

Strategic action points for the consolidation phase

	Mtislav Belarus	Priluki Ukraine	Gyumri Armenia	Goris Armenia	Dusheti Georgia	Lutsk Ukraine	zhovkva	Chiatura	Soroca Moldova
1 Write reference plan into local development plan	RP approved by Mtsislav local administration in Dec 2016 and to be included in city strategy in Feb 2017	Possible 2017	Strategy plan of Gyumri for 5 years by municipality and LSG, to include the main ideas of RP to the strategy document and included in the agenda of the council of elders to be adopted by the end of 2016	Strategy: adopted RP will be included in the 4 years strategy of the city by the municipality by May 2-17	Local Municipal Council to approve the Reference Plan in February 2017	Reference Plan could be put into architecture development plan and strategy plan in June 2017	Each half a year the town council assess and adjust development strategy, thus it would be included	Legalisation of the Reference Plan by the Local Municipal Council in the first quarter of 2017	RP to be including in the local development action plan approved at the city council meeting in May/June 2017
2 Dissemination activities in schools and in the community	Open a visitor centre in M end 2017	Events take place on an ongoing basis in schools, Unis and in mass media	Via official webpage of the municipality, by FB, website cultural capital and conference with local stakeholders, management committees of schools, universities by Municipality working with PIU	Dissemination through municipality website, Goris tourism centre webpage, FB, official letters to the corresponding ministries	Official webpage and social media, roundtables for young people in collaboration with secondary schools, promoting the COMUS film and brochure, exhibition, community meetings	Start public lessons and excursions in January 2017, with information on Facebook and website.		Dissemination of information: Local mass media Schools NGOs Trade unions In the first half of 2017	March April publication on the city hall website
3 Identify and approach local investors		Local investors are identified, the work to attract the is underway	PIU will create short film on COMUS and publish brochures and disseminate to local investors by showing film, distribute brochures and explain the ideas of CoMUS and FS planning by end Jan 2017 and delivery by June		Identifying the need for private investment by the PIU, Donor information meeting at local and national levels	Develop content of lessons and lectures by discussions and meetings (by August 2017), introduce special lectures into curriculum in Sept 2017	It is carried out regularly and will continue in future	Investors: Local businesses Wealthy emigrants Municipal Development Fund State Investment Agency, etc. Meetings, conference, and formal communication	January 2017 Administration bodies (director of the college chief architect of Soroca
4 Training in proposal writing and pitching to donors	Specific training on fundraising and proposal writing. Also, Comus and creative culture	Trainings are under way and work is continuing	Trainings on culture and creativity already started, regional meetings of donors	Municipality and PIU will participate in the culture and creativity online courses in 2017	One representative of the PIU taking part in Culture and Creativity training, learning by doing, project proposals are in progress	Attract local and international business located in Lutsk by improving image of the Old Town during 2017	Identified and are involved for different initiatives	Training: For local government employees and PIU in particular by Tbilisi based NGOs or international experts in 2017	March April LSG

5 Make a presentation of the reference plan	Establish the history of culture museum reserve in Mtsislav as heritage management structure	Already prepared in 2016	presentation of the project by PIU and local expert Dec/Jan	PIU and local experts will do this in Dec and Jan after finalising of FS	Reference Plan presentation took place in June 2016 for national stakeholders, the PowerPoint presentation is prepared by the PIU and will be refined for the next NSG/donor information meeting	They are already out, responsible: department of international relations and department of investments	It has place regularly and will be activated	The presentation was prepared for NSG in June 2016, the PIU will further refine it for the donor information meeting	Done
6 Plan and hold meetings with donors	Forum of donors in Mahilin region June 2017	We are going to start in 2017	Meeting with World bank and Asian bank organised by Municipality, PIU ministry of culture for June 2017	Donors meeting led by Municipality PIU and ministry of culture. Meeting with potential donors to join under one umbrella to show PPT films and disseminate	First information meeting with the Municipal Development Fund and the World Bank took place in September 2016. Larger scale meeting is planned to be organized in March or in June in the Consolidation phase	Preliminary discussion was done in Oct 2016, the final presentation could be in March-April 2017	It was presented, now research and assessment works are executed	Will be planned in March 2017 targeting local national and international donor organizations, could be organized jointly with Dushetii	March April Conference with donors, PIU
7 Launch and Finalise feasibility studies	Finalise PRA for M and approve in April	These will be completed in feb 2017	Finalise FS will be done by PIU and local experts in jan 2017	Finalisation of Feasibility by PIU and local experts in January 2017	National experts and the PIU/LSG implements the FS in Dusheti to be finalized in March 2017.	It is permanent process in Lutsk; responsible: mayors and deputy mayors.	They are carried out regularly, the town has successful grant history	The national expert team will work together with the PIU on FS in February-March 2017	February 2017 PIU
8 Integrate stakeholder group into mayor's advisory group	Local administration creates a public committee on preservation of Cultural heritage May 2017	Group is already working	We will suggest to the mayor that the stakeholder group should be integrated with the mayor's advisory group by June 2017	Integrate stakeholders to mayor's advisory group. already done by mayor and municipality 4 members of LSG involved to the council of the advisory of mayor of Goris	The advisory council to the Mayor was formally established in April 2016, the Some or the LSG members are also part of the Advisory Council. LSG will be further integrated with the Council after the finalization of COMUS.	Spring 2017 – working group	February 2017	There is an active Advisory Council which also takes part in the LSG meetings. After COMUS some of the heritage people could be permanently added to the Council	To be discussed and confirmed by the mayor
9 Capacity building on heritage management	Workshops on project management for local actors and stakeholders	Trainings and seminars are underway and will continue	Municipality PIU, LSG ministry of culture Proposals of various trainings Trainings for youth all June to Dec 2017	Capacity building -municipality, PIU, LSG Ministry of culture - participation of the different seminar courses on courses of different organisations - training for youth all June to December 2017	The training of the local employees working on heritage already took place in 2016 by the National Heritage Agency. Such training and CB activities should be continued with the help of National Heritage Agency and the EU experts.	Already exists like this – advisory platform	Yes, they could support existing council	The creation of the heritage unit in the local government	May June Trainings with LD and specialists

<p>10 Measuring results of implementation (and in other policy fields)</p>		<p>Today the town has more positive results and the final results will be seen in May 2017</p>			<p>Raised awareness of local community on heritage issues; Raised the visibility of Dusheti at the national level; the local government continues action after the finalization of COMUS.</p>	<p>2017-2018, department of tourism, respective deputy mayor</p>	<p>It is planned to extent existing platform involving youth at the basis of the State Historic and Architecture Reserve of Zhovkva</p>	<p>Public opinion surveys Statistics on the number of visitors Study of the social-economic situation</p>	<p>Registration of the historic area</p>
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