

# Landscape: Natural and Cultural Heritage as Driver for Sustainable Development of Daugavpils City





**Welcome to Daugavpils!**

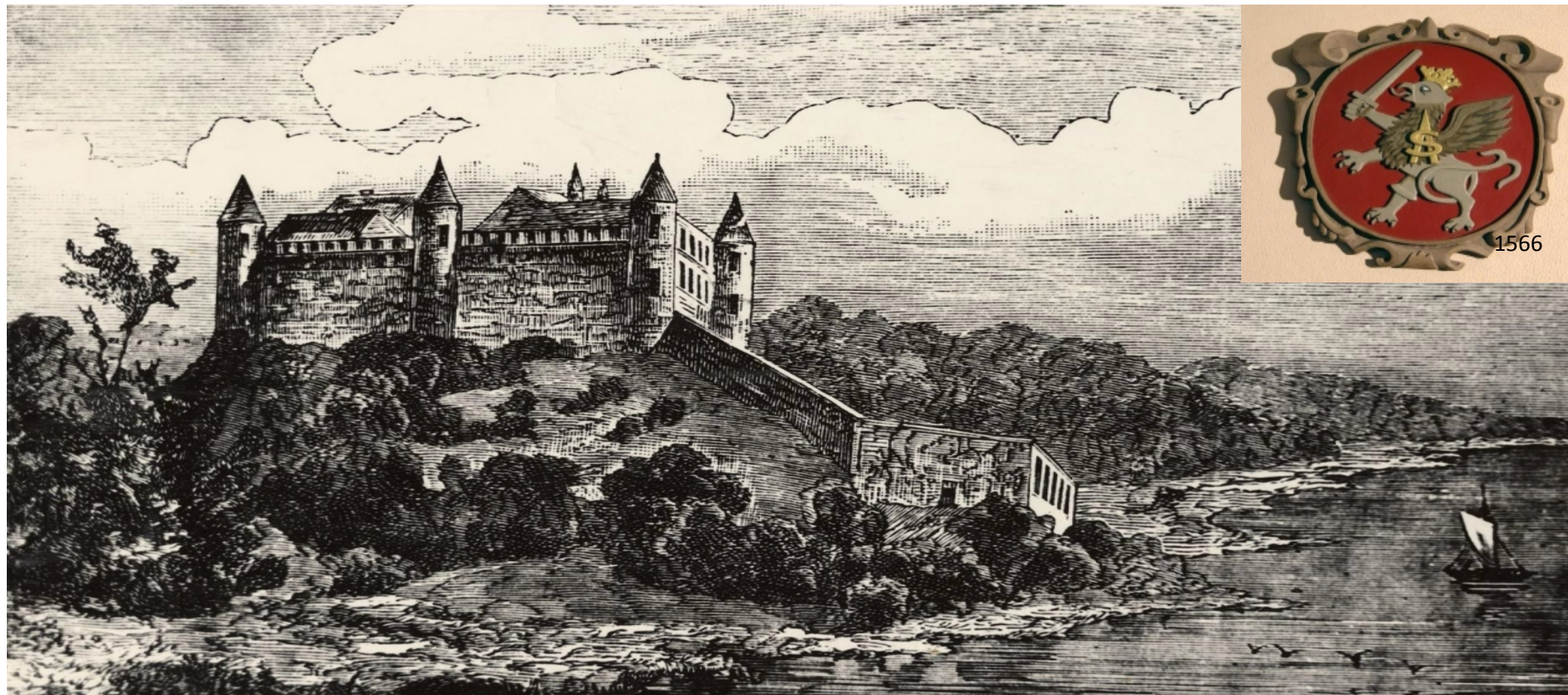
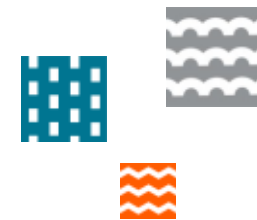


## Dünaburg – castle on the river Düna 1275

the crusading Livonian Knights,  
under the orders of the master of  
Livonia, Ernst von Ratzeburg, built  
a stone fortress called Dünaburg



# Dünaburg: 1275 -1656



1275 - 1656

1656 - 1667

1667 - 1893

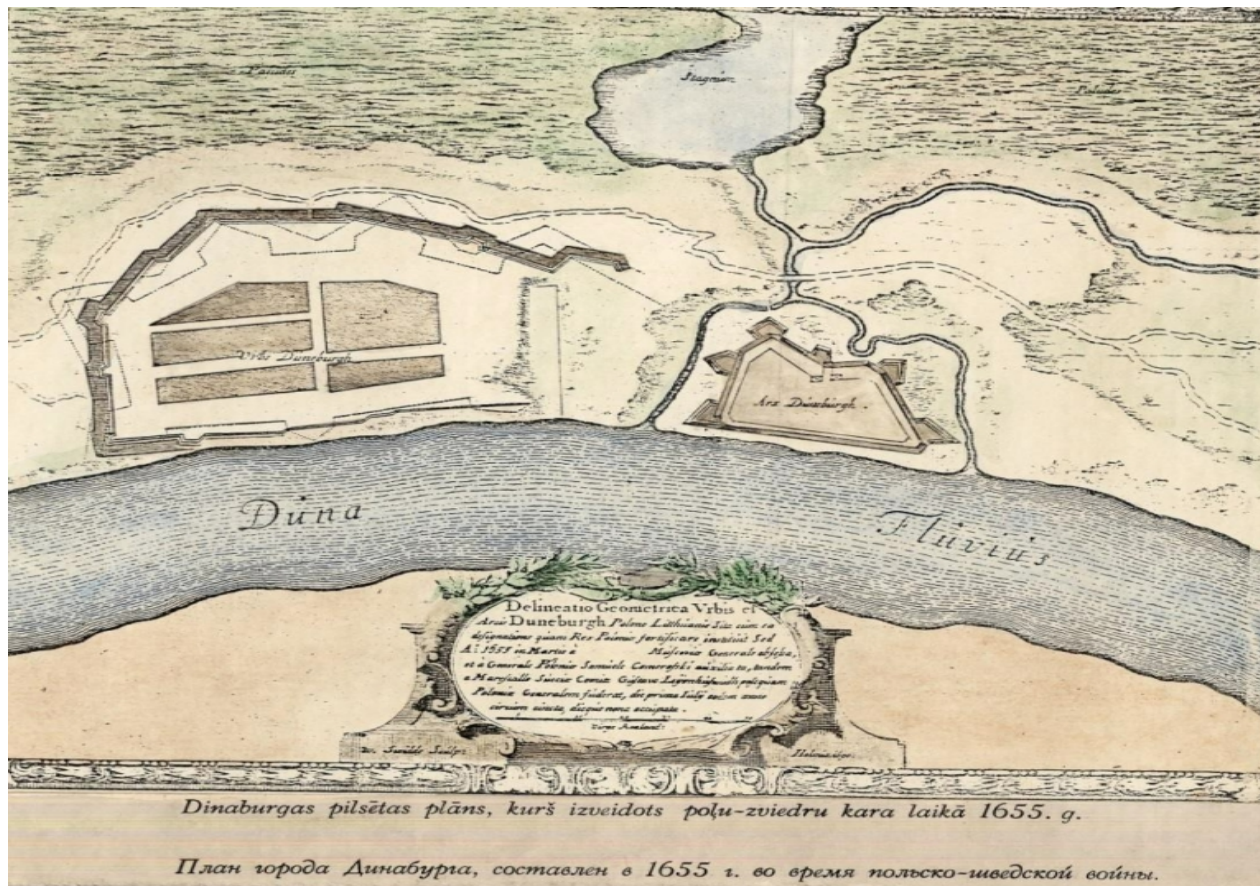
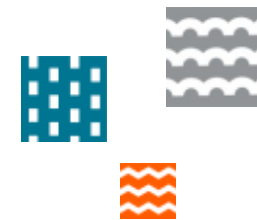
1893 - 1920

since 1920



**Dünaburg** – Борисоглебск – Dünaburg – Двинск – Daugavpils

# Борисоглебск 1656 - 1667



*Dünaburgas pilsētas plāns, kurš izveidots poļu-zviedru kara laikā 1655. g.*

*План города Динабурга, составлен в 1655 г. во время польско-шведской войны.*



1275 - 1656

1656 - 1667

1667 - 1893

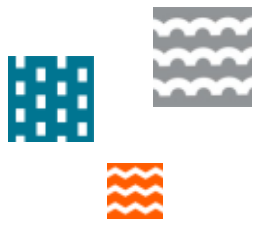
1893 - 1920

since 1920



Dünaburg – **Борисоглебск** – Dünaburg – Двинск – Daugavpils

# Dünaburg 1667 - 1893



1781



1275 - 1656

1656 - 1667

1667 - 1893

1893 - 1920 since 1920



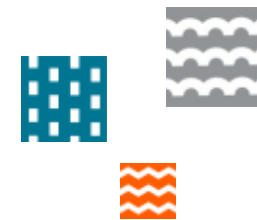
Dünaburg

– Борисоглебск –

Dünaburg – Двинск –

Daugavpils

# ДВИНСК 1893 - 1920



1275 - 1656

1656 - 1667

1667 - 1893

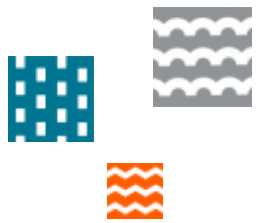
1893 - 1920 since 1920



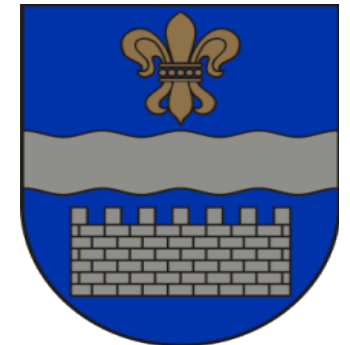
Dünaburg – Борисоглебск –

Dünaburg – ДВИНСК – Daugavpils

# Daugavpils since 1920



1925



1275 - 1656

1656 - 1667

1667 - 1893

1893 - 1920 since 1920



Dünaburg

– Борисоглебск –

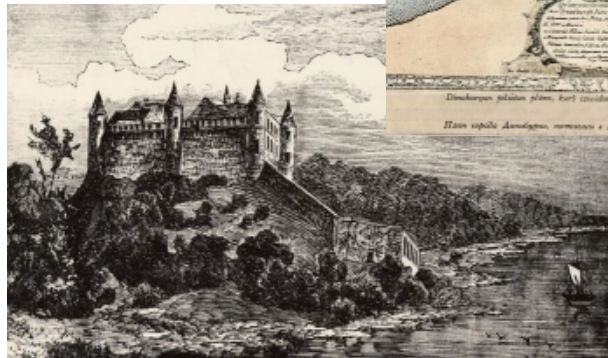
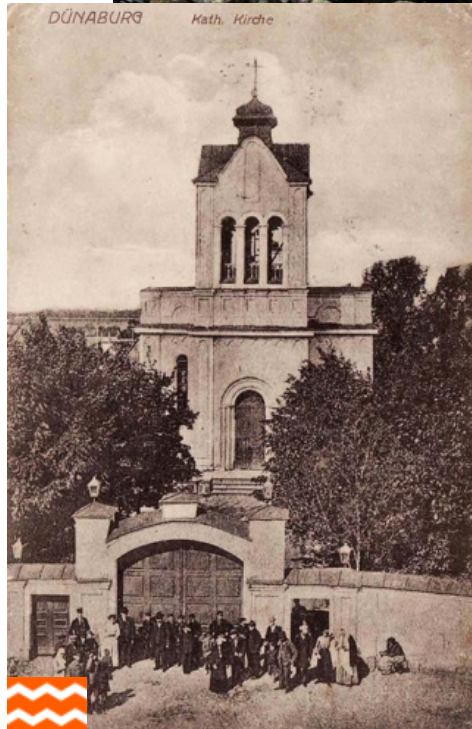
Dünaburg – ДВИНСК –

Daugavpils



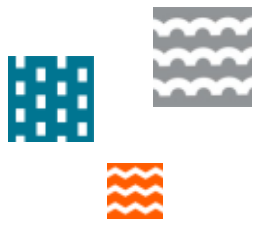


# Daugavpils

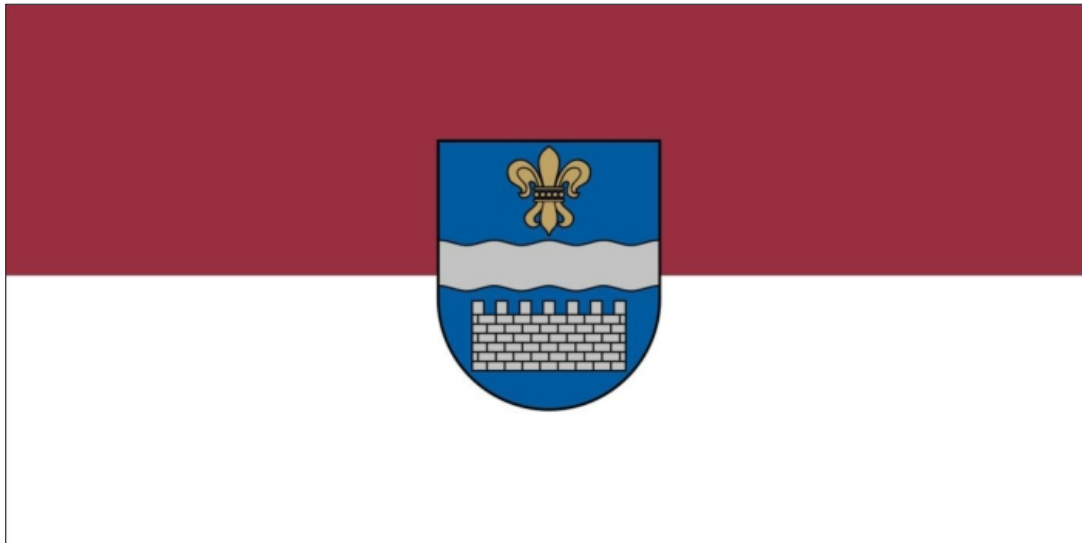


1275 - 1656    1656 - 1667    1667 - 1893    1893 - 1920    since 1920  
 Düna burg – **Борисоглебск** – Динабург – **Двинск** – Daugavpils





## Daugavpils' Flag



*Rectangular shaped, the area is divided in two similar horizontal zones: the upper part is carmine-coloured, the lower part is white. In the middle of the flag stands Daugavpils' coat of arms.*

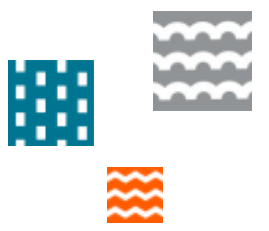
## Daugavpils' Coat of Arms



*A silver wavy band on a blue field, a golden fleur de lys above, a silver notched brick wall below.*



# DAUGAVPILS IS DIVERSITY



Buildings and houses in the city



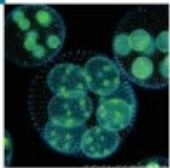
Fortress and culture



Movement and logistics



People: residents and tourists



Science, technologies and education



Daugava and lakes in the city



Nature and parks in the city





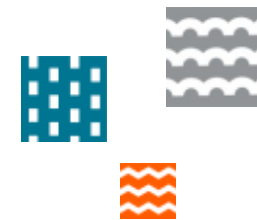
**DAUGAVPILS**  
IS DIVERSITY



## STRATEGIC GOAL 2030:

***Daugavpils city – the  
most attractive place  
for life and business  
in the Eastern Baltics***





**"A GOAL WITHOUT A PLAN IS JUST A WISH"**

Antoine de Saint-Exupéry



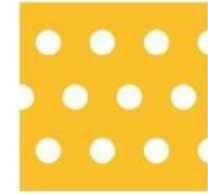
# SOCIETY

# ECONOMY

# ENVIRONMENT



Movement  
and  
logistics



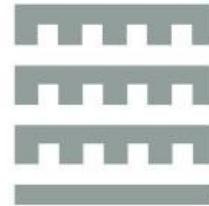
People:  
residents  
and tourists



River  
Daugava  
and lakes in  
the city



Buildings  
and houses  
in the city

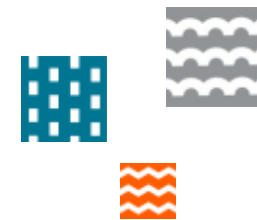


Fortress  
and  
Culture



Science,  
technologies  
and  
education

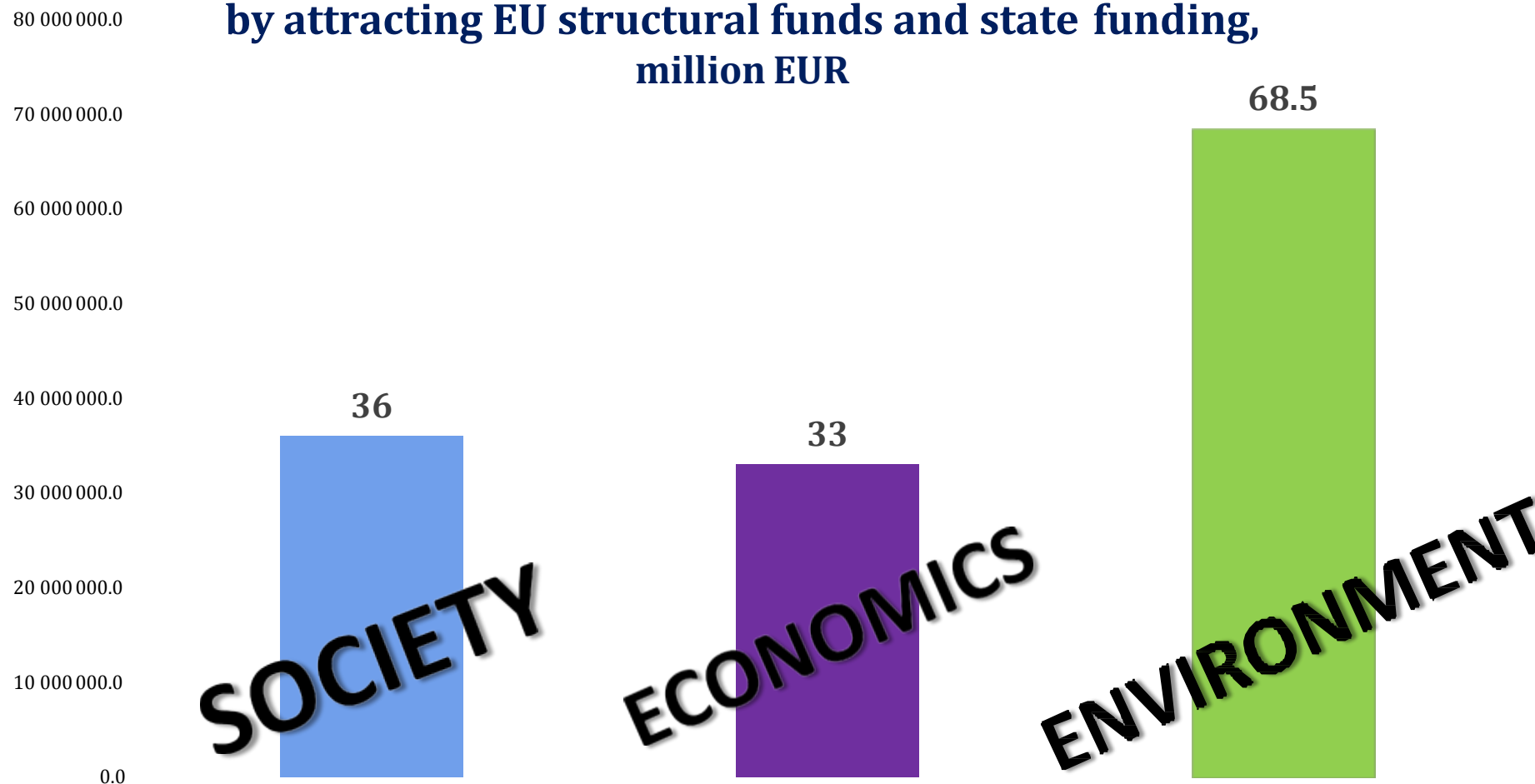




# INVESTMENTS FOR THE DEVELOPMENT OF THE CITY

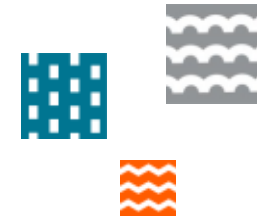
- 2020 - mln EUR

by attracting EU structural funds and state funding,  
million EUR

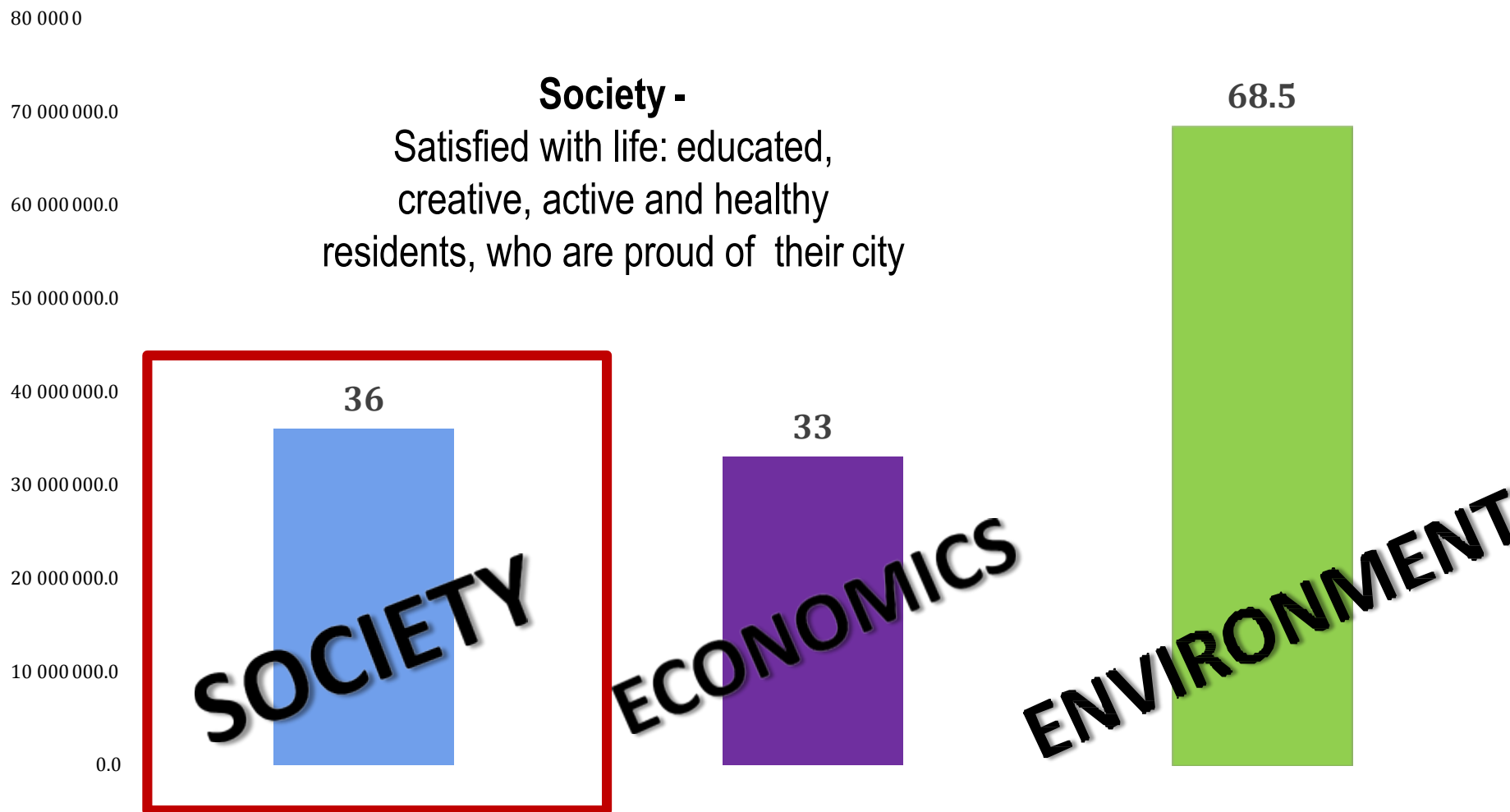


**TOTAL PLANNED INVESTMENTS: 137,604,232 EUR**





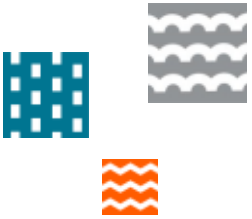
# INVESTMENTS FOR THE DEVELOPMENT OF THE CITY - 2020, mln, EUR



**TOTAL PLANNED INVESTMENTS: 137,604,232 EUR**

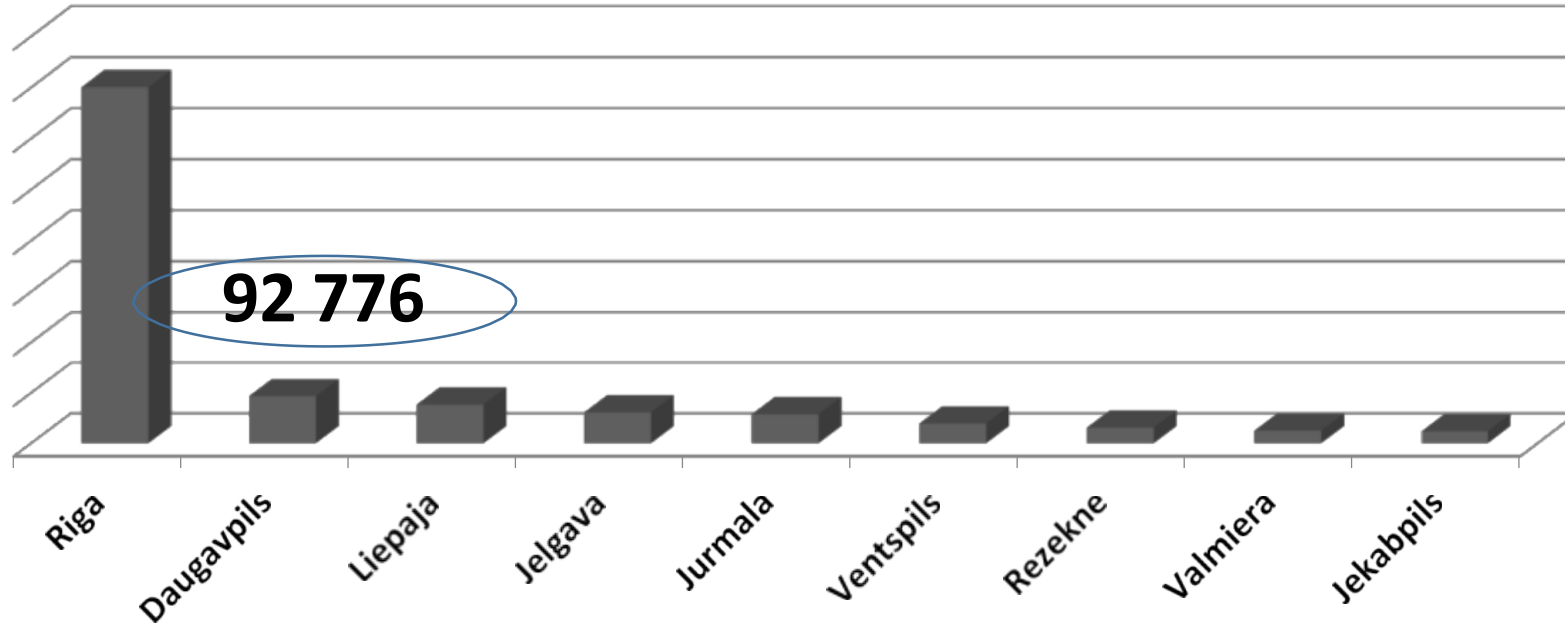
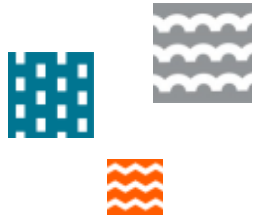


# Daugavpils is characterized by its citizens



# Population in Daugavpils – 92 776

(data from PMLP, 01.01.2018.)



Daugavpils city agglomeration – about 130,000  
Latgale region – about 390,000



Riga

Vilnius

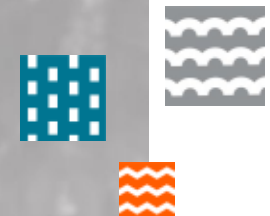
Tallinn

Klaipeda

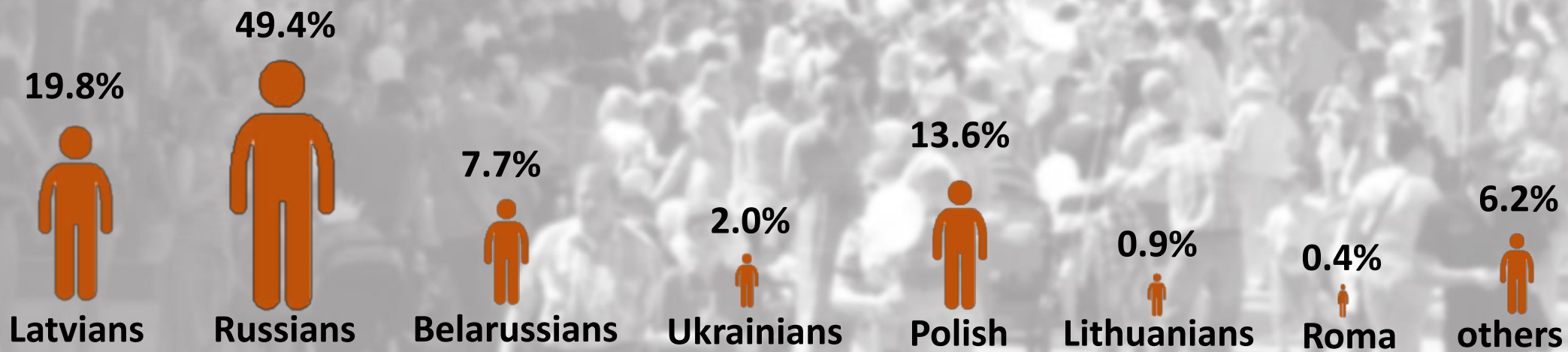
Sauliai

Daugavpils

Liepaja



# Daugavpils – home city for more than 70 nationalities



# Daugavpils Cooperation and Twin-Cities



**Panevėžys**  
(Lithuania)



**Kharkov**  
(Ukraine)



**Ramla**  
(Israel)



**Magdeburg**  
(Germany)



**Batumi**  
(Georgia)



**Alaverdi, Ejmiadzin**  
(Armenia)



**Radom**  
(Poland)



**Motala**  
(Sweden)



**Harbin**  
(China)



**Babruysk, Lida, Vitebsk, Braslav**  
(Belarus)



**Central Administration District of Moscow,  
Naro-Fominsk, Saint-Petersburg,  
Pskov, Magnitogorsk** (Russia)



# We are different, but we are always together

## Ethnic and cultural associations:

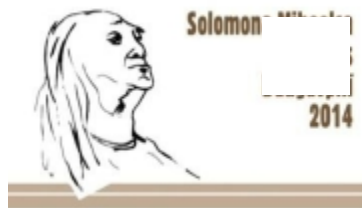
- Latvian
- Latgalian
- Russian
- Lithuanian
- Belarusian
- Polish
- Tatar
- Ukrainian
- Jewish
- German, etc.
- 17 different national associations



# Solomon Mihoels (1890 – 1948)

SOLOMON  
MYKHOELS  
ART  
FESTIVAL

Born in Daugavpils



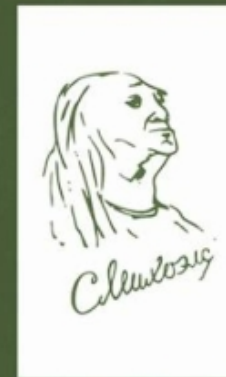
Actor and producer

Theatre days in  
Daugavpils every year



## SOLOMONA MIHOELSA DIENAS

DAUGAVPILĪ 2017



13.03. – 20.03.

Latgales Centrālā bibliotēka (Rīgas 22a)  
Literatūras izstāde  
"Teātra ģēnijs no Dvinskas"

13.03. – 15.03.

plkst. 11:00 – 15:00  
S. Mihoelsa māja (Mihoelsa 4)  
Atvērto durvju dienas S. Mihoelsa mājā

14.03. – 16.03.

Daugavpils Universitātē (Vienības 13), Jauniešu  
neformālās izglītības centrs (Varšavas 45)  
Pedagogu tālākizglītības kursi  
"Teātris un skolnieku radošums"  
(iepriekšējā pieteikšanās līdz 10. martam,  
rakstot uz e-pastu elina.vasiljeva@du.lv)

16.03.

plkst. 11:00  
S. Mihoelsa māja (Mihoelsa 4)  
Daugavpils Universitātes studentu  
uzvedums 2. speciālās pirmsskolas  
izglītības iestādes audzēkņiem  
„Teātris atnāk uz Mihoelsa māju”

plkst. 12:00

S. Mihoelsa māja (Mihoelsa 4)  
Ziedu nolikšana pie S. Mihoelsa  
piemiņas plāksnes.  
Daugavpils Universitātes asociētās  
profesores Elinas Vasiljevas lekcija  
„S. Mihoelsa vārds Daugavpilī”

plkst. 18:30

Daugavpils teātri (Rīgas 22a)  
Daugavpils teātra izrāde „Hamlets”

Rīko un atbalsta:



Born in Daugavpils

# Oscar Strok (1893-1975)

Composer, called "King of Tango"

*In 2018 – 125<sup>th</sup> anniversary of Strok's birth*



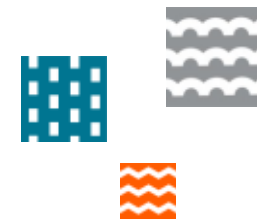
Solisti:  
Orķestris: Dainis SKUTELIS / vadītājs  
Vokālists: Gvido GRĪNBERTS  
Deju ansamblis: Jekabs BOREĻS / vadītājs  
Vokāliste: Anna KAZARINOVA  
Vokālists: Līdija BRESKA



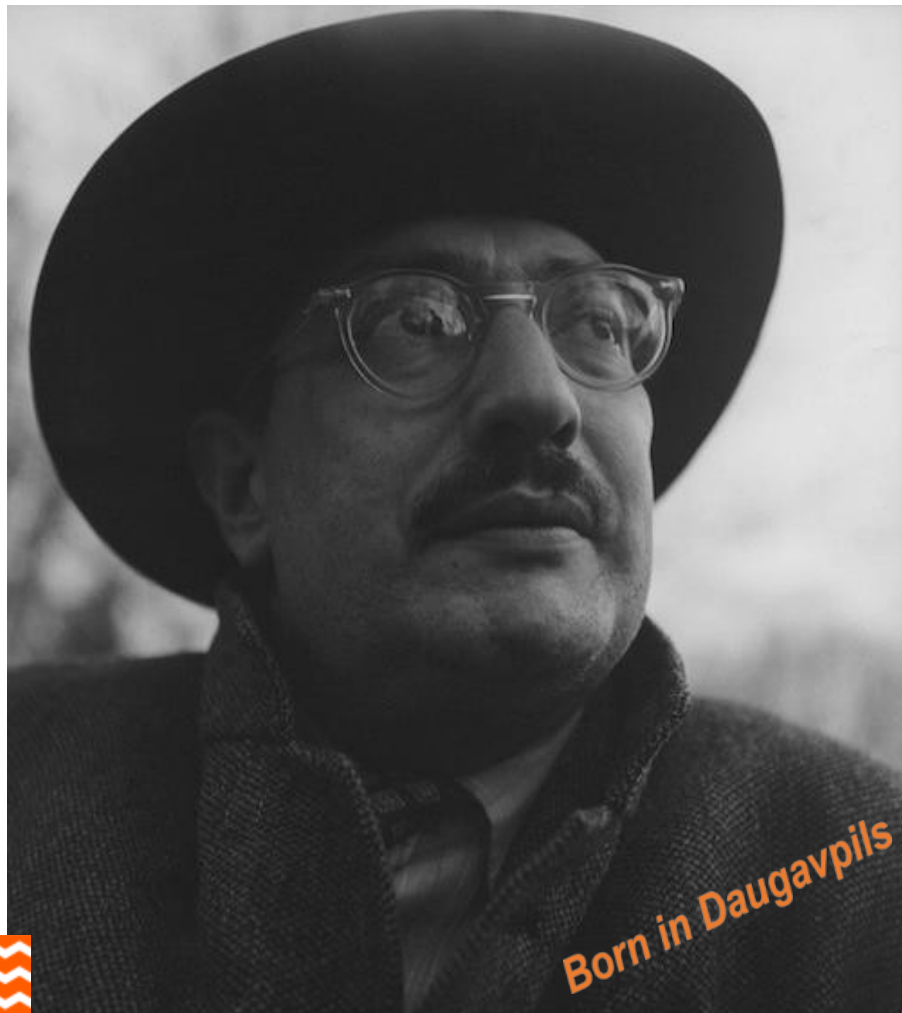
*Concert in his honour in Daugavpils*

**Latvian post office has issued a special envelope devoted to the anniversary of Oscar Strok**





# Mark Rothko (1903 – 1970)



World-famous abstract expressionist

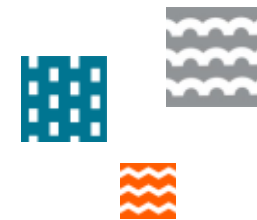


*In September 2018*  
**115<sup>th</sup> anniversary** of  
Rothko's birth;

\*

*In April 2018*  
**5<sup>th</sup> anniversary** of  
Daugavpils' Mark Rothko Art  
Centre





Born in Daugavpils

## Nicolai Poliakov (1900-1974)



**Coco the Clown**  
awarded the  
**Order of the British Empire**  
in 1959



# Daugavpils – city of students!



**6,990 students (2017/2018)**



**6 universities and their branches**



**5 professional schools and 3 colleges**



## Variable and Competitive Education



Preparing the following specialists:

- *Lawyer*
- *Physiotherapist*
- *Construction Manager*
- *Computer Systems Specialist*
- *Power and Electrical Engineering Specialist*
- *Engineer, mechanical and mechanical engineering specialist*
- *Heat, gas and water technology specialist*
- *Manager of Transport and Business Logistics*

etc.



Daugavpils University

Business, Art and  
Technologies high school  
«RISEBA»

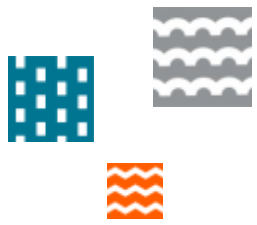
Rīga Technical University

Institute of Transport  
Communication

Baltic International Academy, Riga

Aeronautical Institute

# Competitive Education



**Investments until 2020:  
EUR 14 million**



# Daugavpils University



*New laboratory building for natural and technical sciences  
- the most contemporarily equipped in Baltics*



## Faculties of DU:

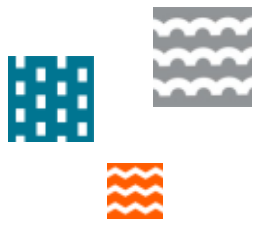
- ✓ Faculty of Natural Sciences and Mathematics;
- ✓ Faculty of Humanities;
- ✓ Faculty of Education and Management;
- ✓ Faculty of Music and Arts;
- ✓ Faculty of Social Sciences



- ✓ 53 study programmes;
- ✓ Academic staff with doctorate degree (71%);
- ✓ Co-operation with universities in 20 European Union countries (Great Britain, France, Belgium, Denmark, Finland etc.);
- ✓ 1800 students study on state funding.

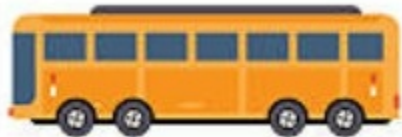


# Daugavpils – Family Friendly City



**Free meals at school**  
1<sup>st</sup> to 12<sup>th</sup> grade

**Free public transportation**  
for children  
and pupils in Daugavpils



**2017**  
18 summer  
camps for  
890 children



**2017**  
**Summer jobs for young  
people**  
Age: 15-19  
1058 pupils

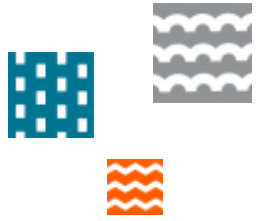


**Child birth benefit –  
300 €**

**Free time centre for children «Jauniba»**  
3,000 children  
42 activities  
7.11 €/year



# In 2017 the Most Family Friendly Municipality in Latvia - Daugavpils city



Contest organized for the first  
time





# Family friendly parks and squares

## Central park



Parks in suburbs



Dubrovina park



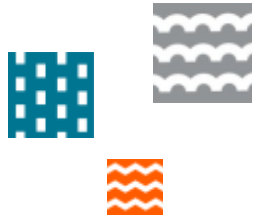
# Latgale ZOO



Exotic animals, monkeys, snakes, crocodiles, turtles, iguanas, scorpions and other tropical forest and Latvian nature residents.

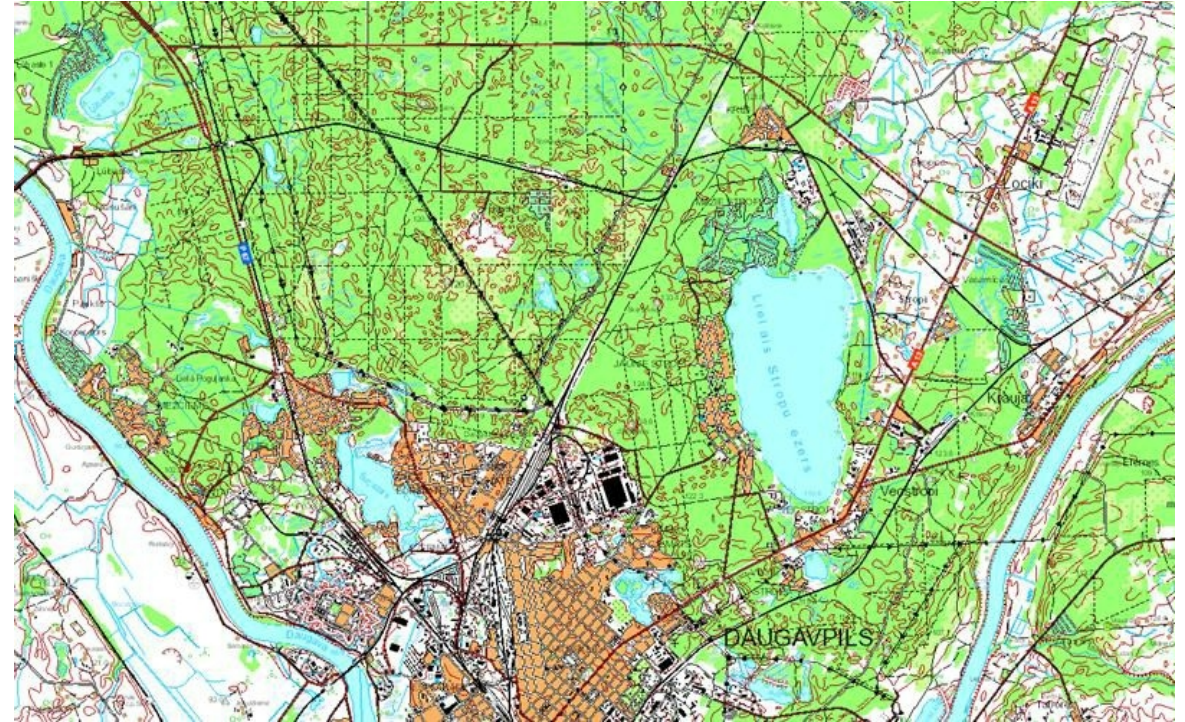


*The Latgale Zoo houses the only research laboratory with a European pond turtle **Omus orbicularis** population.*



# Forest Park "Stropi"

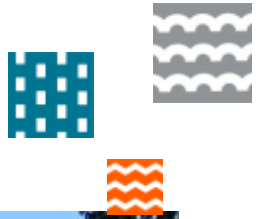
## - Infrastructure for Sport and Active Lifestyle



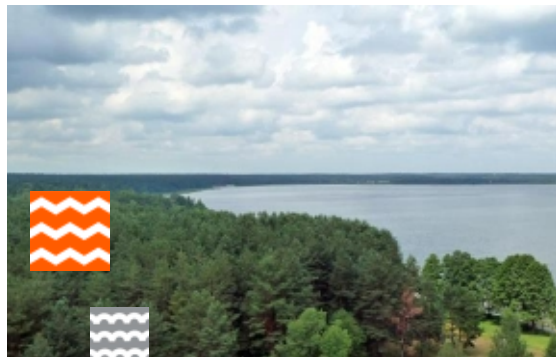
Suburb Stropi – lake, forest,  
open-air bandstand, fresh air  
activities



# Forest Park «Stropi» - Infrastructure for Sport and Active Life Style



*Sport opportunities Recreation Competitions Celebrations  
Residential area Forest*



# Adventure Park «Tarzāns»

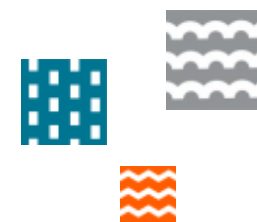


The Adventure Park with six obstacle routes suitable for both children and adults



# Promotion of Healthy Lifestyle and Active Recreation





## Qualitative Health Care

Modernisation of infrastructure of Daugavpils Regional Hospital:

- Perinatal centre
- Rehabilitation centre
- Center for Palliative medical care
- Centre for invasive cardiology
- Oncology centre
- **7.6 million EUR**

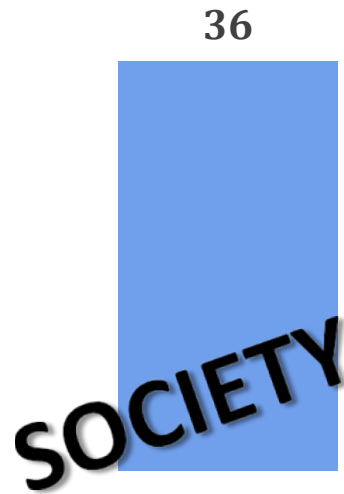


# INVESTMENTS FOR THE DEVELOPMENT OF THE CITY till 2020, mln, EUR



80 000 000.0  
70 000 000.0  
60 000 000.0  
50 000 000.0  
40 000 000.0  
30 000 000.0  
20 000 000.0  
10 000 000.0  
0.0

**Economics –**  
Economics,  
in which the industries  
with high added value are  
developed



**TOTAL PLANNED INVESTMENTS: 137,604,232 EUR**



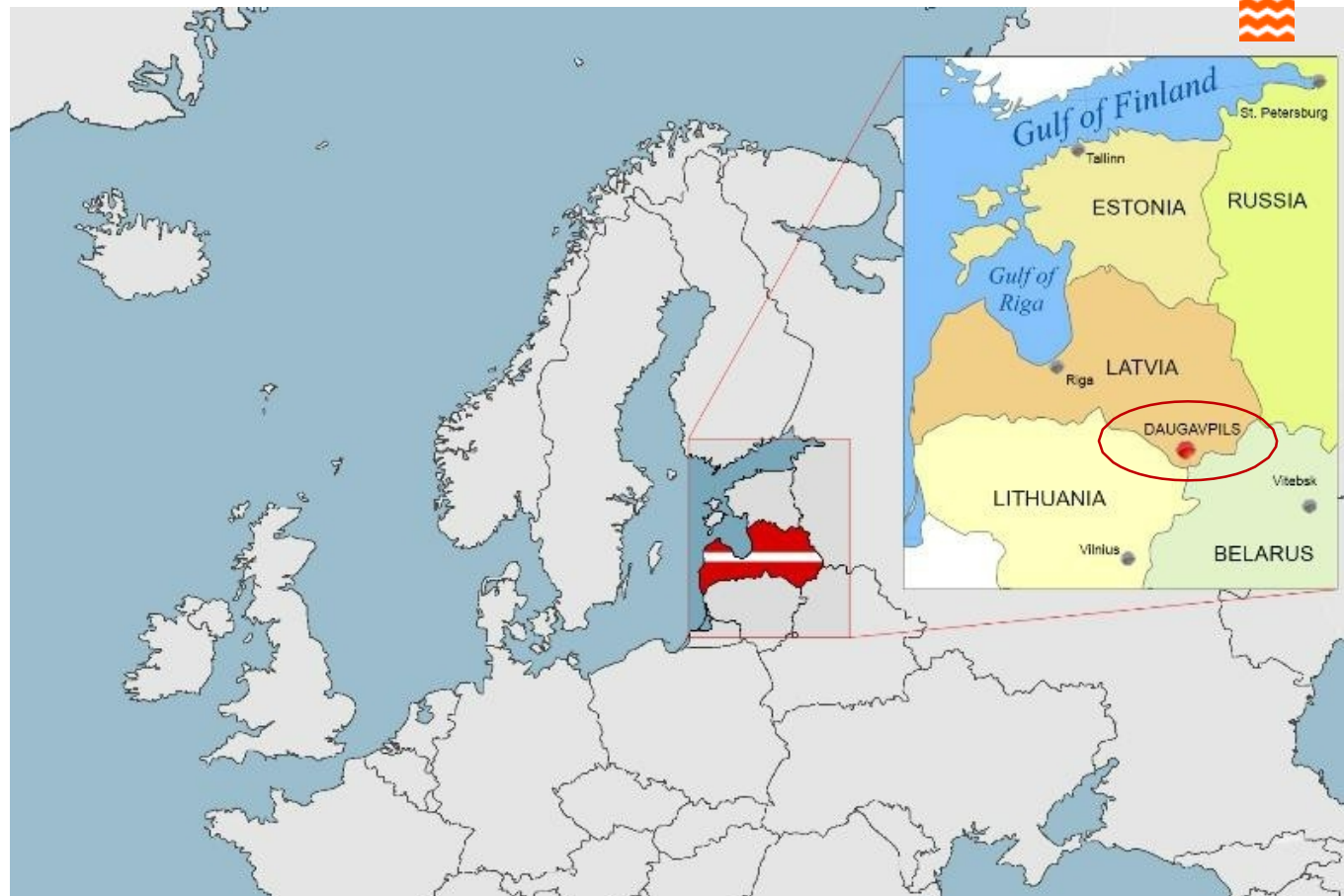


# Daugavpils – cross point of East Baltic

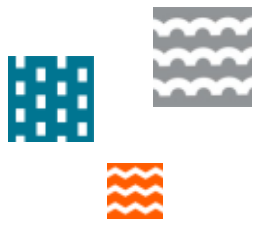


**Lithuania – 25 km**  
**Belarus – 35 km**  
**Russia – 120 km**

*Important cross-border centre of industry, transportation, commerce, services, education, culture and tourism*

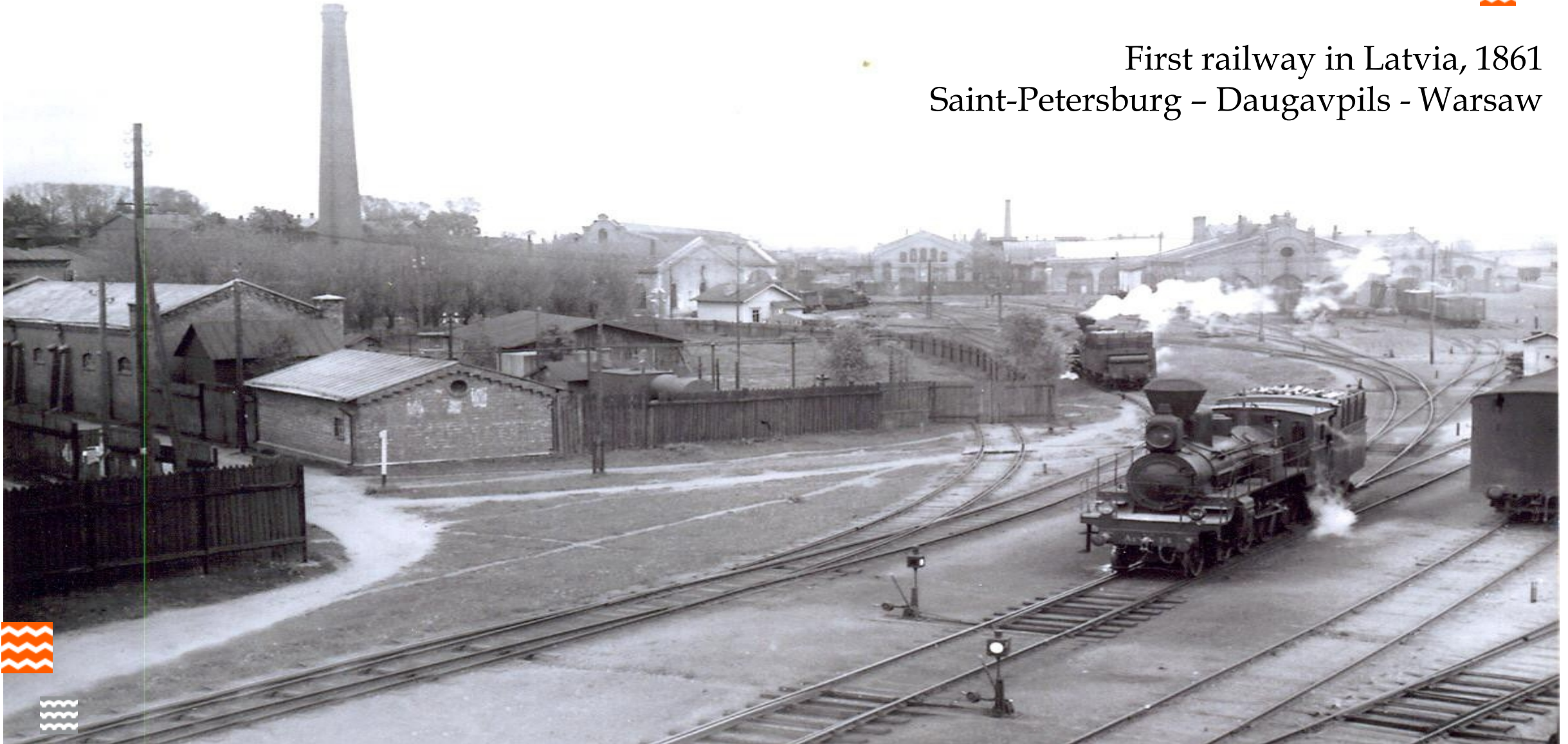


**Strategic location at the Eastern border of the European Union**

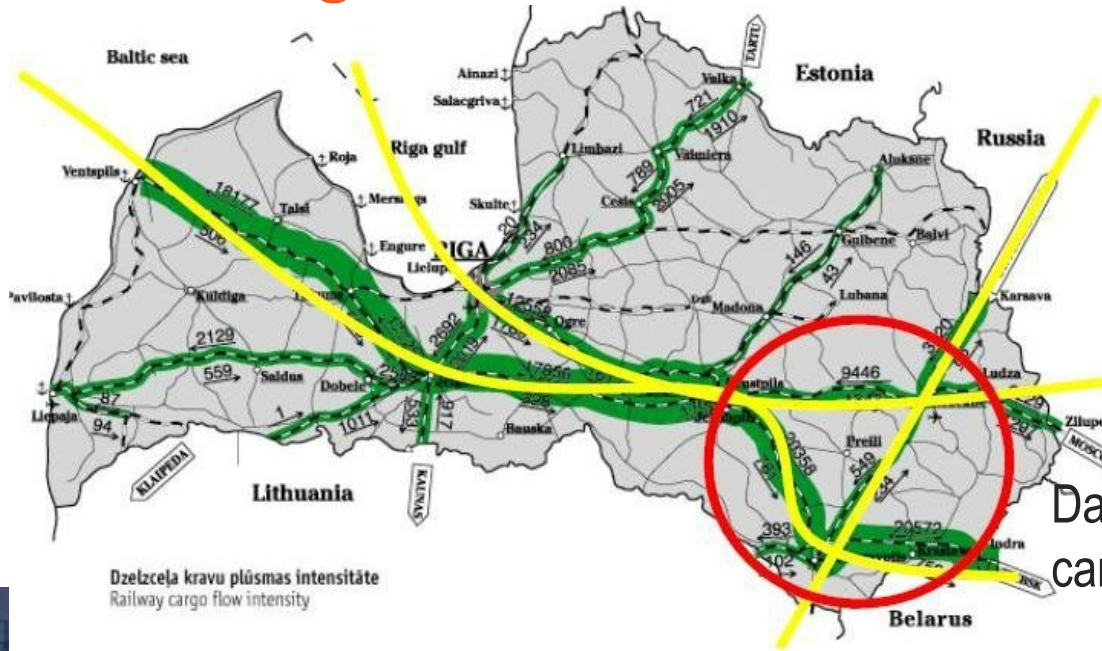


# Daugavpils: City of Industry

First railway in Latvia, 1861  
Saint-Petersburg - Daugavpils - Warsaw



# Logistic Hub at the Eastern border of the European Union



Daugavpils railway freight turnover 1.5 m. cargo cars / year

**Daugavpils city is crossed by: TEN-T motorway E262 "Kaunas – Ukmerge-Daugavpils-Rezekne- Ostrov"**

- 5** cargo railway lines
- 2** passenger railway lines
- 15** international bus lines



## Accessibility to TEN-T NETWORK

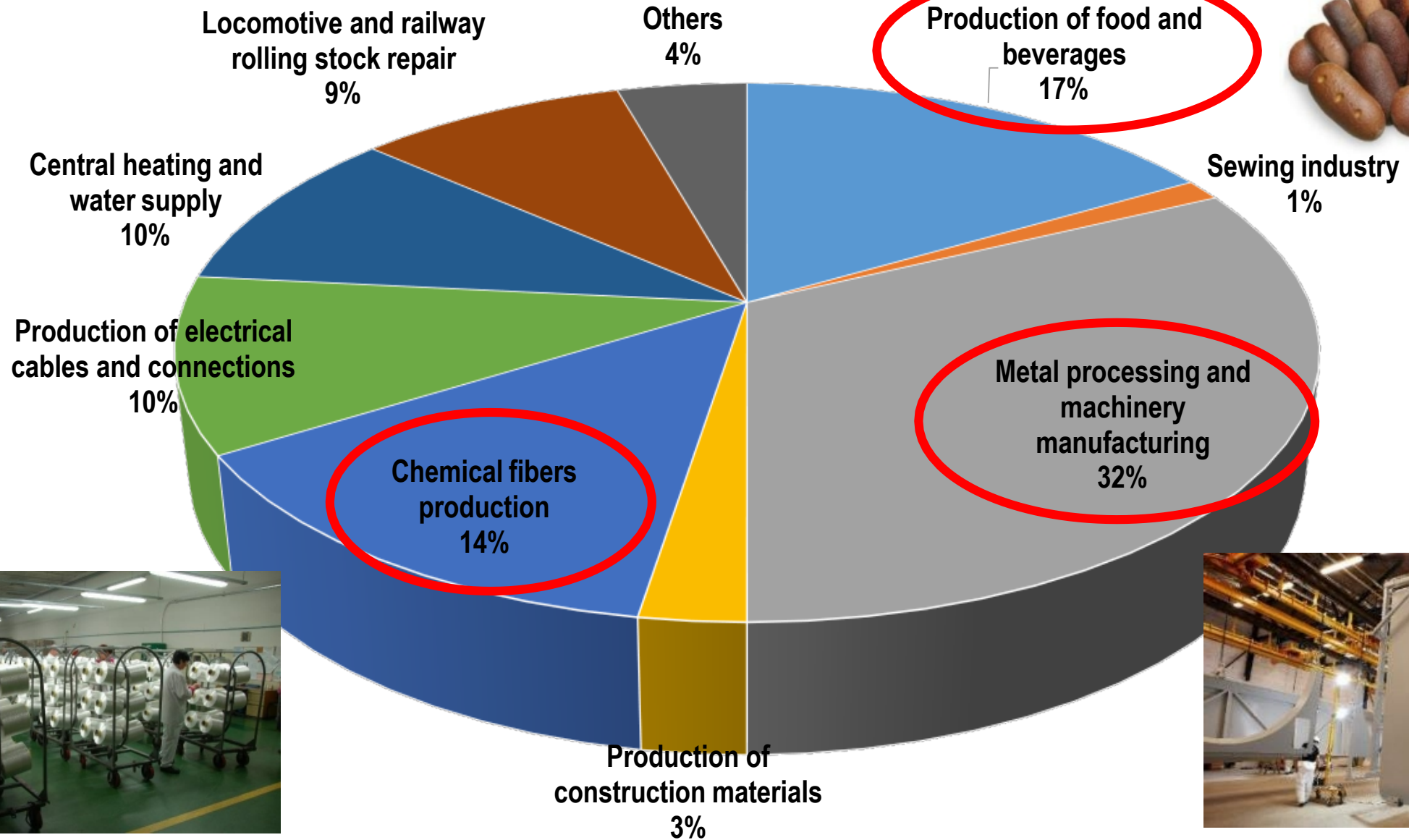
**Investments:  
about EUR 13 million**

Construction of cross-over

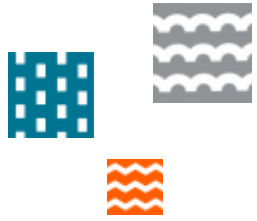


# Industrial Structure in Daugavpils City, 2017 %

(Data of Development Department of Daugavpils City Council), %



# The largest industrial enterprises of Daugavpils with local capital



## «Magistr»

manufacturing of ropes, fishing nets and gear



## «Aurora Baltika»

produces a wide range of hosiery products



## «Latgales piens»

produces quality dairy products

## «Belmast»

production of towers and masts

## «DITTON pievadķēžu rūpnīca»

driving chains manufacturing

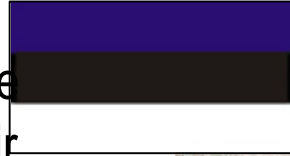


## «BM Industrial»

metal processing

# Companies with foreign capital

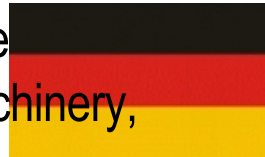
«Daugavpils Lokomotīvu remonta rūpnīca» locomotive and railway rolling stock repair service



«Regula Baltija» production of devices for authenticity control of security papers



“Zieglera mašīnbūve” machine construction and automotive technology (agricultural machinery, parking sensors)



«Axon Cable» manufacturing of high quality cables



«Nexis Fibers» production of polyamide technical yarns



«East Metal» metal constructions – welding, surface treatment

«Centennial Industries» production of stationery



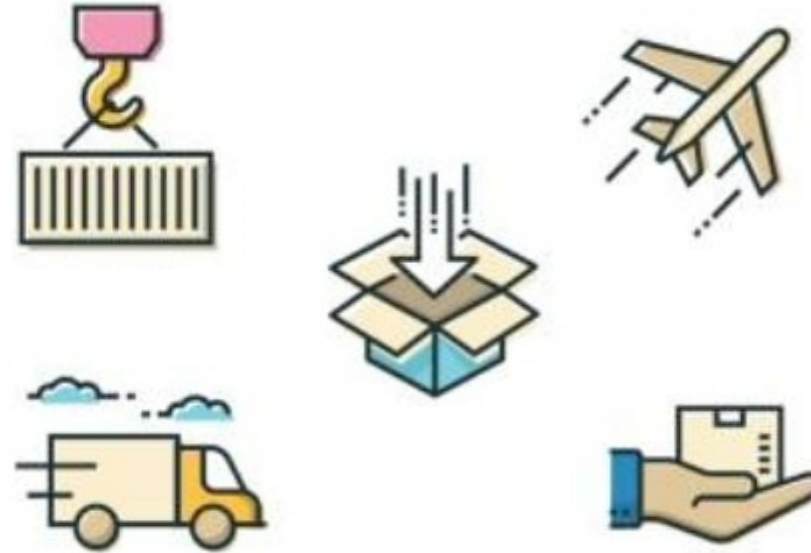
«Belwood» wooden boards and pallets



# Export

The amount of export  
163 767 938 EUR 2016

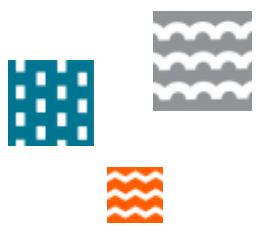
- «Axon Cable»
- «Magistr»
- «Nexis Fibers»
- «Regula Baltija»
- «Zieglera mašīnbūve»
- «CCT»
- «EU-Trader»
- «EURO ENERGO COMPANY»
- «INGRID A»
- «Intergaz»



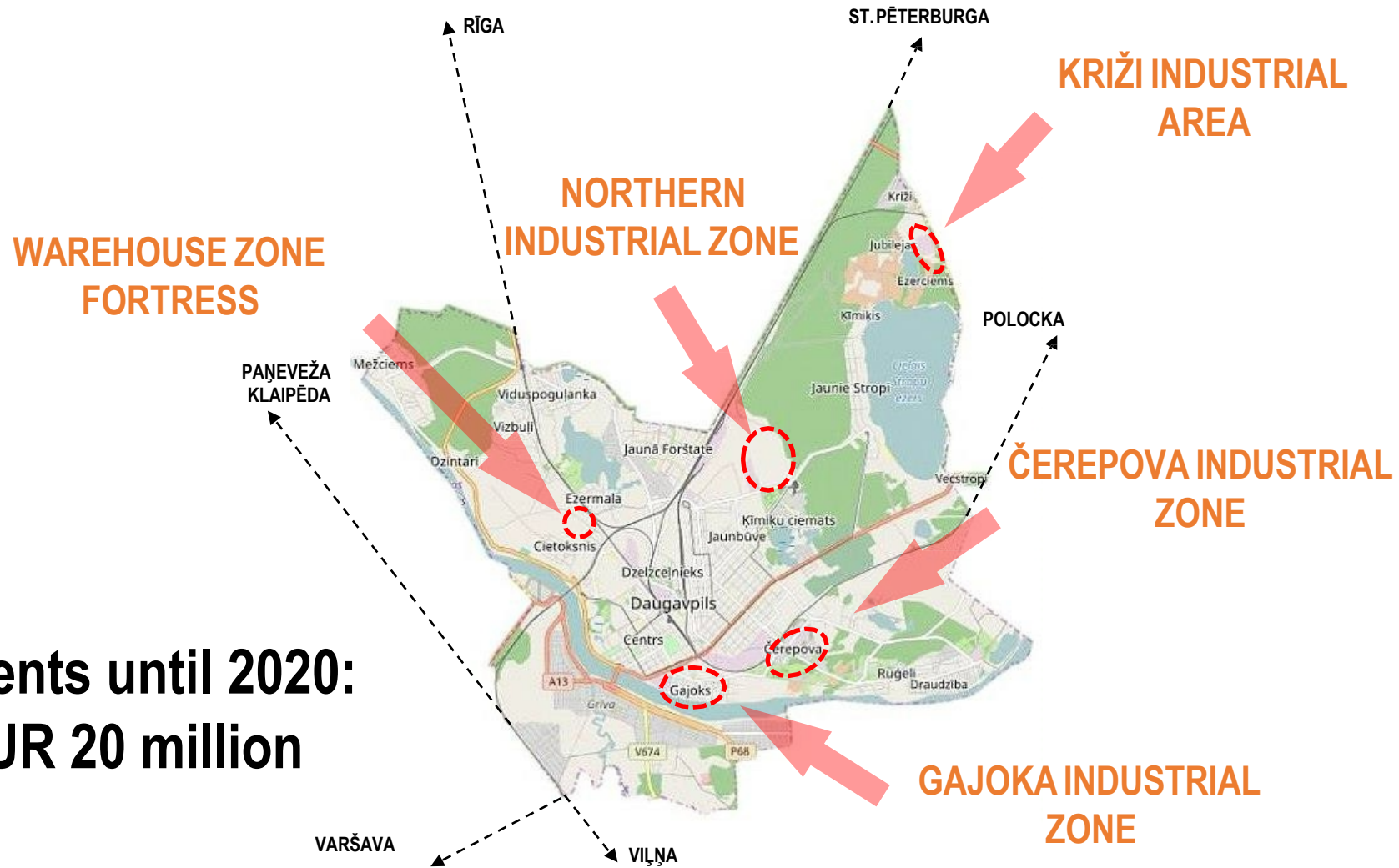
**Export to:** Lithuania, Estonia, Germany, Italia, France, Great Britain, Poland, Sweden, Finland, Norway, Hungary, Russia, Belarus, Turkmenistan, Kazakhstan, Uzbekistan, Georgia, Mongolia, USA, China, Mexico, North America, South Africa.





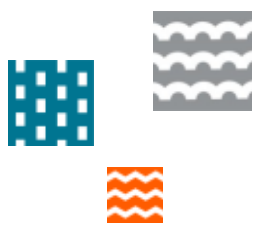


# Modern industrial zones



**Investments until 2020:  
about EUR 20 million**





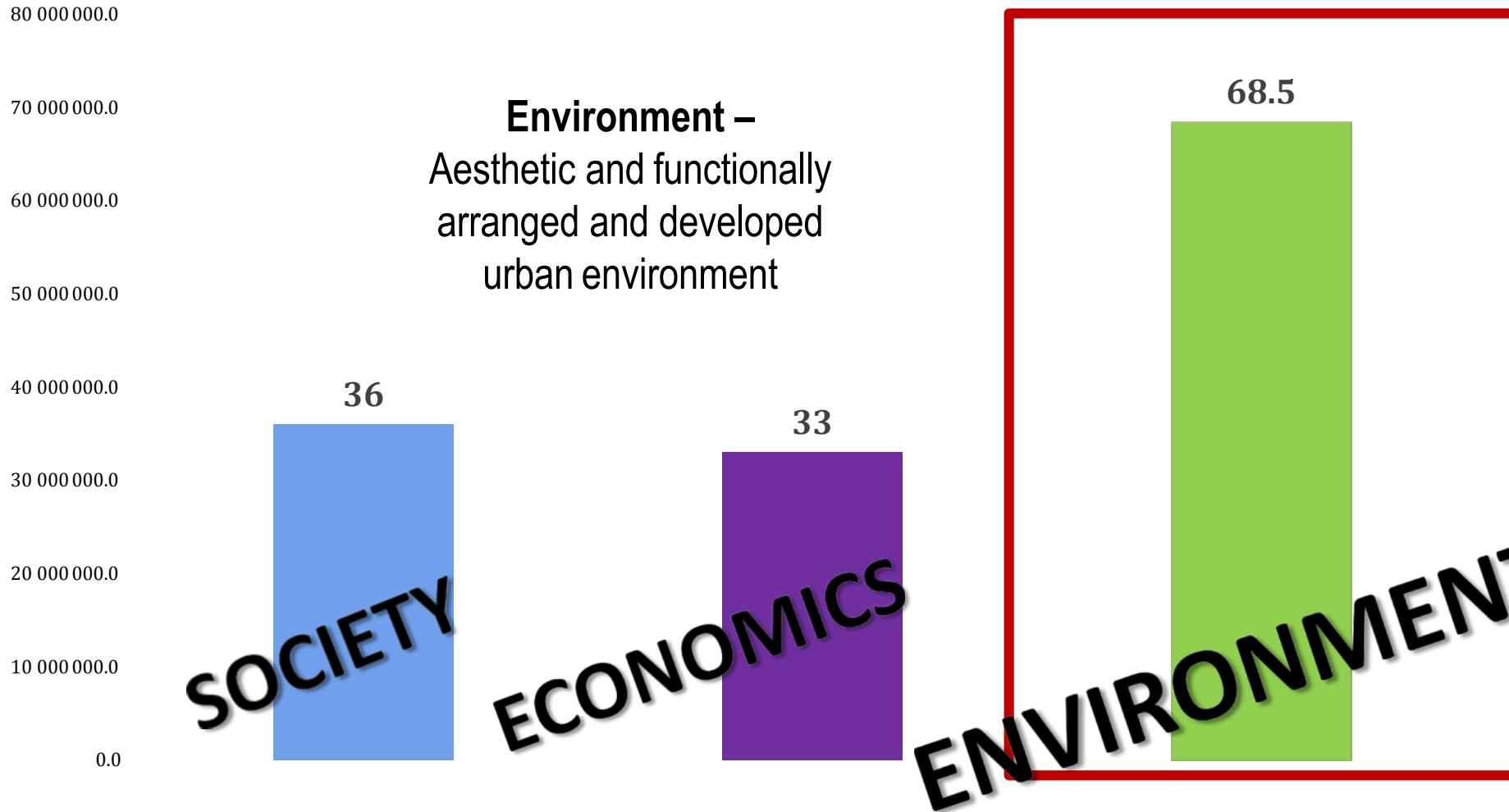
## Development of industrial zones with the support of Daugavpils City Council and European Union Structural Funds: Čerepova Industrial Zone



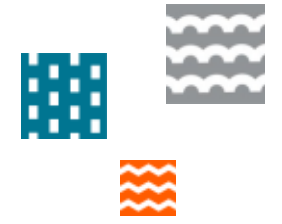
 Support for business development - ERDF project  
"Regeneration of degraded industrial zones in Daugavpils city and Daugavpils county, 1<sup>st</sup> stage"



# INVESTMENTS FOR THE DEVELOPMENT OF THE CITY till 2020, mln EUR



**TOTAL PLANNED INVESTMENTS: 137,604,232 EUR**



# Sustainable Development of Transport Infrastructure



Investments until 2020:  
EUR 12.6 million



Development of environmentally friendly public transport:

- Trams
- Reconstruction and building of tramway
- Purchase of trams





# SAVING ENERGY IN DAUGAVPILS

## Certified Energy Management System (EMS) is introduced in Daugavpils

Key aspects of ISO 50001-certified energy management system and resulting benefits:

- *energy review and planning;*
- *annual energy cost savings and payback period;*
- *improvement in energy performance and result validation;*
- *operational control;*
- *development and communications;*
- *tools and resources;*
- *other benefits for municipality, employees, productivity, etc.*



Daugavpils municipality joined the initiative of the European Covenant of Mayors



# The richest city of waters in Latvia



**In the city territory:**  
**12 lakes**  
**2 artificial reservoirs**  
**5 rivers**  
**3 ponds**



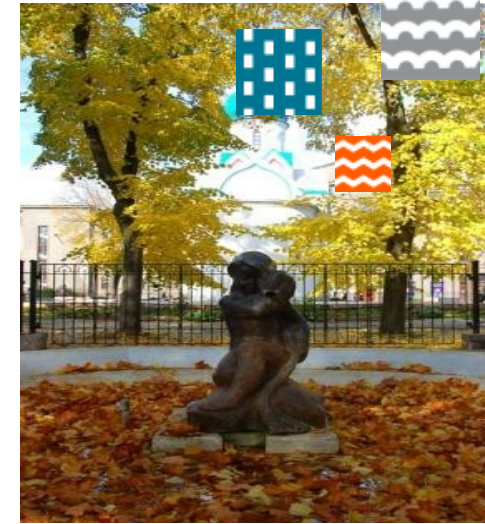
# Daugavpils is a green city



Landscape in urban environment



Rīgas Street



A. Pumpura Square



Daugavpils University Square

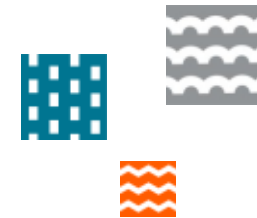


Dubrovina park

More than 30 parks and squares







## Preservation of Cultural and Historical Heritage



**Investments until 2020: about EUR 10 m**

**Number of tourists in Daugavpils in 2017 – 508,477  
(in Mark Rothko Art Centre - 94,376)**



[www.rothkocenter.com](http://www.rothkocenter.com)



# Daugavpils Fortress

*Daugavpils fortress - the last **bastion-type fortress** in the world that has been preserved without any significant alterations **since the early 19th century**.*

*The fortress from a bird's eye view recalls **the shape of a star** but some find relations with **a turtle** or even a **bat**.*

*Total area - **150 ha***



*...Keep your eyes wide open to see the magic of regeneration of the Daugavpils Fortress...*

[www.visitdaugavpils.lv](http://www.visitdaugavpils.lv)



# Daugavpils Landscape is Diverse Tourism Destination

CULTURE

SPORT

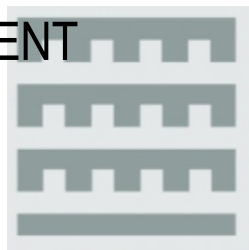
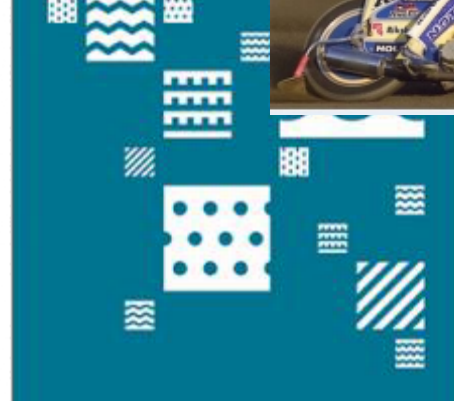
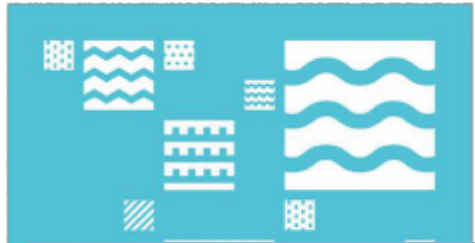
GASTRONOMY

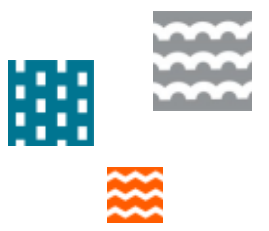
HISTORY

ENTERTAINMENT

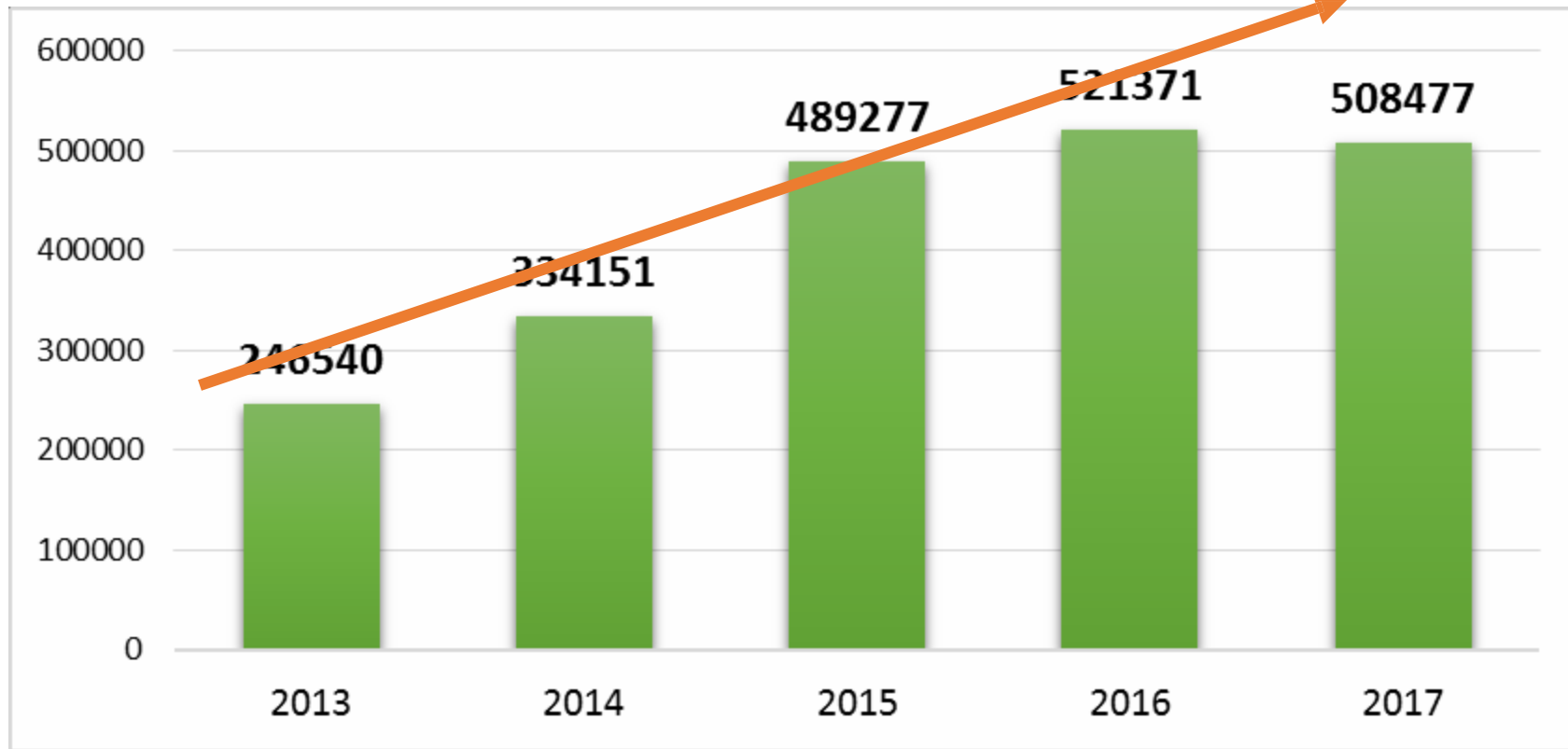
CURIOSITY

ACTIVE  
TOURISM





## Tourist dynamics



# First Wake Park in Latgale Region – in Daugavpils



WAKE PARK  
**WAKE IT**  
DAUGAVPILS



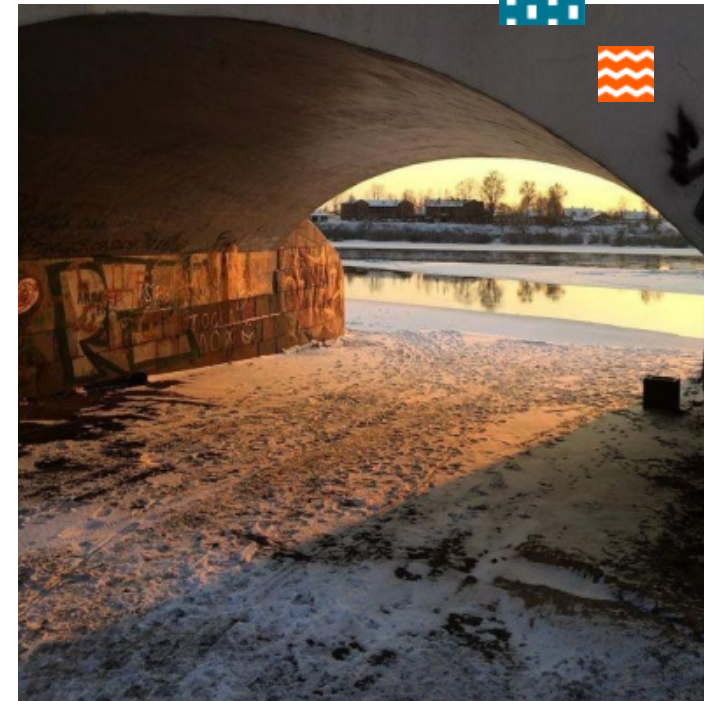
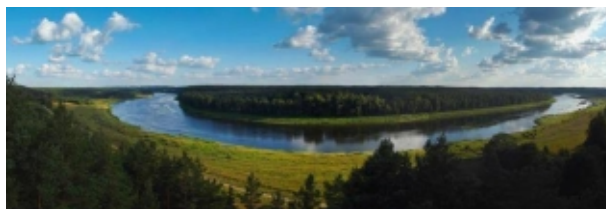


# On a Raft on the River Daugava!

*Rent of wooden rafts*

*Rafting*

*Rent of kayaks and other*



# In 2017 Daugavpils was one of the four most successful entrants recognised by European Destinations of Excellence (EDEN)



EDEN is a project promoting sustainable tourism development models across the European Union.

Latvia has participated in the EDEN contest since 2007, acknowledging its tourism potential in each competition theme.

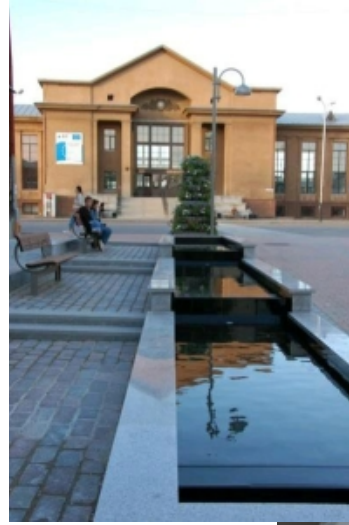
To date, more than 350 tourism destinations from 27 countries have joined the EDEN network.

The theme of this year's contest was "Cultural Tourism 2017"





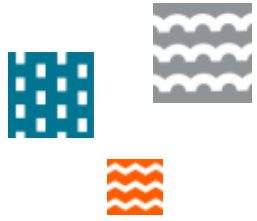
# Historical Heritage - more than 80 objects in Daugavpils



*Daugavpils is one of the few Latvian cities that can boast of a unique ensemble of classical, art nouveau and eclectic buildings*

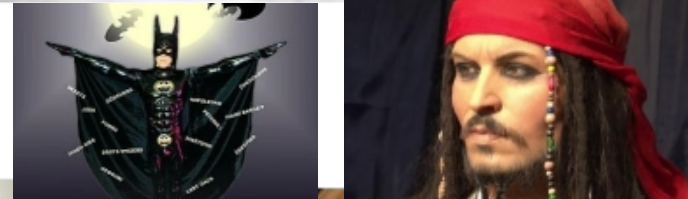


# Daugavpils Regional Studies and Art Museum – one of the oldest and largest museums in Latgale



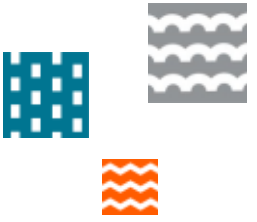
**80<sup>th</sup> anniversary in 2018**

*The museum offers cultural, historical and nature displays for the whole family*



Located in a magnificent eclectic building, constructed in 1883





## Church Hill



**A unique place where, at the same time, you can see the churches of the four religious confessions**





Orthodox Cathedral of Boris and Gleb (1905)



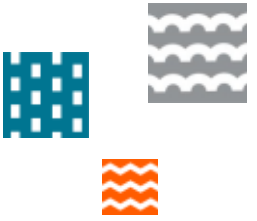
Lutheran Cathedral of Martin Luther (1893)



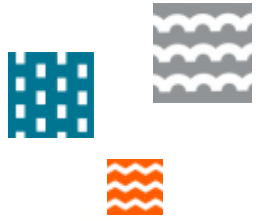
Old Believers' Church of St. Nicholas (1908)



Catholic Church of the Immaculate Conception of the Blessed Virgin Mary (1902)



# Synagoge "Kadiš" in Daugavpils



*There is located museum "Jews in Latgale" on the 2nd floor of the synagogue. The museum actively participates in various activities. For several years it has been involved in the Night of Museums'.*

*Currently, the only functioning synagogue in the city. The synagogue building is a cultural monument of local importance. One of only a few synagogues open to tourists.*



**Cietokšņa Street 38**



**Synagogue "Kadiš" built in 1850**



**Renovated in 2005-2006,  
thanks to financial support  
of Mark Rothko children**

[www.visitdaugavpils.lv](http://www.visitdaugavpils.lv)



# Historical Centre of Daugavpils - «Unity House»



20<sup>TH</sup> JUNE, 2018  
CEREMONY OF THE  
LANDSCAPE AWARD  
ALLIANCE OF THE  
COUNCIL OF EUROPE

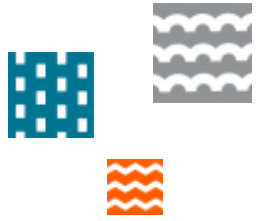




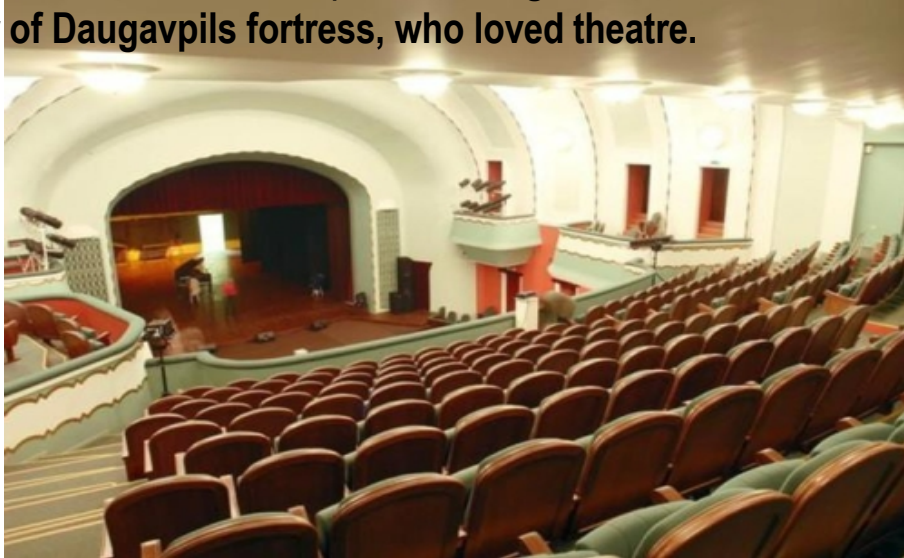
Unity House – home for Latgale Central Library, Tourism Information Centre, Daugavpils Theatre, Latvian Culture Centre, Concert Hall, USA Information Centre, Latvian Traditional House, Šmakovka Museum, Gym, Bank, Shops, Cafe



# Daugavpils Theatre – one of the oldest professional theatres in Latvia



The Russian Drama Theatre - the first Russian theatre in Latvia - was privately established in 1854 (according to some sources in 1856) in Dinaburg, and was maintained by Nikolajs Hagelstroms, the senior engineer of Daugavpils fortress, who loved theatre.



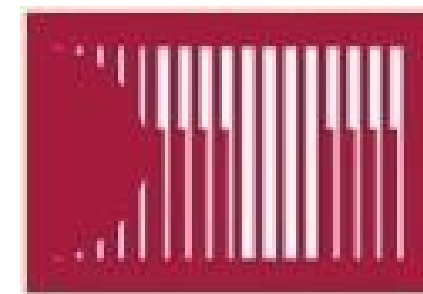
160<sup>th</sup> anniversary in 2016







Plays are in the Latvian, Latgalian and Russian languages.



In 2017  
Daugavpils  
Theatre received  
several prizes in  
Latvian and  
International  
competitions



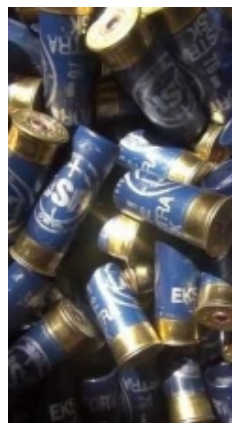
# Museum of Shmakovka - local Latgale grappa



# Daugavpils Shot Factory



*The Daugavpils Shot Factory is the only ammunition production factory in the Baltic which is open for tourists with the oldest shot casting tower in Europe, which is functioning today*





# Daugavpils Clay Art Centre



*The Cultural Heritage of Latgale  
Ceramics and pottery traditions.  
Baltic Raku ceramics exhibition.  
Master classes for children and adults*



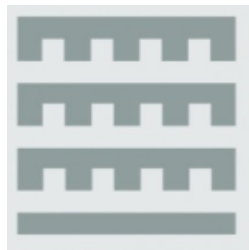
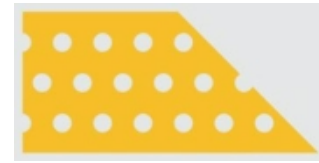
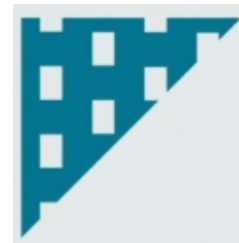
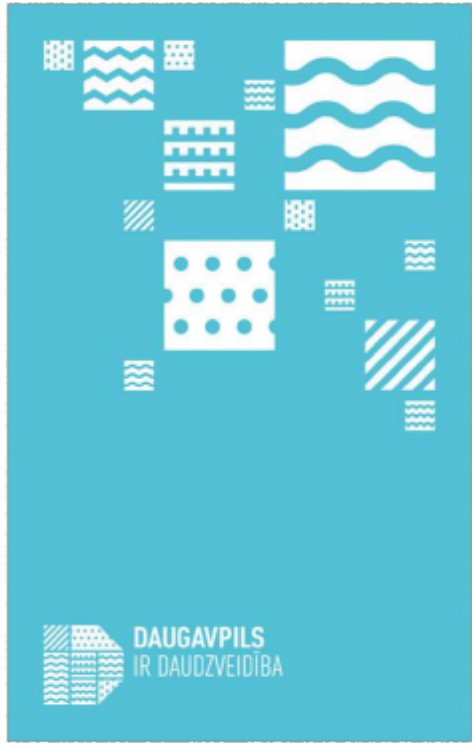
„BALTĪJAS RAKU“ KERAMIKAS SIMPOZIJS 2014. 23.–27.04.  
OPĻA KĻĀTĒŠĀ, RAKU/ MĀSTĀRĀBĀRĀ, KERAMIKAS KĻĀTĒŠĀ  
IZSTĀDES ATKLĀŠĀNA 27.04. PĻKST. 11.00

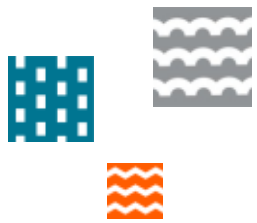


DNMCA, NĀMVALDĪBES DĀRĪBNĪKŪMĀS 2300 DOLĀ, VĪRVAIĻI 2300 DOLĀ  
Foto: J. MĀRŠTEINŠ, D. PĻEŠA



# Daugavpils is rich in Festivals, especially at Daugavpils Fortress



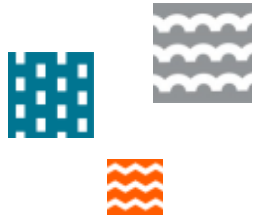


# Latvija

# 100



# Night of Museums (May)



# Marta's Ball in Daugavpils Fortress (May)



*Wife of Russian Tsar  
Peter I and later also the  
Emperor Katrina I*



*Martas balle*

KEIZARIENES KATRĪNAS I  
DZIMTENĒ





# Daugavpils City Festival (June)

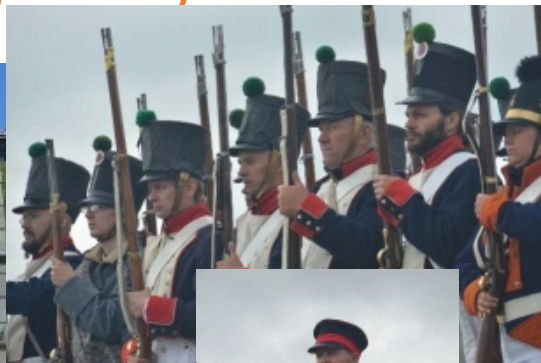




# Art Night in Daugavpils Fortress (June)



# International Festival of the Military Historical Re-enactment "Dinaburg – 1812" (14<sup>th</sup> July, 2018)



Dinaburg, 1812





# VI International Ceramic Art Symposium (20<sup>th</sup> July – 3<sup>rd</sup> August 2018)



CERAMIC  
LABORATORY 

CERAMIC  
LABORATORY 

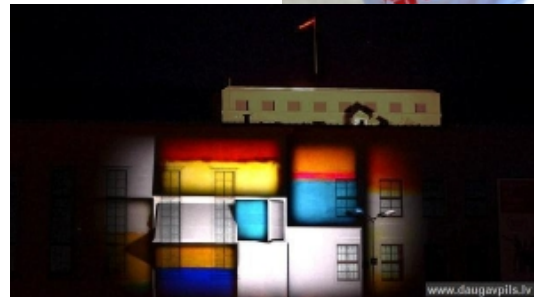
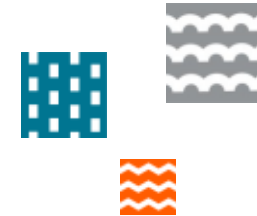
4<sup>th</sup> INTERNATIONAL CERAMIC ART SYMPOSIUM  
AUGUST 5 – 19, 2016, DAUGAVPILS, LATVIA



# VII International Music and Art Festival «Daugavpils ReStArt» (15<sup>th</sup> September – 14<sup>th</sup> October 2018)



# Let's celebrate together!



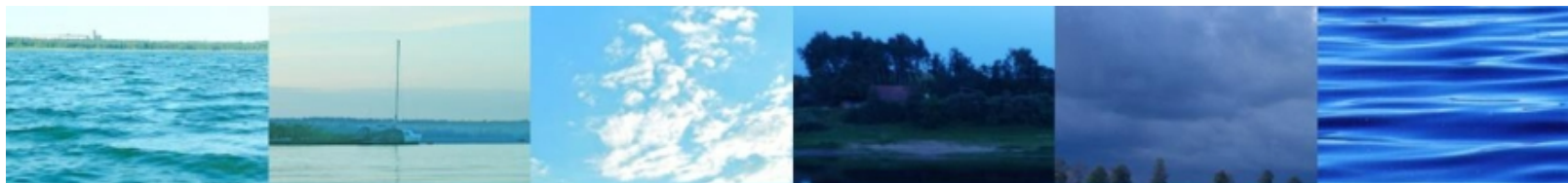


# DAUGAVPILS IS DIVERSITY

*FROM THE HISTORICAL STONES  
OF THE FORTRESS AND ART  
NOUVEAU IN CITY CENTRE, UP  
TO FORSTATE LITTLE WOODEN  
HOUSES WITH SMALL CARVED  
WINDOW SHUTTERS AND  
GERANIUMS ON WINDOW  
SILLS,*

*"DAUGAVPILS IS A CITY OF A  
HIGHLY EXPRESSED HOME  
FEELING, A FEELING OF BEING  
HOME, WHICH IS FELT BY  
EVERYONE, BORN HERE OR  
HAVING LIVED HERE FOR  
SOME TIME"*

*poet Anna Rancāne*



Lakes and sky

River Daugava



Dominating colour in city  
architecture and sun

Fortress and industry



Red-brick architecture, M.Rothko's  
paintings and flowers

Parks and nature

# THANK YOU FOR YOUR ATTENTION!

**Jolanta Uzulina**

[Jolanta.uzulina@daugavpils.lv](mailto:Jolanta.uzulina@daugavpils.lv)

**Acting Head of Office for Strategic Planning and  
Foreign Affairs**

**Development Department, Daugavpils City Council**

