Towards a more efficient local government
in Eastern partnership countries: new ways and tools
Sharing the experience

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IMC in Moldova: Learning from Pilot Experiences

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Programmatic Cooperation Framework for
Armenia, Azerbaijan, Georgia, Republic of Moldova, Ukraine and Belarus

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Implemented by the Council of Europe

Moldova Fragmentation:

- ¼ of LGs < 1,500 inhabitants
- 86% of LGs < 5,000 inhabitants
- +11% of LGs in the last 20 years

Development Background:

- 30% - no access to WATER systems
- 90% - no access to sewerage services
- 90% - no access to waste collection services
- 60% - no access to street lighting
- 80% of landfills are not corresponding to minimum environmental norms

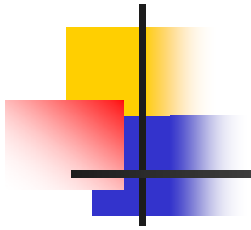
Management of Basic local Services:

- Small scale economic fragmentation
- Management costs > 50%
- De-capitalization (equipment amortization ignored)
- De-professionalization

UNDP Moldova Pilot Experience:

- 10 Pilot Projects
- 10 Clusters = 40 targeted LPAs
- >100,000 inhabitants
- Local Communal Services

- Legal Upgrade & Financial Stimulation



IMC principles

- **Simplicity**
- **Easily Manageable**
- **Cost – Effective**
- **Effortlessly Replicability**

Uncomplicated & Simple:

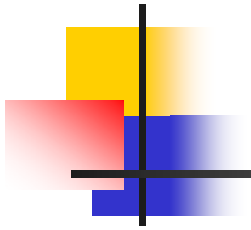
- IMC as a tool, not an objective
- Simplified procedure for IMC Association setting-up
- Not necessary external consultancy

Easily Manageable:

- **Upgraded the most simple legal form for IMC operators – municipal enterprise**
- **Cheapest management costs**
- **Most speedy decision making process**

Cost Effective:

- Amalgamation of service providers
- ‘Ultra All IN ONE’ approach



Effortlessly Replicability:

- 10 viable & functional study cases
- Practical Guide
- Template Documentation
- On field learning means

wrapping up:

- IMC promotion is not just about MONEY & LEGISLATION, but rather LOCAL PEOPLE
- IMC is not an alternative of TERRITORIAL REFORM, but rather a ‘reform catalyst’
- ON-GOING REGIONAL & DOMESTIC CRISIS is to foster the IMC
- IMC is more privileged in Eastern Europe as it is in Western

Success to all of us!