



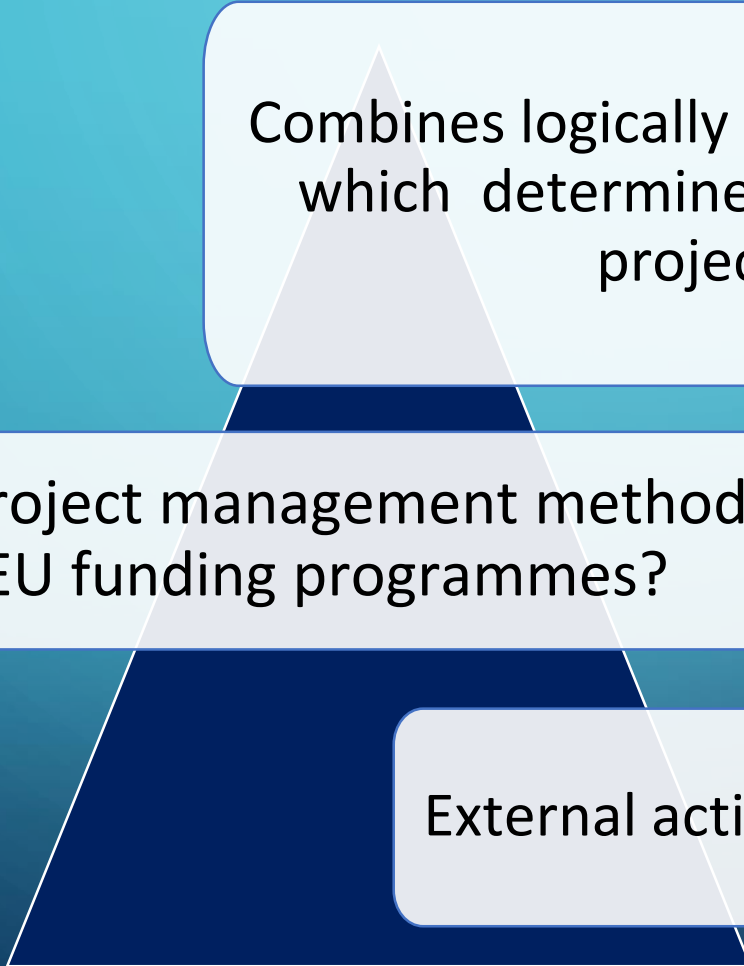
EUROPEAN FUNDING PROGRAMMES

PROJECT MANAGEMENT METHODOLOGY

APPLICATION

CONTRACT

PROJECT MANAGEMENT METHODOLOGY



Combines logically related concepts, methods and practices which determine how to plan, control and implement a project from start to termination

Common project management methodology in EU funding programmes?

External action Instruments versus Internal Policies

EU FUNDING PROGRAMMES

Internal Policies

- Creative Europe
- Europe for citizens
- Erasmus +
- COSME

External Action Instruments

- Instrument of Pre-Accession (IPA)
- European Neighbourhood Instrument (ENI)
- Development Co-operation Instrument (DCI) ...

PMM – LOGFRAME VS PM²

Logframe Approach (LF)

- Predominant in Development Aid
- Used by External Action Instruments
- Mandatory for the applicants
- Structured intervention logic (result chain)
- Performance Indicators (OVI)
- Critics: abstract, rigid

PM²

- In use by various EU institutions since 2014
- Influenced by IT sector
- Promoted under Internal Policies
- Non-mandatory for the applicants
- Flexibility, focus on project teams
- Critics: « raw »



PROJECT MANAGEMENT METHODOLOGY

BASIC NOTIONS

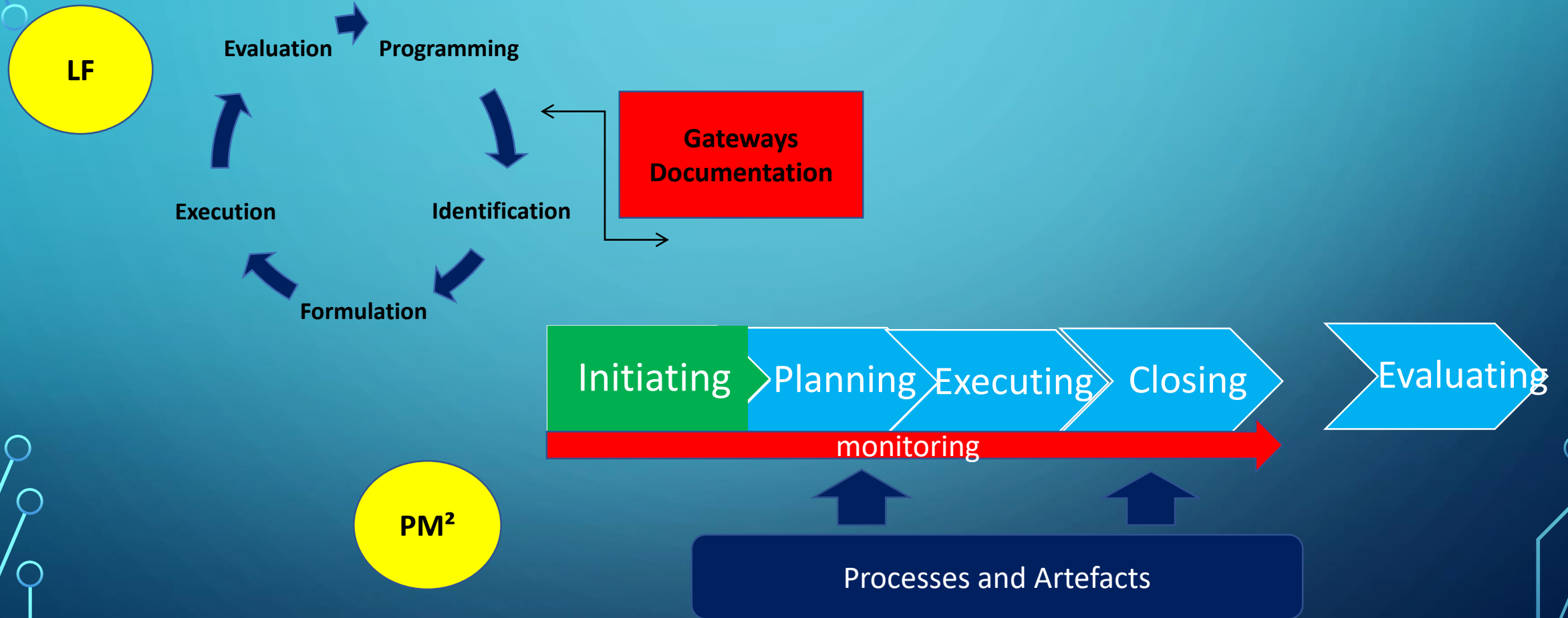
Project: Goal (change,benefice) + Budget + Timeframe

Project Cycle, Project Life Cycle = Project Phases

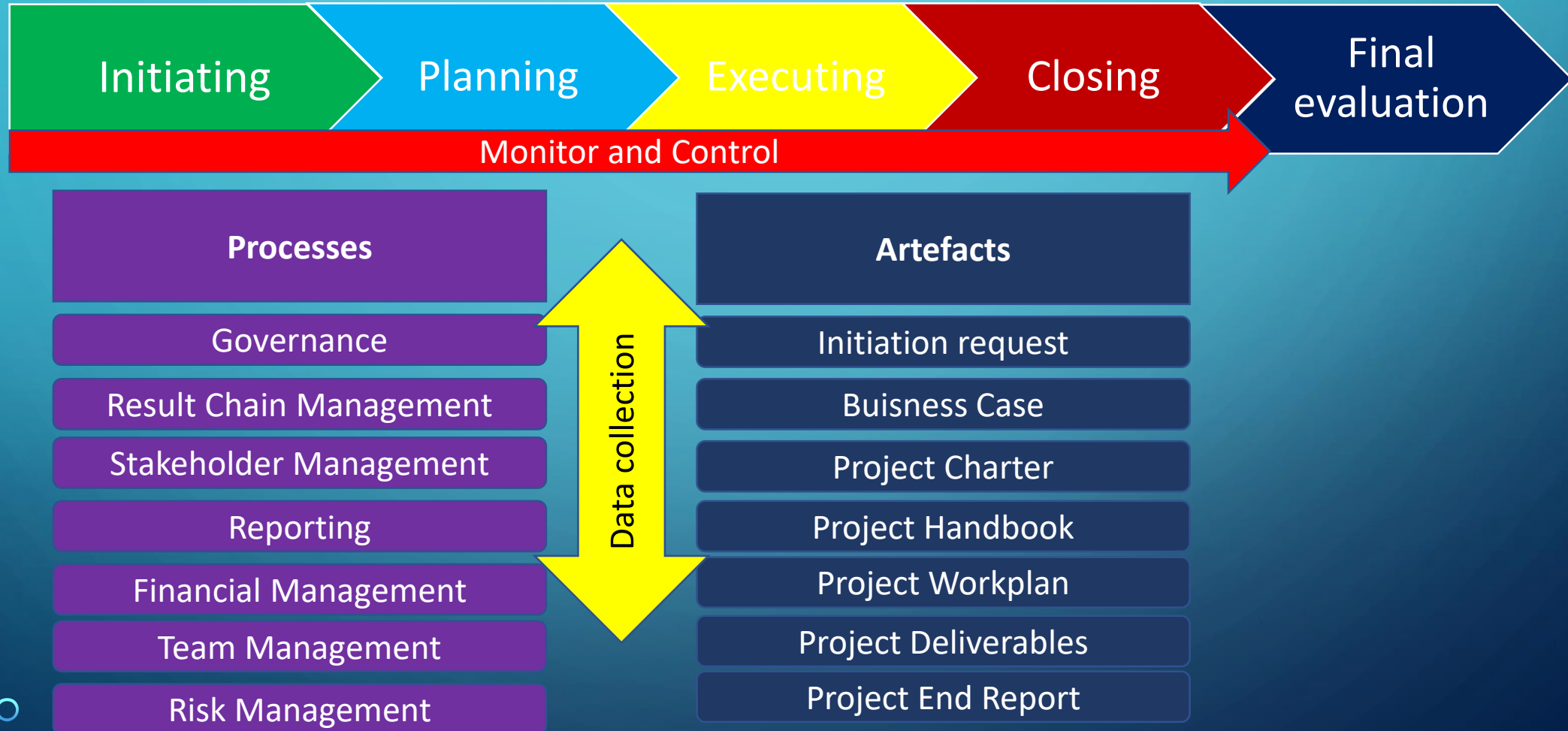
Result Chain: Output – Outcome – Impact

Indicators : Performance Measurement

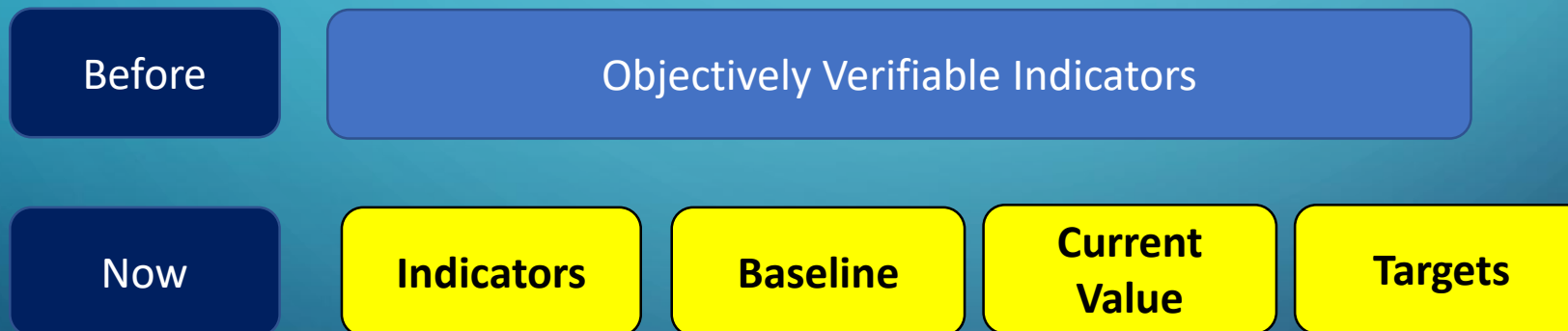
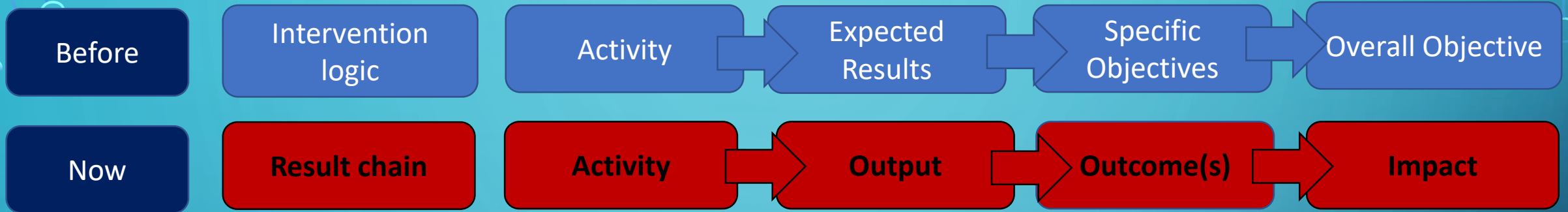
PROJECT CYCLE VS PROJECT LIFE CYCLE



PROJECT LIFE-CYCLE IN OPENPM2



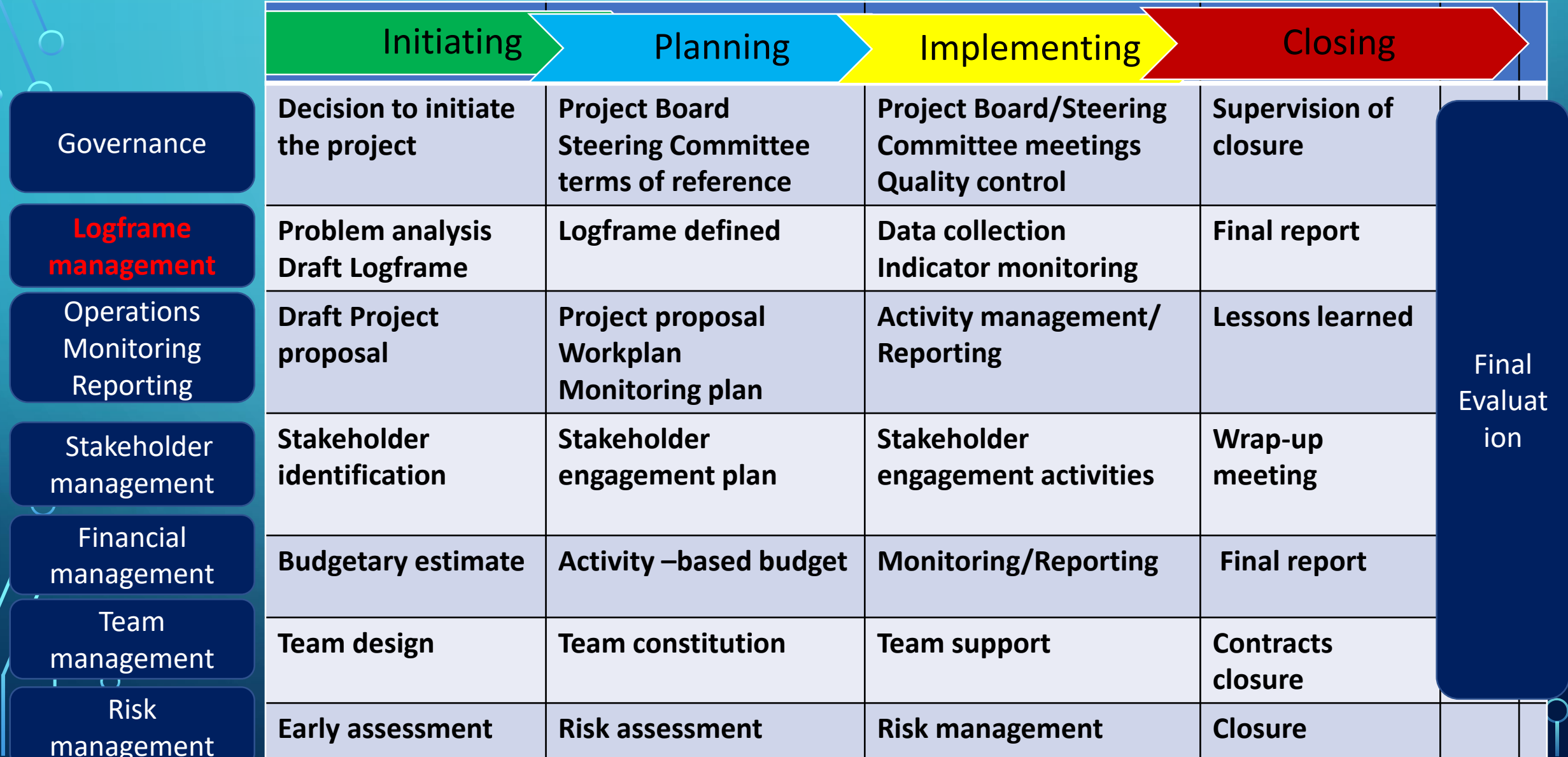
LOGFRAME ACTUALISED



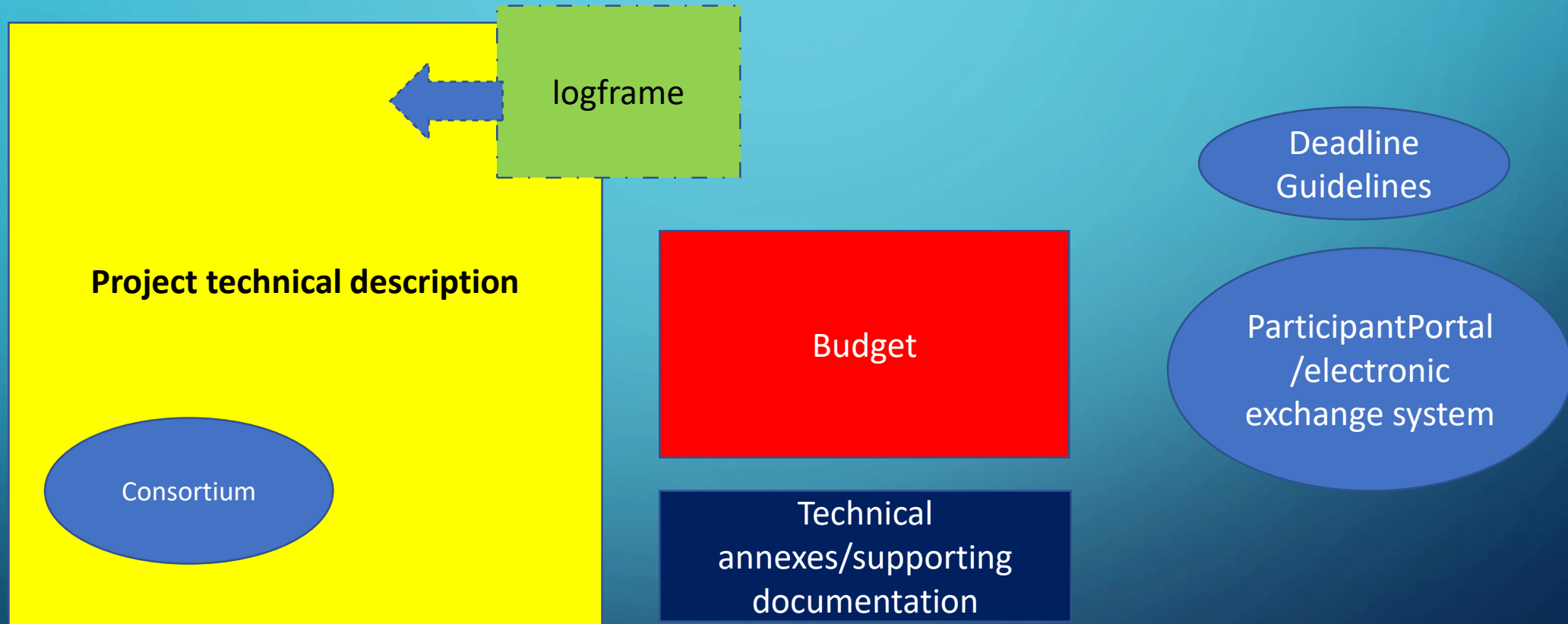
CURRENT VERSION OF THE LOGFRAME

	Result Chain	Indicators	Baseline (ref year)	Current value (ref date)	Targets (ref year)	Sources of verification	Assumptions
Impact (OO)	Long term effects (change in behaviour)	Measure to evidence the long term change	To be drawn from a strategy			Sources of information, to collect and report data	Risks
Outcome(s) (SO)	Direct effects of the project	Measure of the change in factors determining outcome(s).	Situation before the start	The value of indicator at indicated date	Level of indicator for fixed period of time	As above	As above
Outputs (ER)	Project Products	Measure of the outputs delivery.	As above	As above	As above	As above	As above
Activity	Key activities leading to outputs	Means					As above

HYBRID PMM OF THE COUNCIL OF EUROPE



STANDARD APPLICATION UNDER EU CALL FOR PROPOSALS



PROJECT TECHNICAL DESCRIPTION

PART 1

Data on members of consortium
and their respective
roles in the project

PART 2

Description of the project
(against award criteria) :

Relevance

Quality of the content and activities

Communication and dissemination

Quality of the partnership

Workstreams (project components)

PART 3

Workplan
Data on target
groups

PROJECT BUDGET

Budget – based financing (eligible costs)
Reimbursement of « costs incurred »

Mandatory budget template/financial reporting
template
Budget headings and lines
Amendable

Co-financing obligatory
No profit principle

EVALUATION PROCESS

Eligibility criteria

(e.g. geographical; targeted actors)

Exclusion criteria

(bankruptcy/judicial proceedings, money -laundering
terrorist financing, etc - declaration on honor)

Selection criteria

(financial and operational capacity –declaration on
honor and supporting documents)

Award criteria

(relevance, quality of content and partnership)

By Selection
committee

Timeframe : 6
months

CONTRACT

Grant agreement

- Subvention
- Ownership
- /intellectual property rights vested with grantees
- No profit



Financial aspects

- Co-financing threshold
- Cost eligibility criteria
- Payment scheme



Other features

- Procurement and financial support
- Reporting
- EU right to audit
- Amendment
- Communication and visibility



LINKS

- OpenPM² :
- https://ec.europa.eu/isa2/solutions/open-pm2_en
- CoE PMM:
- <https://www.coe.int/en/web/project-management-methodology/tools>