

Partnership for Good Governance  
Գործընկերություն հանուն լավ կառավարման



# Stage 3 of Local finances comparative analysis program Conclusions and lessons learned

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*Yerevan, November 22*

# LFCA program in Armenia

**LFCA is being implemented in model-communities:**

**✓ At stage 1, it was implemented in five communities (as of 2015 indicators)**

**Three amalgamated communities – Dilijan, Toumanyanyan and Tatev +Abovyan and Ashtarak**

**✓ At stage 2, it was implemented in seven communities (as of 2016 indicators)**

**Seven of the 15 amalgamated communities – Koghb, Noyemberyan, Ayrum, Goraiq, Meghri, Tegh, Goris**

**✓ At stage 3, it was implemented in eight communities (as of 2016 indicators)**

**Eight out of 15 amalgamated communities – Amasia, Ashotsk, Sarapat, Arpi, Jermuk, Vayk, Urtsadzor, Zaritap**

# Implementation of LFCA program

- ✓ LFCA is being implemented by experts
- ✓ There is a questionnaire adapted and amended multiple times
- ✓ Who has developed the questionnaire?
- ✓ Why was it important to adapt and amend the questionnaire?
- ✓ Reports and policy recommendations of all the model communities are available

# Assessment

- ✓ **How the assessment was conducted**
- ✓ **By a scale of 0-10**
- ✓ **With participation and upon agreement by the community representatives**
- ✓ **Why the assessment was conducted and how it will be applied in future**
- ✓ **The instrument does not a punitive connotation**
- ✓ **It is being applied exclusively for the assessment of the community finances management, to identify the gaps, to learn lessons and based on that to improve the management of finances**

# Lessons learned

- ✓ **The fact that communities were formed in the middle of the year, had a serious impact on the assessment results**
- ✓ **In many communities, the ones that comprise only rural settlements, or the ones comprising the urban community center and the rest rural settlements, the assessment results are similar**
- ✓ **For the assessment not to end in itself, it is important to ensure continuity of the process**

# Conclusion

- ✓ **Low assessment results of managing finances in communities are often a consequence of objective reality, when communities do not have sufficient financial resources; accordingly it is early to speak about their effective management,**
- ✓ **Not only the respective community LSGBs, but also the state should be concerned with the results of the financial management of the communities and learn lessons.**

**Thank you!**