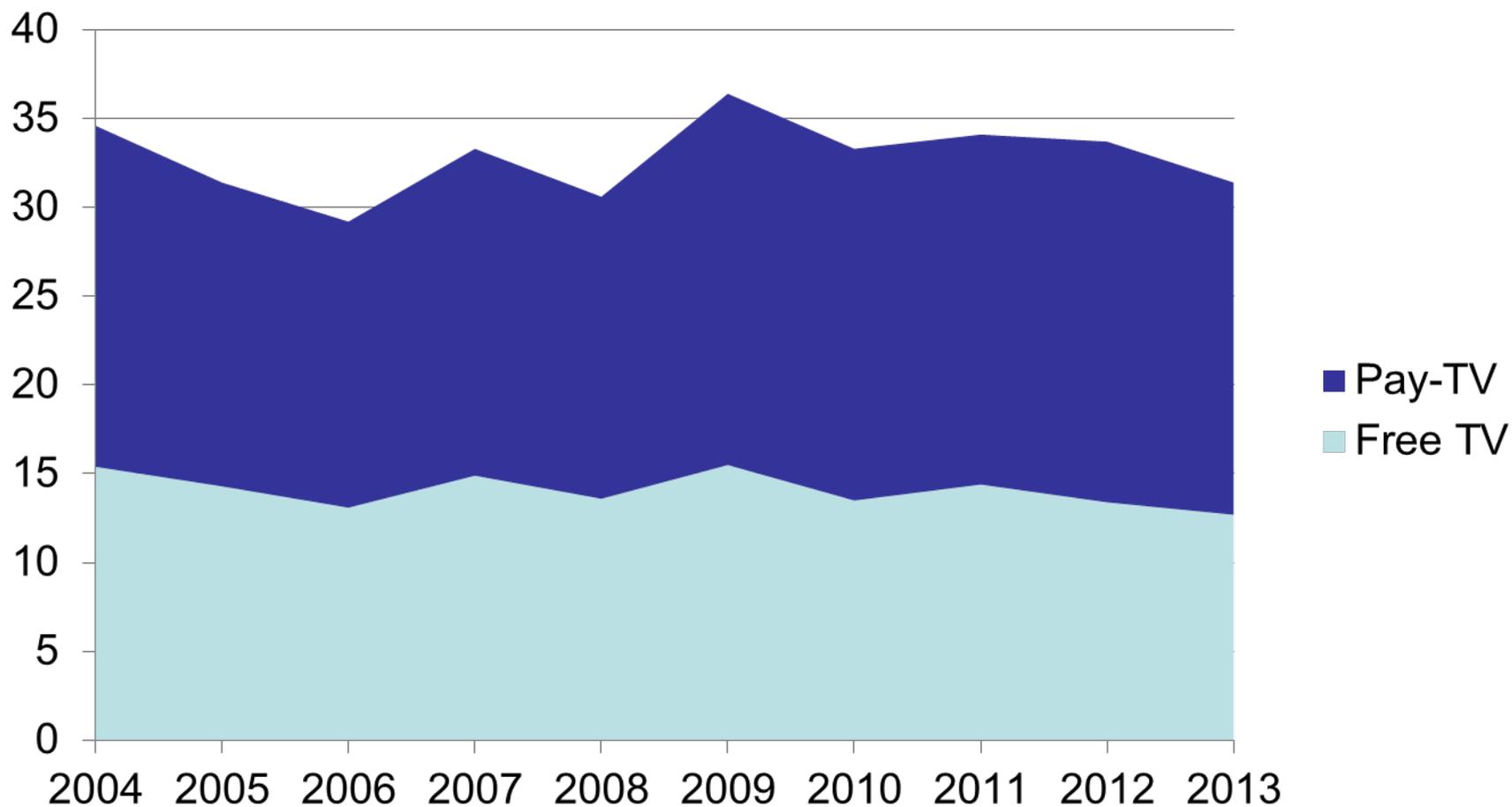
France - INVESTMENTS BY BROADCASTERS IN FILM PRODUCTION (2004-2013)

EUR million - Source : CNC



France - SHARE OF BROADCASTERS IN THE TOTAL INVESTMENT IN FILM PRODUCTION (2004-2013) – In %

Source: CNC



MANDATORY INVESTMENTS BY PROVIDERS OF OD AVMS IN FRANCE

Tableau 11 : obligations de financement prévues par le décret du 12 novembre 2010

	TVR	VàD	
		VàD à l'abonnement	VàD à l'acte
Seuils de déclenchement	Plus de 10 œuvres cinématographiques ²⁷	Plus de 10 œuvres cinématographiques ou plus de 10 œuvres audiovisuelles proposées annuellement	
	Pas de seuil financier	CA supérieur ou égal à 10 M €	
Contribution au développement de la production d'œuvres audiovisuelles	Ne relève pas du décret SMAD ²⁸ Incluse dans la contribution du service linéaire	<ul style="list-style-type: none"> • 15 à 26 % du CA doivent être investis dans la production d'œuvres européennes • 12 à 22 % du CA doivent être investis dans les œuvres d'expression originale française 	<ul style="list-style-type: none"> • 15 % dans la production d'œuvres européennes • au moins 12 % dans la production d'œuvres d'expression originale française
Contribution au développement de la production d'œuvres cinématographiques	Même taux que celui du service de télévision dont le service de TVR est issu	<i>(en fonction du délai entre la sortie en salle et la mise à disposition sur le service)</i>	<i>(Respectivement sur les CA audiovisuel et cinéma)</i>

(Source : CSA).

MANDATORY INVESTMENTS BY PROVIDERS OF VoD SERVICES IN FRANCE (2011)

Source: CSA

Tableau 5 : dépenses déclarées par les SMAD soumis aux obligations financières pour l'exercice 2011

	<i>Montants déclarés en M€</i>					
	Œuvres audiovisuelles		Œuvres cinématographiques			
<i>services</i>	<i>européennes</i>	<i>dont EOF</i>	<i>européennes</i>	<i>dont EOF</i>	<i>Total œuvres européennes</i>	<i>dont œuvres EOF</i>
Canal Play VOD	0,422	0,377	2,098	1,633	2,520	2,010
SFR Club Vidéo	L'éditeur n'établit pas de distinction entre les types d'œuvres				3,371	2,503
Vidéo à la demande d'Orange	2,661	0,645	7,563	5,745	10,224	6,390
Total					16,115	10,903

(Source : CSA).

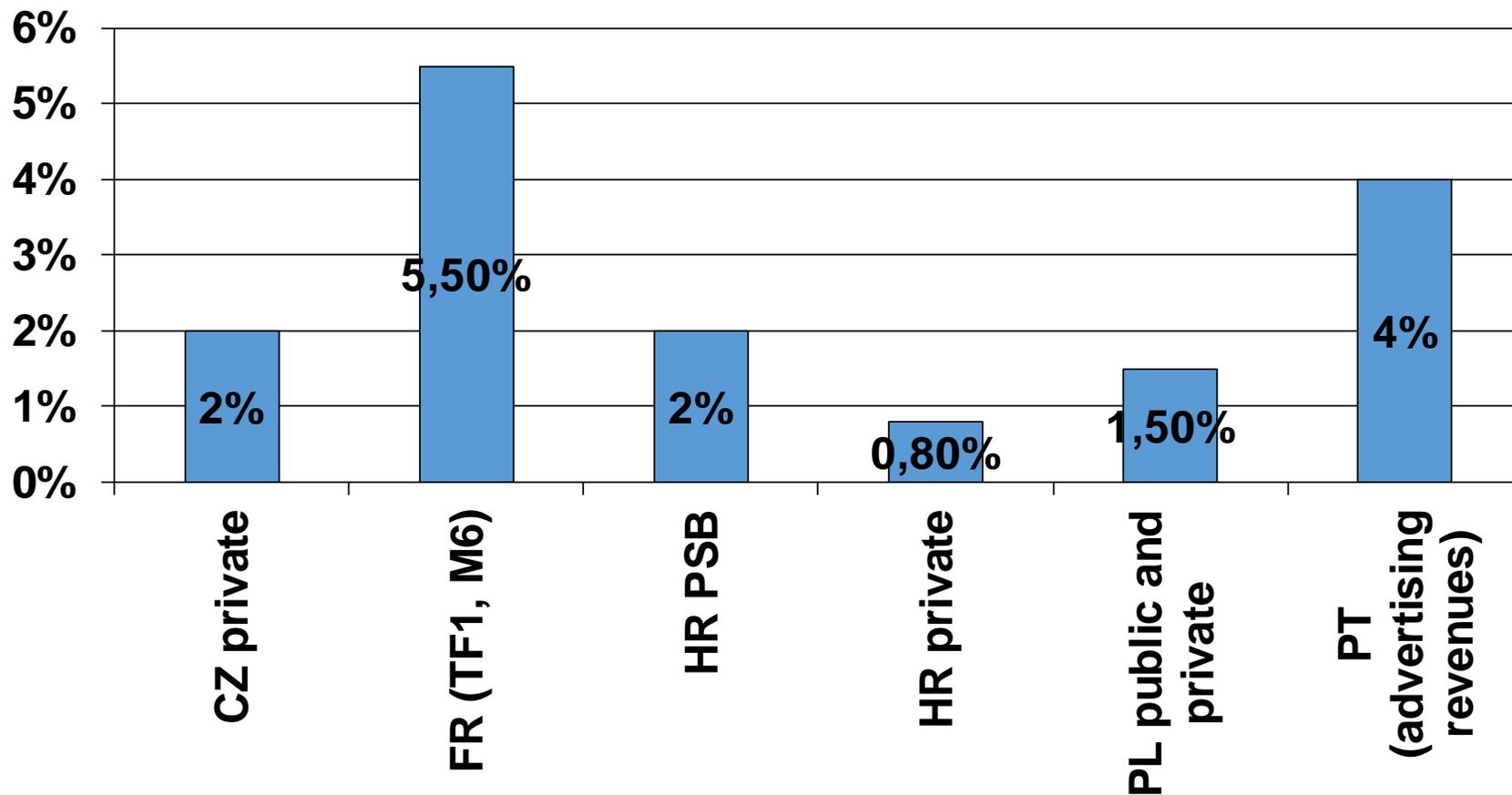
MANDATORY CONTRIBUTIONS TO FILM FUND

	Exhibitors	Public broadcasters	Private broadcasters	Services distributors	Distributors video	Providers VoD
BE (CFR)			X (or co-prod invest.)	Cable X (or co-prod invest.)		
CZ			X			
DE	X	X	X		X	X
FR	X	X	X	Cable, ISPs	X	X
GR		X	X			
HR	X	X	X	Cable, IPTV (fixed and mobile), ISP	X	
PL	X	X	X	Cable, digital platforms	X	
PT	X	X	X	\	X	X
RO	X	X	X	X	X	
SE		X				
SI		X	(censored by Constitutional Court)			
SK			X			

GERMANY – BROADCASTERS' MANDATORY CONTRIBUTIONS TO THE FINANCING OF THE FFA

- **(1) Public broadcasters: 2.5% of film expenses of the previous year.**
- **(2) Private broadcasters: the level of the levy is in proportion to the importance of film in scheduling.**
 - **< 10% programming time 0.15% of revenues of the previous year**
 - **From 10% to 18% 0.35%**
 - **From 18% to 26% 0.55%**
 - **From 26% to 34% 0.75%**
 - **> 34% 0.95%**
- **(3) Pay-TV: 0.25% of net turnover.**

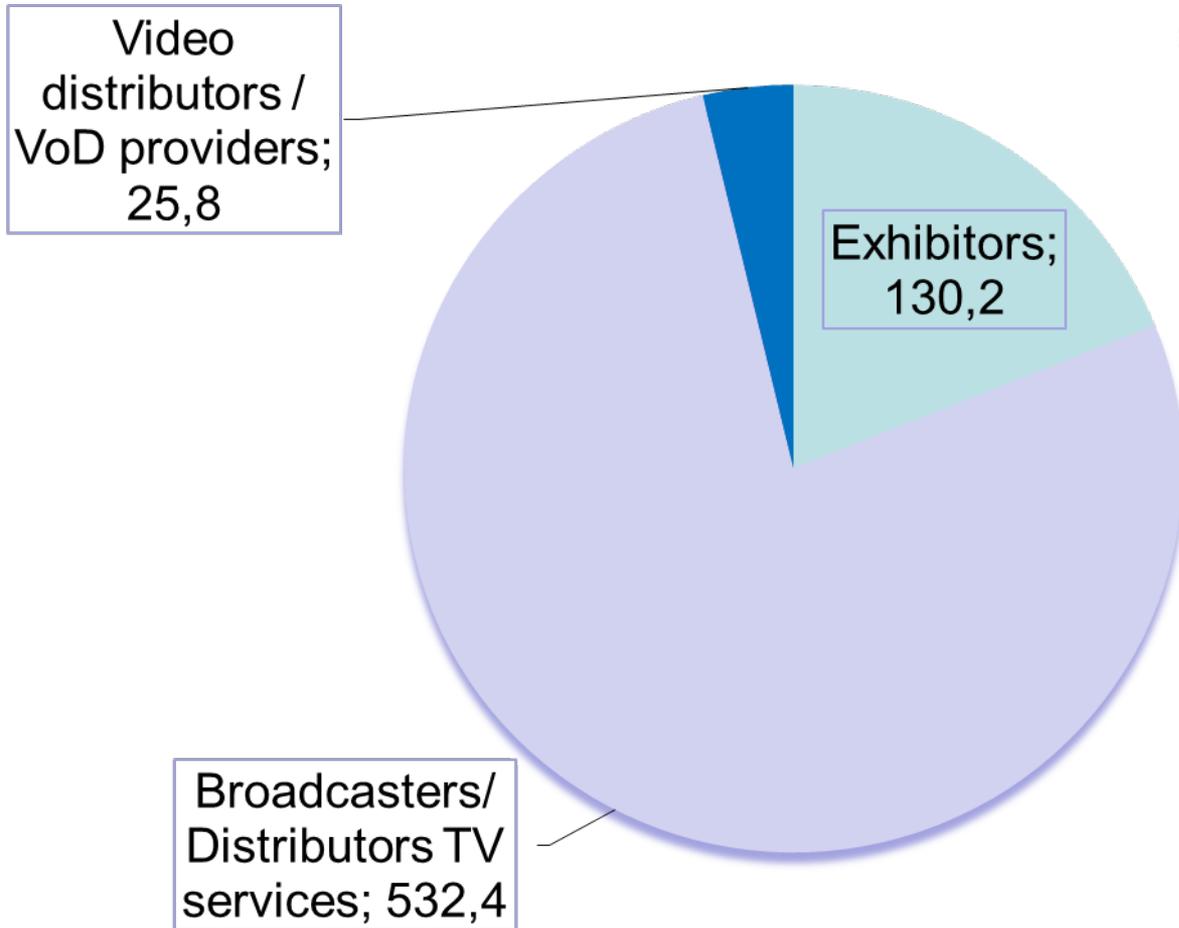
LEVY ON BROADCASTERS' REVENUES TO FINANCE THE FUND



France - CONTRIBUTION OF THE VARIOUS STAKEHOLDERS TO THE FINANCING OF THE FUND (2013) - EUR million

Source: CNC

656.2 EUR M

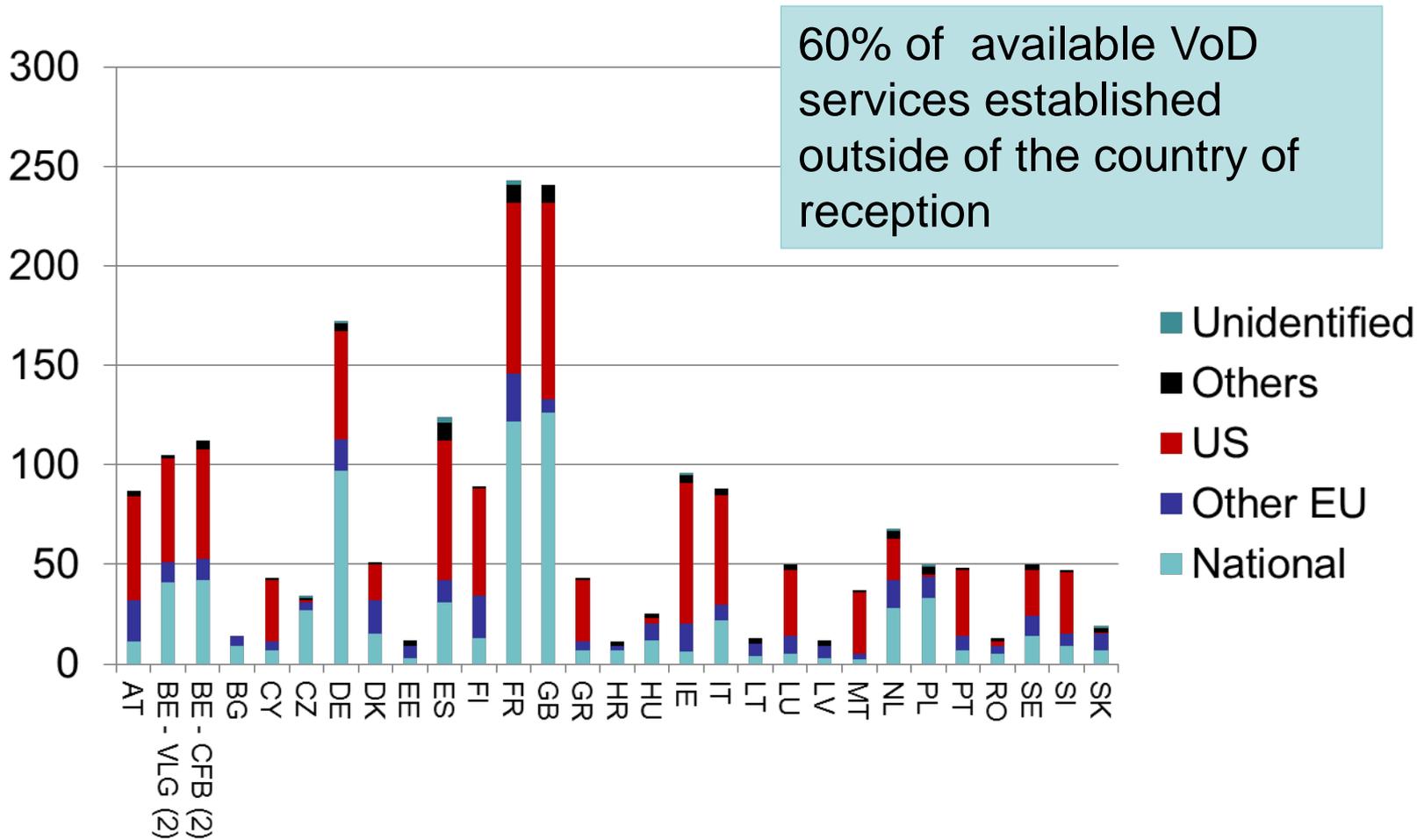


THE ISSUE OF DE-LOCALISATION vs FREE CIRCULATION OF SERVICES

- **TV services**
Example: RTL-TVi established in LU, but targeting the French Community of Belgium.
- **Distribution platforms**
Example: Télésat, established in LU, but targeting the French Community of Belgium.
- **Localisation of distributors may become an issue (eg: localisation of Smart TV App stores).**
- **VoD services**
Examples: iTunes, Xbox, Netflix established in LU; Google Play Movies established in the US; Viewster established in CH.

ESTABLISHMENT OF AVAILABLE VoD SERVICES IN EU COUNTRIES (2013)

Source : European Audiovisual Observatory / MAVISE database



France – PRIVATE BROADCASTERS USE THE ARGUMENT OF EXTERNAL COMPETITION TO OBTAIN REVIEW OF THE OBLIGATIONS

- **Mid-February: Letter of the 3 Presidents of major private TV groups (TF1, M6, Canal+) to the Minister asking review of the regulation.**
- ***« Comment appréhendez-vous l'arrivée de Netflix, qui en s'implantant au Luxembourg, contournera la réglementation française ?***
- ***Je lui souhaite la bienvenue ! En nous percutant, l'iceberg Netflix révèle à quel point notre réglementation est obsolète et qu'il est urgent de l'adapter ».***

(Nonce Paolini, CEO, TF1, Interview in *Le Film Français*, 23 mai 2014)

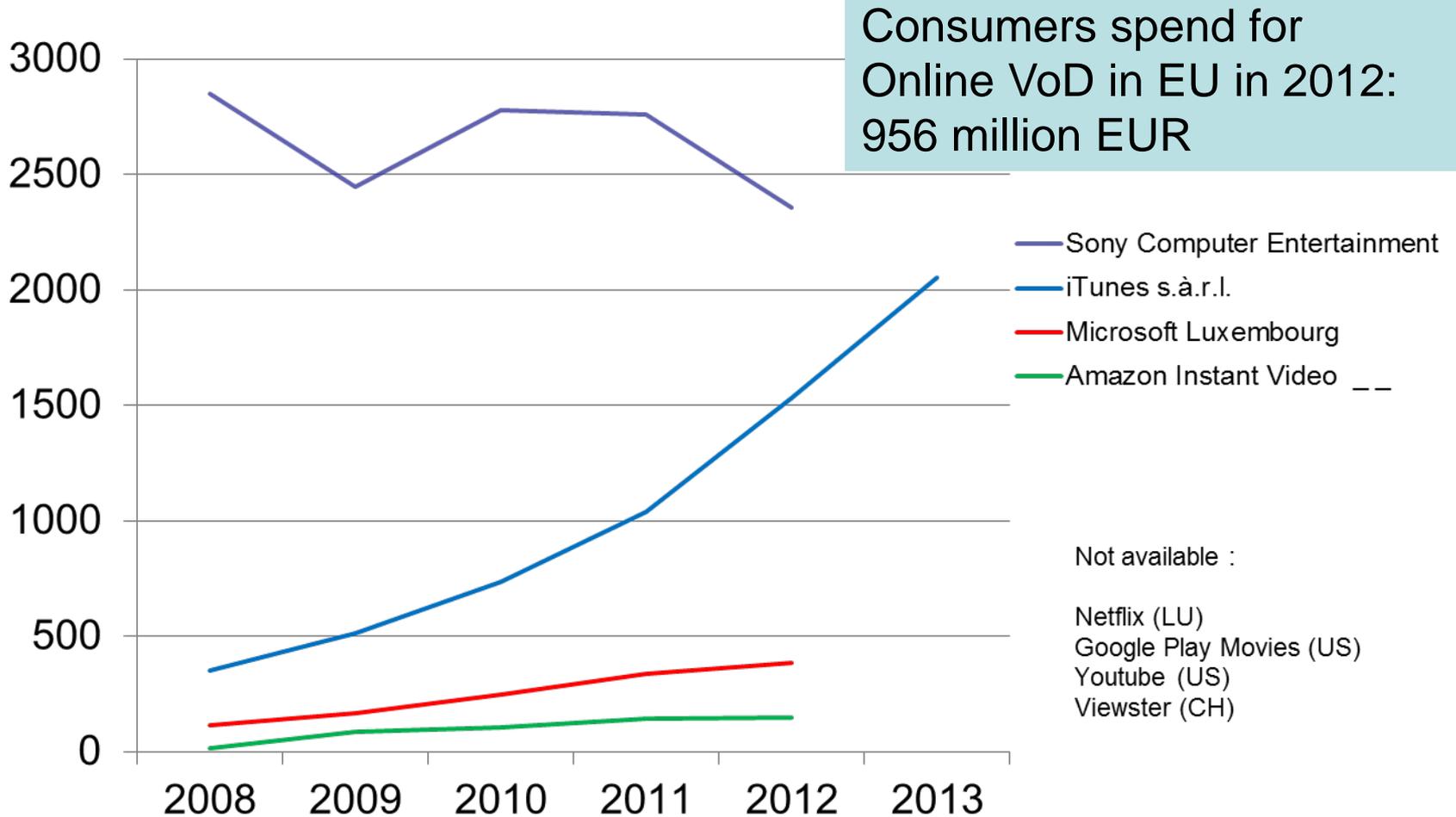
THE HYPOTHESIS OF TAXING REVENUES OF FOREIGN SERVICES

- France: Proposed by the Lescure report and recommended by the CSA (December 2013).
- Germany: Currently in discussion with the Commission: possibility of taxing foreign services if they do not contribute in the country of establishment.
- French Community of Belgium: reviewing the principle of the country of establishment.

TURNOVER OF THE MAIN OPERATORS OF ONLINE VOD SERVICES IN EUROPE (2008-2013)

All digital content and all territories included

Source: European Audiovisual Observatory



THE INVESTMENT OF US LEADING VoD SERVICES INTO PRODUCTION: MORE SERIES THAN FEATURE FILMS

- **Netflix** (\$2 billion a year for licensing and creation of content, \$5.7 billion long-term contents commitments (licensing and creation))
 - House of Cards \$100 million (>\$4.5 million per episode)
 - Hemlock Grove (\$4 million per episode)
 - Orange is the new Black (just under \$4 million per episode)
- **Amazon – LoveFilm** (14 serie’s pilots produced, user vote on which to produce season) 23 films and 26 television series were in active development but none had reached the production stage (1st March 2013).
- **Hulu** (2012 - \$500 million for creation of original content and acquisitions of content)

Hulu continues to make things interesting in the world of streaming services. The content provider is unveiling a slate of original programming to back up its recent request for \$200 million from its parent companies to produce more original content and make acquisition.
- **YouTube**
 - Original channels - \$100 million for roughly 160 channels/content partners
 - + \$200 million planned
- **Intel** (planned VoD services, including investment in content Amount not disclosed).
- **Crackle (Sony)**: 8 original series in 2013 originals including season 2 of Jerry Seinfeld’s “Comedians in Cars Getting Coffee”.
- **Microsoft TV** under the Xbox brand – Xbox Entertainment Studios
 - Microsoft hired a number of Hollywood veterans, to run its Xbox Entertainment Studios. “Millions and millions of dollars to spend on original content”. Set up a production studio in Santa Monica where 125-150 employees are developing original content to compete with cable and other streaming services.

IN BOCCA AL LUPO !

