	3510 - Protection of the Rights of Entrepren	eurs from Corrupt Practices at the	Municipal Level in the Russian Federation (PRECOP II)									
29 September 2016-28 December 2019 Overall objective	Objectively verifiable indicators (OVIs)	Means of verifiction	Assumption/Risks	Total cost	2016	2017		Τ	2018	<u> </u>	2019	
					Sep Oct Nov Dec Jan Feb N	Mar Apr May Jun Jul A	Aug Sep Oct Nov De	Jan Feb Mar Apr May	Jun Jul Aug Sep Oct	Nov Dec Jan Feb Mar Apr	May Jun Jul Aug Sep	Oct Nov Dec
To support and facilitate prevention of corrupt practices affection business sector at the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and municipal levels in the Reference of the regional and the region an		Organisations (TI, WB, OECD) or the level of corruption, control of corruption etc. • Official statistics of key										
Project Purpose	OVI(s)	Sources of verifiction	Risks and Assumptions									
1) Strengthen corruption prevention measures through legislative apolicy recommendations that address corrupt practices which businesses at the regional and municipal levels in the Russian Fede and 2) Strengthen the institution of the Ombudsperson for the Protect the Rights of Entrepreneurs at regional and federal levels.	affect level; ation; • Level of acceptance of recommendations for prevention of corruption at regional and municipal level; • Level of implementation of reform in the procurement processes including	 Project Progress and activity reports; Drafts of legislation aiming to implement recommendations Media reports Federal and (Regional) Business Ombudsperson's 	Lack of co-ordination and of co-operative approach by Russian authorities to furth	ne ral the								
Expected Result No. 1 - Increased capacities and role of the Federal Regional Business Ombudspersons in addressing and preventing	ond Objectively Verifiable indicators OVI(s)	Means of verification	Risks and Assumptions	Cost								
corruption	 Level of uptake of recommendations on regional/municipal levels on corruption prevention measures Quality and level of uptake of recommendations regarding conflict of interest Quality and level of uptake of recommendations regarding weaknesses in the regulation of inspections of businesses. 	• Federal and Business	Regional Business Ombudspersons • Lack of data due to low participation of business community in the surveys municipal authorities to address corruption issues affecting the entrepreneurs • Strong Committment by to Federal and Regional BO to	s :he								
Activities/Actio	ns	Deliverables	Beneficiary Institutions Target Groups	Means	2016	2017			18		2019	
Activity 1 .1 - Identification of typologies of corruption affecting enti	epreneurs at the regional/municipal level				Sep Oct Nov Dec Jan Feb N	viai Apriliviay Jun Jul /	aug Sep Oct Nov De	Jan reb Mar Apr May	Juli Juli Aug Sep Oct	Nov Dec Jan Feb Mar Apr	iviay Jun Jui Aug Sep	Oct Nov Dec
Act.1.1.1 Establishment of the Expert Working Group # 1 on the "the Russian Federation at regional and municipal level." Act.1.1.2 Up to 3 expert group workshops on the development of typologies of corruption affecting the entrepreneurs in t Two Working Group meetings were held on 20 December Group continued its work through video conferencing are oganised under Act 1.1.5 (30 January, 13 February, 29 M	ypologies of corruption affecting the entrepreneurs in a methodology/Quesionnare for the identification of the Russian Federation at regional and municipal level. r 2016 and 15 March 2017. In addition, the Working d meetings on the sidelines of the regional workshops	 (about 5 members) of National and International Experts on corruption typologoies affecting the entrepreneurs in RF • Methodology for identification of corruption typologoies affecting the 	regional Ombudspersons • Business associations	• STC (Int) up to 4 working days • STC (Loc) up to 5 working days								
Act.1.1.3 Compilation of Technical Paper of WG # 1 identifying typeregional and municipal level	ologies of corruption affecting entrepeneurs in the	typologies at regional and municipal level; • Up to three expert workshops • Technical paper analysing the typologies of corruption affecting the business sector	Regional and Municipal authorities	• STC (Int) up to 20 working days • STC (loc) up to 21 working days								

Activities/Actions	Deliverables	Beneficiary Institutions Target Groups	Means	2016		2017			2018		2019		
				Sep Oct Nov Dec	Jan Feb Mar	Apr May Jun J	ul Aug Sep Oct Nov D	Jan Feb Mar	Apr May Jun Jul	Aug Sep Oct Nov Dec	Jan Feb Mar Apr May Jun Ju	Aug Sep Oct N	Nov Dec
Act.1.1.4 Comparative analysis of the corruption typologies affecting the business sector at regional and municipal levels in at least 5 CoE member states (e.g. Armenia, Latvia, France, Bulgaria, Czech Republic against those identified in the Russian Federation)	recommendations based on the good practice examples from other CoE member states	 Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal 	STC (Int) up to 5 working days										
recommendations provided in the comparative analysis referred to in Act 1.1.4 above	 Up to 8 workshops organised; Workshop agendas and list of participants available Activity report available 	1	 STC (Int) up to 8 working days STC (loc) up to 8 working days Cost of up to four workshops (up to 10 participants from other regions in each) 										
1st workshop organised in conjunction with launching conference in Tver on 26 October 2016 2nd workshop held in Petrozavodsk on 30 January 2017	_	regional) • Regional and Municipal authorities	 Translation/interpretation Publication and dissemination Cost of travel and accommodations 										
Act.1.1.5 3rd workshop held in Tyumen on 13 February 2017 4th workshop held in Tver on 29 March 2017													
5th workshop held in Yaroslavl on 29 September 2017													
6th workshop held in Novorossyisk, on 9 February 2018 7th workshop held in Rostov-on-Don on 31 May 2018	- -												
act 1.2 - Strengthen the legal and institutional framework regulating conflict of interest in the Russian Federation.													
Act .1.2.1 Technical paper (TP) providing legal and policy advice, with concrete recommendations for addressing weaknesses in the legislative framework regarding the conflict of interest and its alignment with CoE and other international standards.	has in the relations between business and public officials and providing recommendations for	of Justice • Federal, public and regional Business	STC (Int) up to 15 working days STC (Loc) up to 15 working days										
Organise up to 3 workshops (at Federal Level) to discuss the findings and recommednations of the technical paper developed under Act 1.2.1	 Up to 3 workshops organised; Workshop agendas and list of participants available Activity report available 	I I	 STC (Int) up to 3 working days STC (loc) up to 3 working days Cost of up to three workshops (up to 10 participants from other regions in each) Translation/interpretation Publication and dissemination Cost of travel and accommodations 										
Act 1.2.2		Regional and Municipal authorities											
1st workshop held in Moscow on 24 April 2018 2nd workshop held in Pyatigorsk on 9 November 2018	_												
3rd workshop planned to be held in July 2019 (TBC)	-												
Act 1.3 - Strengthen legislation regulating inspections system by making it more effective and a smaller barrier to business pact 1.3.1 Technical paper (TP) providing legal and policy advice, with concrete recommendations for addressing	One technical paper analysing	• Fodoral agencies Ministry	• STC (Int) up to 20 working days					_					
weaknesses in the regulation of inspections to businesses.	federal regulation and syntethising the findings of the TP developed within Act 3.1 to produce recommendations for	of Justice • Federal, public and regional Business	• STC (Loc) up to 15 working days										
Organise up to 3 workshops (at Federal Level) to discuss the findings and recommednations of the technical paper developed under Act 1.3.1 Act 1.3.2	 Up to 3 workshops organised; Workshop agendas and list of participants available Activity report available 	I I											
1st Workshop held in Moscow on 24 September 2018 2nd Workshop planned to be held in Arkhangelsk on 30 May 2019													
3rd Workshop planned to be held in Petrozavodsk on 25 June 2019					$ \ \ $								
evel are improved Objectively Verifiable indicators OVI(s)	Means of verification	Risks and Assumptions	Cost										

						201	16		2017				2018				2019		
	Activities/Actions	Deliverables	Beneficiary Institutions	Target Groups	Means	Sep Oct N	Nov Dec J	an Feb Mar	Apr May Jun Ju	ul Aug Sep O	Oct Nov Dec	Jan Feb Mar Apr	May Jun Jul	Aug Sep Oct	Nov Dec J	lan Feb M	ar Apr May Ju	n Jul Aug S	ep Oct Nov Dec
	capacity building nuptake of recomm implementation of practices	by stakeholders iciary institutions covered by neasures and their subsequent endations and new compliance or business d in procurement processes in	Regional Business Ombudspersons • Lack of data due to low participation of business community in the surveys	Political commitment from municipal authorities to address corruption issues affecting the procurement processes at municipal level Strong Commitment by the Federal and Regional BO to address and implement recommendations for prevention of corruption affecting business Full support of the Federal and Regional Business Ombudspersons to the WGs created under the project															
	Activities/Actions	Deliverables	Beneficiary Institutions	Target Groups	Means	201			2017				2018					2019	
	Evelop a methodology for research/survey of the scale, forms and manifestations of Establishment of the Expert Working Group # 2 on the "Corruption practices affections"					Sep Oct N	Nov Dec J	an Feb Mar	Apr May Jun Ju	ul Aug Sep O	Oct Nov Dec	Jan Feb Mar Apr	May Jun Jul	Aug Sep Oct	Nov Dec J	lan Feb M	ar Apr May Ju	n Jul Aug S	ep Oct Nov Dec
	Up to 4 expert working groups meetings to develop a methodology and carry out a and manifestation of corrupt practices in the procurement processes at municipal One Working Group meeting was held on 21 December 2016. In addition, Working through video conferencing and discussions on the sidelines of workshops held un March 2017 and 18 May 2018)	(about 5 members) of National and International Experts on corruption factors and trends is public procurement • Methodology of the survey of corruption practices in the procurement processes at the municipal level	regional Ombudspersons Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities		STC (Int) up to 4 working days STC (loc) up to 4 working days														
Act. 2.1.3	Compliation of a technical paper of WG #2 analysing the findings of the survey and based on international standards and good practices.	providing recommendations • Analysis of the scale, form an manifestation of corruption practices based on the data collected and provide recommendations based on international standards and good practices.	d • Business associations		STC (Int) up to 26 working days STC (loc) up to 20 days														
	Organise up to 6 workshops to discuss corruption in the procurement processes at potential for implementation of recommendations of the TP (Act 2.1.3)	 the municipal level and the Up to 6 workshops organised Workshop agendas and list or participants available Activity report available 	I		 STC (Int) up to 6 working days STC (loc) up to 6 working days Cost of two workshops (up to 10 participants from other regions in 		П												
	1st workshop held in Krasnodar on 17 March 2017	, telline, report arandole			each) • Translation/interpretation														
Act. 2.1.4	2nd workshop held in Tver on 30 March 2017				Publication and dissemination														
	3rd workshop held in Krasnousolsk, Republic of Bashkortostan, on 15 June 2017				Cost of travel and accommodations														
	4th workshop held in Kazan on 18 May 2018																		
	5th workshop held in Vladivostok on 9 October 2018																		
	ke available proposals for improving legislation concerning procurement at region			1	CTC (lot) we to 15 weeking down														
Act 2.2.1	Undertake to review the legislative norms regulating procurement at the regional/recommendations for its strengthening in accordance with international standards from Council of Europe member states				 STC (Int) up to 15 working days STC (loc) up to 15 working days 														
Act 2.2.2	Organise up to 3 workshops to discuss corruption in the procurement processes as potential for implementation of recommendations of the TP 2.2.1	 the municipal level and the Up to 3 workshops organised Workshop agendas and list of participants available Activity report available 			 STC (Int) up to 3 working days STC (loc) up to 3 working days Cost of two workshops (up to 10 participants from other regions in each) Translation/interpretation Publication and dissemination Cost of travel and accommodations 														
	1st workshop held in Kursk on 5 July 2018 2nd workshop held in Moscow on 18 December 2018						\Box									\perp			
Act 2,3 Dev	2nd workshop held in Moscow on 18 December 2018 elop and support capacity building (Training of Trainers) for municipal authorities	on good governance and procurement.																	
Act 2.3.1	Handbook for municipal authorities on good governance practices and measures t procurement processes		l l		STC (Int) up to 20 working days STC (loc) up to 10 working days														

	Activities/Actions	Deliverables	Beneficiary Institutions Target Group	ps Means	2016		2017			2018			2019		
	Organise up to 4 Training of trainers based on handbook referred to in Act 2.3.1	• Up to 4 trainings organised;	Regional and Municipal	• STC (Int) up to 10 working days	Sep Oct Nov Dec	Jan Feb Mar	Apr May Jun J	ul Aug Sep Oct No	Dec Jan Feb M	Apr May Jun Jul Aug	Sep Oct Nov Dec	Jan Feb M	lar Apr May Ju	n Jul Aug So	ep Oct Nov Dec
Act 2.3.2	1st training held in Irkutsk on 25-26 October 2018	Training agendas and list of participants available Activity report available	authorities • Regional business Ombudspersons	 STC (Int) up to 10 working days STC (loc) up to 10 working days Cost of two workshops (up to 10 participants from other regions in each) Translation/interpretation Publication and dissemination Cost of travel and accommodations 											
	2nd training held in Ufa on 27-28 February 2019											+			
	3rd training held in Yaroslavl on 11-12 March 2019						+							+++	
	4th training to be held in Smolensk on 20-21 May 2019													1 1	
Expected Re	esult No. 3 - Capacities of municipal authorities to carry out Objectively Verifiable indicators OVI(s)	Means of verification	Risks and Assumptions	Costs					_						
administrati	ive inspections are improved • Reported improvement in inspection pra	ctices • Project Progress and activity	Lack of support by the Political commitme	ent from					_						
	(to comply with legislation etc.) at the level target municipalities • Trainers trained in the framework of the project conduct regular trainings • Decrease in the magnitude of the probles surrounding inspections as reported by businesses	of reports; • Drafts of legislation aiming to implement recommendations • Media reports	Regional Business Ombudspersons • Lack of data due to low participation of business community in the surveys municipal and region authorities to improving inspections system • Strong Committme Federal and Regiona	nal ve the ent by the all BO to ent or system enicipal ederal ss the WGs											
	Activities/Actions	Deliverables	Beneficiary Institutions Target Groups	Means	2016		2017			2018				2019	
	- Survey/research among businesses and other stakeholders in order to establish the forms and scale of t Establishment of the Expert Working Group # 3 on the "Inspections at municipal level and their impact on			ections.	Sep Oct Nov Dec	Jan Feb Mar	Apr May Jun Ju	ul Aug Sep Oct No	Dec Jan Feb M	r Apr May Jun Jul Aug	Sep Oct Nov Dec	Jan Feb M	ar Apr May Ju	n Jul Aug So	ep Oct Nov Dec
	Up to 3 expert level workshops to develop the parameters of the survey and discuss the scope and type of	(about 5 members) of Nationa and International Experts on inspections of business entitie in Russian Federation • Methodology and scope of	Regional and municipal	• STC (Int) up to 6 working days											
	information to be collected in relation to inspections One Working Group meeting was held on 20 December 2016. In addition, Working Group continued its working through video conferencing and discussions on the sidelines of workshops held under Act 3.1.4 (14 Febua March 2017 and 9 February 2018)	survey available • Data collected report and	regional Ombudspersons Regional and municipal authorities Inspection authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities	• STC (loc) up to 3 working days											
	Compliation of technical paper of WG #3 analysing the findings of the survey on the impact of inspections municipal level on business processes and provide recommendations for systemic improvements.	• TP analysing the findings of the survey and proving recommendations for reform • Publication of the findings	 Federal, public and regional Ombudspersons Regional and municipal authorities Inspection authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities 	STC (Int) up to 20 working days STC (loc) up to 20 working days											
	Organise up to 6 workshops to discuss the findings from the Technical Paper of WG #3 and present recommendations for reform	 Up to 6 workshops organised Workshop agendas and list of participants available 	f regional Ombudspersons • Regional and municipal	 STC (Int) up to 6 working days STC (loc) up to 6 working days Cost of four workshops (up to 10 											
	1st workshop held in Tyumen on 14 February 2017	Activity report available	authoritiesInspection authorities	participants from other regions in each)									1 1 1	 	
	2nd workshop held in Krasnodar on 16 March 2017		Business associationsChambers of commerce	Translation/interpretationPublication and dissemination			+++						+ + +	+ + +	
Act. 3.1.4			and industry (federal and regional)	Cost of travel and accommodations											
	3rd workshop held in Yaroslavl on 28 September 2017		Regional and Municipal authorities			$\ \ \ \ \ $									
	4th workshop held in Novorossyisk on 9 February 2018													1	
	5th workshop held in Rostov-on-Don on 30 May 2018												+ + +	+ + +	
	- Develop and make available a training manual for local authorities on risk-based approach to inspection														
Act 3.2.1	Develop of a training manual, including international and European good practices, for municipal authorit (including inspectors) and entrepreneurs on the legal and regulative framework for inspections and other of state supervision;	Training handbook available		 STC (Int) up to 20 working days STC (loc) up to 20 working days 											

	A stitutation / A stitute	Dalhaarahlaa	Dan eficient leadible	Toward Coorne	Magne	2	016			2	017				2018					2019		
	Activities/Actions	Deliverables	Beneficiary Institutions	Target Groups	Means	Sep Oct	Nov De	Jan Feb	Mar Apr	May Jui	Jul Aug	Sep Oct	Nov Dec	Jan Feb Mar A	pr May Jun	Jul Aug Se	ep Oct Nov I	Dec Jan Fek	Mar Apr N	May Jun Ju	ul Aug Se	p Oct Nov Dec
	Organise up to 4 Training of Trainers (combnining up to 4 pilot regions) based on Training manual (Act 3.2.1)	 Up to 4 trainings organised; Training agendas and list of participants available Activity report available 	 Regional and municipal authorities Inspection authorities 		 STC (Int) up to 10 working days STC (loc) up to 10 working days Cost of trainings (event organisation) Translation/interpretation Publication and dissemination Cost of travel and accommodations 																	
Act 3.2.2	1st training of trainers held in Smolensk on 13-14 December 2018	-						++													++	
	2nd training of trainers held in Kazan on 14-15 February 2019	<u> </u>						$\bot \bot$								$\perp \downarrow \downarrow$	+		\vdash		+	
	3rd training of trainers held in Tyumen on 18-19 April 2019	<u> </u> -						\bot								$\perp \downarrow \downarrow$						
	4h training of trainers to be held in Vladivostok on 6-7 June 2019	_						$\bot \bot$														
	Training on risk-based approach to inspections.													\perp								
Act 3.3.1	Pilot trainings and capacity building events for staff of business associations (multiplier factor) and staff of SME's interested to participate. Up to four trainings based on training manual and facilitated by the participants in the ToT (Act 3.2.2)		Business associations Chambers of commerce and industry (federal and regional)		 STC (Int) up to 10 working days STC (loc) up to 10 working days Cost of trainings (event organisation) Translation/interpretation Publication and dissemination Cost of travel and accommodations 																	
Evnosted Po	cult No. 4. Public services for entropropeurs at the state and Objectively Verifiable indicators OVI(s)	Moons of varification	Dicks and Assumptions		Costs																Щ	
municipal lev	sult No. 4 - Public services for entrepreneurs at the state and vels are delivered in an accountable and transparent manner, ewith the rule of law Objectively Verifiable indicators OVI(s) Improvements in the provision of public	Means of verificationProject progress and activity	Risks and Assumptions • Lack of support by the	Political commitment from	Costs																	
	services in target municipalities, as reported by stakeholders, including reduction in the reported occurrence of conflicts of interest Trainers trained under the project conduct regular trainings in target municipalities	reports (including feedback,	Regional Business Ombudspersons • Lack of data due to low participation of business community in the surveys • Lack of political will by Municipal authorities to	municipal authorities to address corruption issues affecting the entrepreneurs • Strong Committment by the Federal and Regional BO to address and implement recommendations for prevention of corruption																		
	Activities/Actions Review and assessment of the current system providing public services by the municipal authorities with the activities of the current system providing public services by the municipal authorities with the activities and activities are activities as a service of the current system providing public services by the municipal authorities with the activities are activities.	im of identifying deficiencies and			Means		016 Nov Dec	Jan Feb	Mar Apr		017 n Jul Aug	Sep Oct	Nov Dec	Jan Feb Mar A	2018 pr May Jun	Jul Aug Se	ep Oct Nov I	Dec Jan Fek	Mar Apr N	201 May Jun <mark>J</mark> u		p Oct Nov Dec
	Establishment of the Expert Working Group # 4 on the "Corruption factors and trends in public services provided to business entities"	(about 5 members) of National and International Experts on Corruption factors and trends in public services provided to business entities at municipal	regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce																			
	Up to 3 expert level workshops to develop the parameters of the survey and discuss the scope and type of information to be collected in relation to public services for businesses at the municipal level. One Working Group meeting was held on 21 December 2016. In addition, Working Group continued its work through video conferencing and discussions on the sidelines of workshos held under Act 4.1.4 (28 March 2017, 16 June 2017 and 18 May 2018)	Methodology and scope of survey available Data collected report and analysis	 Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities 		STC (Int) up to 5 working days STC (loc) up to 5 working days																	
Act. 4.1.3	information to be collected in relation to public services for businesses at the municipal level. One Working Group meeting was held on 21 December 2016. In addition, Working Group continued its work through video conferencing and discussions on the sidelines of workshos held under Act 4.1.4 (28 March 2017, 16 June 2017).	 Data collected report and analysis TP analysing the findings of the survey and providing 	regional Ombudspersons Regional and municipal authoritiesBusiness associationsChambers of commerce and industry (federal and regional)Regional and Municipal																			
Act. 4.1.3	information to be collected in relation to public services for businesses at the municipal level. One Working Group meeting was held on 21 December 2016. In addition, Working Group continued its work through video conferencing and discussions on the sidelines of workshos held under Act 4.1.4 (28 March 2017, 16 June 2017 and 18 May 2018) Compilation of technical paper of WG # 4 analysing the findings of the survey on the corruption factors and	Data collected report and analysis TP analysing the findings of the survey and providing recommendations for reform Up to 5 Workshops	regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional ombudspersons Regional and municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations		STC (loc) up to 5 working days STC (loc) up to 25 working days STC (loc) up to 5 working days STC (loc) up to 5 working days STC (loc) up to 5 working days Translation/interpretation																	
Act. 4.1.3	information to be collected in relation to public services for businesses at the municipal level. One Working Group meeting was held on 21 December 2016. In addition, Working Group continued its work through video conferencing and discussions on the sidelines of workshos held under Act 4.1.4 (28 March 2017, 16 June 2017 and 18 May 2018) Compilation of technical paper of WG # 4 analysing the findings of the survey on the corruption factors and trends in public services. Organise up to 5 workshops to discuss the findings from the Technical Paper of WG #4 and present recommendations for reform	Data collected report and analysis TP analysing the findings of the survey and providing recommendations for reform Up to 5 Workshops organised; Workshop agenda and list of participants available	regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and		STC (Int) up to 20 working days STC (Int) up to 25 working days STC (Int) up to 25 working days STC (Int) up to 5 working days STC (Int) up to 5 working days Cost of five workshop (up to 10 participants from other regions)																	
Act. 4.1.3	information to be collected in relation to public services for businesses at the municipal level. One Working Group meeting was held on 21 December 2016. In addition, Working Group continued its work through video conferencing and discussions on the sidelines of workshos held under Act 4.1.4 (28 March 2017, 16 June 2017 and 18 May 2018) Compilation of technical paper of WG # 4 analysing the findings of the survey on the corruption factors and trends in public services. Organise up to 5 workshops to discuss the findings from the Technical Paper of WG #4 and present recommendations for reform 1st workshop held in Tver on 28 March 2017 2nd Workshop held in Krasnousolsk, Republic of Bashkortostan, on 16 June 2017	TP analysing the findings of the survey and providing recommendations for reform Up to 5 Workshops organised; Workshop agenda and list of participants available Activity report available	regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal		STC (Int) up to 20 working days STC (Int) up to 25 working days STC (Int) up to 5 working days STC (Int) up to 5 working days STC (Int) up to 5 working days Translation/interpretation Publication and dissemination																	
Act. 4.1.3	information to be collected in relation to public services for businesses at the municipal level. One Working Group meeting was held on 21 December 2016. In addition, Working Group continued its work through video conferencing and discussions on the sidelines of workshos held under Act 4.1.4 (28 March 2017, 16 June 2017 and 18 May 2018) Compilation of technical paper of WG # 4 analysing the findings of the survey on the corruption factors and trends in public services. Organise up to 5 workshops to discuss the findings from the Technical Paper of WG #4 and present recommendations for reform 1st workshop held in Tver on 28 March 2017 2nd Workshop held in Krasnousolsk, Republic of Bashkortostan, on 16 June 2017	TP analysing the findings of the survey and providing recommendations for reform Up to 5 Workshops organised; Workshop agenda and list of participants available Activity report available	regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional)		STC (Int) up to 20 working days STC (Int) up to 25 working days STC (Int) up to 5 working days STC (Int) up to 5 working days STC (Int) up to 5 working days Translation/interpretation Publication and dissemination																	
Act. 4.1.3	information to be collected in relation to public services for businesses at the municipal level. One Working Group meeting was held on 21 December 2016. In addition, Working Group continued its work through video conferencing and discussions on the sidelines of workshos held under Act 4.1.4 (28 March 2017, 16 June 2017 and 18 May 2018) Compilation of technical paper of WG # 4 analysing the findings of the survey on the corruption factors and trends in public services. Organise up to 5 workshops to discuss the findings from the Technical Paper of WG #4 and present recommendations for reform 1st workshop held in Tver on 28 March 2017 2nd Workshop held in Krasnousolsk, Republic of Bashkortostan, on 16 June 2017	• TP analysing the findings of the survey and providing recommendations for reform • Up to 5 Workshops organised; Workshop agenda and list of participants available • Activity report available	regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Federal, public and regional Ombudspersons Regional and municipal authorities Business associations Chambers of commerce and industry (federal and regional) Regional and Municipal authorities Business associations Regional and Municipal authorities		STC (Int) up to 20 working days STC (Int) up to 25 working days STC (Int) up to 5 working days STC (Int) up to 5 working days STC (Int) up to 5 working days Cost of five workshop (up to 10 participants from other regions) Translation/interpretation Publication and dissemination Cost of travel and accommodations																	

					20)16			2	2017				2018					20	019		
Activities/Actions	Deliverables	Beneficiary Institutions	Target Groups	Means	Sep Oct	Nov Dec	Jan Feb	Mar Ap	r May Ju	n Jul Aug	Sep Oct No	v Dec Jai	Feb Mar A	pr May Jui	n Jul Aug S	Sep Oct No	ov Dec Jan	Feb Mar	Apr May	Jun Jul F	ug Sep Oct	Nov Dec
Act 4.2.1 Handbook on good practices for the provision of public services	Training Handbook available in English and Russian languag including case scenario exercises	I I		 STC (Int) up to 20 working days STC (loc) up to 10 working days 																		
Act 4.2.2 Training of at least 10 staff members of municipalities from each pilot regions based on the handbook developed under the project (up to 4 trainings)	 Up to 4 trainings organised; Training agendas and list of participants available Activity report available 	I		 STC (Int) up to 10 working days STC (loc) up to 10 working days Cost of trainings (event organisation) Translation/interpretation Publication and dissemination Cost of travel and accommodations 																		
Expected Result No. 5 - Capacities of the Regional Business Objectively Verifiable indicators OVI(s)	Means of verification	Risks and Assumptions	Benchmarks	Costs																		
Ombudspersons are strengthened with regards to the institutions' ability																						
Mechanism(s) is/are being put in place and running effectively.	 Project progress and activity reports; Statistical data on the number of complaints received and processed 																					
Activities/Actions	Deliverables	Beneficiary Institutions	Target Groups	Means)16			2017					2018						2019		
Activity 5 .1 - Establish a Working Group(s) in select regions, to discuss potential models of a confidential (anonymous)					Sep Oct	Nov Dec	Jan Feb	Mar Ap	r May Ju	n Jul Aug	Sep Oct No	v Dec Jai	Feb Mar A	pr May Jui	n Jul Aug S	Sep Oct No	Dec Jan	Feb Mar	Apr May	Jun Jul A	ug Sep Oct	Nov Dec
Act 5.1.1 Establishment of the Expert Working Group # 5 on the "Potential models of a confidnetial (anonymous) mechanism of reporting corruption by entrepreneurs"	 Functioning Working Group (about 6 members) of Nationa and International Experts on Corruption reporting and whistleblower protection; 	I																				
Organise up to 4 workshops (15 RBOs in each) to discuss with Regional Business Ombudspersons the potent models of confidential (anonymous) mechanism of reporting corruption by entrepreneurs	 Up to 4 workshops organised Workshop agenda and list of participants available Activity report available 	I		 STC (Int) up to 6 working days STC (loc) up to 6 working days Cost of four workshop (event organisation) Translation/interpretation Publication and dissemination Cost of travel and accommodations 																		
Act 5.1.2 1st Workshop held in Vladivostok on 8 October 2018																						
2nd Workshop held in Moscow on 17 December 2018 3rd Workshop held in Sochi on 26 March 2019																						
Act 5.1.3 Technical paper/handbook outlining the role, tasks and functioning of the mechanism for confidential (anonymous) reporting of corruption offences, taking into account the discussions from workshops referred in Act 5.1.2	Technical paper available in English and Russian language	Federal, public and regional business Ombudspersons		STC (Int) up to 15 working days STC (loc) up to 15 working days																		
Activity 5.2 - Piloting the corruption reporting/complaints mechanism in a number of select regions.																						
Act 5.2.1 Training for the RBOs members of the mechanism for handling the confidential (anonymous) reports and the steps for verification based on handbook referred to in Act 5.1.3). (up to 3 trainings)	 Up to 3 trainings organised; Training agendas and list of participants available Activity report available 	Federal, public and regional business Ombudspersons		 STC (Int) up to 10 working days STC (loc) up to 10 working days Cost of trainings (event organisation) Translation/interpretation Cost of travel and accommodations 																		
1st training to be held in Petrozavodsk on 26 June 2019																						
			SC Meetings Start-up activities																			
			Launching Conference Inception Report																			
			Progress Report (1st UK V	C)				++											<u> </u>			
			1st Annual Report (2nd Uk					+						++			++					+
			2nd Annual Report (3rd V	C Luxembourg & Norway)																		
			3rd Annual Report (3rd VC	Luxembourg & Norway)				+									++-					+
			Final Conference and Repo	orting				+						++			++					
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October - December 2017 - break of activities
Remaning period (funding sought)
Norway + Luxembourg + UK 3rd VC
UK contribution 1st and 2nd phases