

2374 - Strengthening the coordination of anti-Corruption policies and Practices in Turkey (TYSAP)

Overal objective O	bjectively verifiable indicators (OVIs)	Sources of verifiction	Assumpt	tion/Risks					2013										2014				
effective structure in the fight against To corruption in Turkey To we in	By the end of 2014, at least 20 % improvement of urkey's score in the Corruption Perception Index evealed by Transparency International every year. By the end of 2014, at least 20 % improvement of urkey's gap in actual implementation of legal framework hich is 32 points (legal framework: 75 of 100 and actual applementation 57 of 100) according to Global Integrity eport in 2010.	anti-corruption measuresGRECO reportsOECD/SIGMA reportsEU/EC reports	Assumptions: Political will and continuity to care Willingness of national authorities EU and Council of Europe norms are National authorities continue to perform the comply with commitments stemming membership. Risks: Contradicting interests between the conomic instability affecting the implement the programme; Lack of cooperation	es to adapt policies, in line with the nd standards; pursue policy integration and to ing from their Council of Europe different institutions; ties among the stakeholders;	Jan	Feb	Mar A	or May	Jun Jul	Aug	Sep	Oct	Nov De	c lan	Feb	Mar A	pr Ma	y Jun	Jul	Aug S	San	act Nic	ov Dec
Project Purpose O	VI(s)	Sources of verifiction	Assumption/Risks		Jan	l eb	IVIAI A	JI IVIAY	Juli Juli	Aug	Зер	Oct	NOV DE	c Jan	165	IVIAI A	pi livia	Jan	Jui	Aug	Јер О		ov Dec
-		 Project reports GRECO Reports EU Progress Reports Evaluation report Investigation guide Reporting standards UNCAC Evaluation Reports 	 Commitment from counterparts; National Staff availability and res Adequate supply of expertise by 	ources;																			
	Objectively Verifiable indicators OVII/s)	Means of varification	Ricks and Assumptions	Renchmarks	lan	Ech	Mar A	or Move	lun lul	A.1.~	Son	Oct	Nov Da	C lan	Ech	Mar	nr Ma	y lun	lul	Aug	San	oct N	Doc.
Expected Result No. 1 The current legislative framework covering investigations, information sharing, anticorruption strategies and coordination of investigations is analysed and compared with the requirements international conventions. Based on the results, investigation guide, reporting standards are developed.	Progress according to GRECO and other valuation/assessment reports Decrease in the gaps between the UNCAC and omestic regulations Quality and degree of use of investigation guide Increase in annual number of cases investigated ompared to annual number in the 2 years preceding oception of the Project. Number of inspection cases filed with the public rosecutor and number of cases prosecuted Number and quality of standardized reports compared of the 2 years preceding inception of the Project.		The counterparts will have the necessary resources and commitment to develop inquiries guide, and reporting standards.				Mar Ar																ov Dec
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Expected Result No. 1 The current legislative framework covering investigations, information sharing, anticorruption strategies and coordination of investigations is analysed and compared with the requirements international conventions. Based on the results, investigation guide, reporting standards are developed.	Progress according to GRECO and other valuation/assessment reports Decrease in the gaps between the UNCAC and omestic regulations Quality and degree of use of investigation guide Increase in annual number of cases investigated ompared to annual number in the 2 years preceding oception of the Project. Number of inspection cases filed with the public rosecutor and number of cases prosecuted Number and quality of standardized reports compared of the 2 years preceding inception of the Project.	 Project reports GRECO Reports EU Progress Reports Evaluation report Investigation guide Reporting standards UNCAC Evaluation Reports Deliverables Composition of Working Group, Agenda of the Working Group Meetings, List of Legislation to be analysed 	The counterparts will have the necessary resources and commitment to develop inquiries guide, and reporting standards. Beneficiary Institutions PMIB and Co-beneficiaries (MoJ)	Target Groups																			

Activities	Inputs/Actions	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr	May	Jun J	ul A	ug Se	o Oc	t Nov	Dec	Jan	Feb	Mar A	Apr M	1ay Jun	Jul	Aug S	ep O	ct No	v Dec
	1.3 The findings of the reports are discussed in a		PMIB and Other institutions																						
	conference and other events (media and																								
	publications) with a larger participation of officials	-																							
	from all relevant institutions and especially those of relevance to any possible legislative proposal.	• Attenuance List																							
	and the second s																								
	<u> </u>	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr	May	Jun J	ul A	ug Se _l	o Oc	t Nov	Dec	Jan	Feb	Mar A	Apr M	1ay Jun	Jul	Aug S	ер Ос	t No	v Dec
Activity 2	2.1 Setting up of working groups composed of		PMIB and Other institutions																						
International, particularly EU, standards and	international and national experts in order to carry out review and analysis of international and EU																								
regulations on corruption investigations,																									
coordination/cooperation and information		Assessment/Analysis (Compilation																							
sharing are reviewed and a report is prepared by a team of experts and		of Good Practices): Int'l and EU good practices on Corr.																							
discussed.		Investigations / coordination																							
		/info-sharing and identification of																							
		areas for improvement in current																							
		TR system.																							
	2.2 Presentation of the Assessment and Analysis	Workshop ToRs;	PMIB and Other institutions													\top	1							\dashv	+
	Report at a Workshop on standards and	 Workshop materials; 																							
	regulations as a Compilation of Good Practices.	Attendance List																							
A skiniki s	In most of Astricus	Delivered	Beneficiary Institutions	Target Groups	la.	Fals	D.C.	Λ	D.A.	lum .		ug C		, DI-	Des	Jan-	Cob	DAG#	Ann 184	101	liel	A.v.~ C	on O	n+ N:	v Date
Activities Activity 3	Inputs/Actions 3.1 Assessing specific areas of the conventions not	Deliverables Technical papers (1): List of	PMIB and Other institutions	Target Groups	Jan	rep	iviar	Apr	iviay	Jun J	ui A	ug Se	J Oc	NOV	Dec	Jan	reb	iviar A	Apr W	iay Jun	Jul	Aug S	eb O	I NO	v Dec
, -	covered in sufficient detail by previous monitoring,	1 1 1	sina other matications																						
Compliance of the domestic regulation with	reviews, etc.	Conventions and Assessment of																							
Council of Europe Criminal Law and Civil Law Conventions, the OECD Convention on		areas insufficiently covered by previous monitoring, etc																							
Combating Bribery of Foreign Officials and		previous monitoring, etc																							
the LIN Convention against Corruption is		Composition of Working Group:	PMIR and Other institutions													+									
analysed and gap analysis reports are	international and national experts in order to		PIVITE and Other institutions																						
prepared by a team of national and international experts.	ensure compliance of the domestic regulation with																								
international expenses	Council of Europe, OECD and UN-Conventions; a																								
	gap analysis report is prepared by the team of national and international experts.	 Technical Paper (1) – Gap Analysis between Turkish system 																							
	·	and list identified in T.P (3.1)																							
		Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr	May	Jun J	ul A	ug Se	o Oc	t Nov	Dec	Jan	Feb	Mar A	Apr M	1ay Jun	Jul	Aug S	ep O	ct No	/ Dec
Activity 4		Composition of Working Group;Agenda of the Working Group	PMIB and Other institutions																						
Based on the findings of the compliance		Meetings;																							
report, policy reports that address possible		Attendance List																							
measures that can be taken to fulfil the requirements of the conventions are																									
prepared by working groups composed of	4.2 Organisation of 2 workshops; one on the initial	• ToRs for Workshops;	PMIB and Other institutions																						
representatives from relevant institutions.	prainsforming and drafting the first version of																								
	Policy Report with possible measures; the second one in discussing possible measures and	Attendance Lists																							
	recommendations for each relevant institutions.																								
	4.3 Finalising of "Policy Report" Compilation by local	Technical namer (1): Compilation	PMIR and Other institutions																					-	
	4.3 Finalising of "Policy Report" Compilation by local and international experts through working		I WID AND OTHER HISTITUTIONS																						
	sessions.	(conclusions of the 2 workshops																							
		(4.1 +4.2)																							
	4.4 Presentation of the "Policy Reports" at a large	• Conference with 5 5:	PMIB and Other institutions								-+			-		-	-							+	
	conference (together with activity 5.5.1)	Publication	THE AND OTHER HISTIAUROHS																						
			D	Towns																					
		2011101010100	Beneficiary Institutions PMIB and Other institutions	Inspectors Auditors and	Jan	Feb	Mar	Apr	May	Jun J	ul A	ug Se _l	о Ос	t Nov	Dec	Jan	Feb	Mar A	Apr M	lay Jun	Jul	Aug S	ep Od	t No	/ Dec
Activity 5	5.1 Organisation of an event on needs and topics to be covered by the Guide(s) on	TOR for Workshop (2 days);Workshop Materials;	PRIVID AND OTHER INSTITUTIONS	Inspectors, Auditors and Controllers																					
In order to prevent implementation of	Inquiries/investigations.	Attendance list																							
different methods an investigation guide is																									
prepared and disseminated to all inspectors, auditors and controllers.	5.2 Drafting of the Guide(s) by national and	Technical Paper - Draft Guide	PMIB and Other institutions	Inspectors, Auditors and																				+	+
additions and controllers.	international experts.		2 Saler modications	Controllers																					
	5.3 Workshop with inspectors from different		PMIB and co-beneficiaries	Inspectors, Auditors and																					
	ministries/institutions to review the first draft of the Guide(s) prepared and presented by national	•		Controllers																					
	and international experts.	Accordance List																							
	'	•	•	•		_																			

Activities	Inputs/Actions	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr N	May J	un Jul	Aug	Sep	Oct	Nov	Dec J	an Fe	b Mar	Apr N	1ay Jun	Jul	Aug Sep	Oct	Nov	Dec
	5.4 Review and finalise the Guide(s).	Technical Paper: Final Guide	PMIB and Other institutions	Inspectors, Auditors and																				\Box
	5.5 Conference on presentation of the Guide(s); dissemination as hardcopy publication and as electronic file to all participants of the Conference and by large e-mailing and posting. Publication of the guide on hard and electronic copy along with dissemination to all users. (Together with Activity 4.4.)	 Publication 	PMIB and Other institutions	Inspectors, Auditors and Controllers														П						
Activities	Inputs/Actions	Dalinavahlas	Beneficiary Institutions	Target Groups	lan	Eob	Mar	Anr	May II	un lul	Aug	Son	Oct	Nov	Dos	an Eo	h Mar	Apr. N	lav lun	bul	Aug Son	Oct	Nov	Doc
Activities Activity 6	• •	2 0.11 0.1 0.10 0	PMIB and Other institutions	Inspectors, Auditors and	Jan	гев	iviar	Apr I	viay J	un Jui	Aug	s sep	Oct	INOV	Dec 1	an re	b Iviar	Apr IV	nay Jun	Jui	Aug Sep	Oct	INOV	Dec
Reporting standards are set out by a working group and disseminated to all inspectors, auditors and controllers through	and representatives of relevant institutions.	 Agenda of the Working Group Meetings, 		Controllers																				
a conference.	6.2 Organisation of 1 workshop on Reporting standards.	Workshop materials;Attendance List	PMIB and Other institutions	Inspectors, Auditors and Controllers																				
	6.3 Finalization of "Reporting Standards"; review and compilation by representatives of beneficiaries and international experts.		PMIB and Other institutions	Inspectors, Auditors and Controllers																				
	6.4 Presentation of the "Reporting Standards" Compilation through a conference targeting inspectors, auditors, controllers and others.		PMIB and Other institutions	Inspectors, Auditors and Controllers																				
Expected Result No. 2	Objectively Verifiable indicators OVI(s)	Means of verification	Risks and Assumptions	Benchmarks	Jan	Feb	Mar	Apr N	Mav J	un Jul	Aus	Sep	Oct	Nov	Dec J	an Fe	b Mar	Apr IV	lav Jun	Jul	Aug Sep	Oct	Nov	Dec
cases is gathered and analysed, and corruption map of risky areas are produced.	 Number of inspection cases filed with the public prosecutor Amount and quality of data gathered 	 Standardized feedback forms by trainees 	Trainers will be sufficiently trained and will remain available for training activities.																					
Activities	Inputs/Actions	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr N	May J	un Jul	Aug	Sep	Oct	Nov	Dec J	an Fe	b Mar	Apr IV	lay Jun	Jul	Aug Sep	Oct	Nov	Dec
Activity 7 Drafting of a training strategy (containing a roll-out for future training of all inspectors in Turkish Public Administrative System) and of a training package on the use of the investigation/inquiries guide, reporting standards and investigation/inquiries techniques.	package on the use of the investigation/inquiries guide, reporting standards and investigation/inquiries techniques.	Strategy; • Training Package; • Publication	PMIB and Other institutions	Inspectors, Auditors and Controllers																				
	, i	and modalities;Description of the selected training modules;	PMIB and Other institutions	20 trainers (PMIB and Co-Benef., line ministires)																				
	7.3 Training 20 selected Trainers at an EU/EU member state institution; training on the application of the training package. The decision on the composition, content and period of the training package will be finalized by the PMIB and the CoE.	for trainers to be trained; • Description of selected study	PMIB and Other institutions	Inspectors, Auditors and Controllers																				

Activities	Inputs/Actions	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr	Mav	Jun	Jul	Aug	Sep	Oct	Nov	Dec .	lan l	Feb I	Mar A	pr M	av Jun	Jul	Aug S	ер О	oct N	ov D)ec
	7.4 Training of 10 PMIB-inspectors on data analysis,		·	10 PMIB inspectors																							
		3 training seminars;		· ·														_									
	and use in internal and external reports.	Attendance Lists																_									
	7.5 Danisian of Turining of the control of the cont	Taba	DAME and Other institutions	Tanka aya						-	<u> </u>							_		_			+ +				
	7.5 Provision of Training of these Trainers on tools and methodology of adult training techniques.	• 3 training seminars:	PMIB and Other institutions	Trainers																							
	interiodology of addit training teeriniques.	Attendance Lists																									
	7.6 Train 200 trainees (who will be determined by		PMIB and Other institutions	200 trainees																							
	PMIB, co-beneficiaries and CoE) by the 20 trainers (Activity 7.5).	List of 200 trainees;10 training seminars																									
	(Activity 7.5).	Attendance Lists																									
	Inputs/Actions	Benverables			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec .	lan	Feb [Mar A	pr M	ay Jun	Jul	Aug S	ep O	Oct N	ov D	ec
Activity 8	8.1 Selection of minimum 10 inspectors from relevant institutions in conjunction with PMIB for		PMIB and Other institutions	10 inspectors																							
Inspectors are trained on developing sector	· · ·	•																									
specific anti-corruption strategies,	, , , , , , , , , , , , , , , , , , ,																										
coordinating corruption investigations,	1 · · · · · · · · · · · · · · · · · · ·																										
modern investigation and reporting	of corruption prone areas' map (risk assessment).																										
techniques and sharing information.																											
	8.2 Organisation of 2 workshops	ToRs for each workshop;	PMIB and Other institutions	inspectors																			+ +			$\overline{}$	-
	1) on corruption risks analysis and guidelines on	• • • • • • • • • • • • • • • • • • • •																									
	how to carry them; and	• 2 workshops;																									
	2), sector related anti-corruption strategies	Attendance lists																									
	addressing issues of and their implementation.																										
	8.3 Identifying methodology and procedures for data	Technical paper (1): Methodology	PMIB and Other institutions	inspectors																							
	collection in preparation of map of corruption																										
	areas (risk assessment), and actual collection of	Collection																									
	data.																										
	0.4 Commission of Madahan as and design and	Taba	DMID and Oth an institutions	la ana atau																			 			_	
	8.4 Organisation of Workshop on producing and compiling all the tools that will be inserted for a		PMIB and Other institutions	inspectors																							
	Users' Guide on "How to Identify Corruption																										
	Risks".	Attendance List																									
	8.5 Under the guidance of CoE and the consultancy		PMIB and Other institutions	inspectors																							
	received from the LTA and STCs, the maps of corruption prone areas (risk assessment) will be																										
	prepared through working groups composed of																										
	members from government agencies, private																										
	sector and NGO's.																										
Expected Possilt No. 2	Objectively Verificable in directors OVIII-1	Moons of vovification	Dicks and Assumptions	Ronchmarks	low	Eak	D.O	Λ	N/co-	lum	J. d	Aug	Son	Oct	Nov	Dec	lan	Ech -	Mar	nr B.c	21/	led.	Aug C	on C	ot N	0),)00
Expected Result No. 3 Inspectors are trained on developing sector	Objectively Verifiable indicators OVI(s) • Number and quality of trainings delivered		Risks and Assumptions The counterparts will have the		Jan	reb	iviar	Apr	iviay	Jun	Jul	Aug	зер	oct	NOV	Dec .	all	ren l	viar A	hi M	ay Jun	Jul	Aug S	eh 0	in N	ov D	ec
specific anti-corruption strategies,		Standardized feedback forms	-																								
coordinating corruption investigations,		by trainees	commitment to identify risks and																								
modern investigation and reporting			draft strategies																								
techniques and sharing information.		• Training statistics																									
		Anti-corruption strategies Evaluation report																									
		Map of corruption prone areas																									
		• Strategies for corruption prone																									
		areas																									
Activities	Inputs/Actions	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec .	lan	Feb I	Mar A	pr M	ay Jun	Jul	Aug S	ер О	Oct N	ov D)ec
Activity 9	9.1 Organisation of 5 workshops on how to draw up		•	10 inspectors								J .	•														
		Workshop materials;																									
Training 10 inspectors at a relevant EU	l · · · · ·	• 5 Workshops;																									
institution on developing anti-corruption strategies and successfully implementing		Attendance lists																									
and monitoring them. A Users' Guide on AC			PMIB and Other institutions	10 inspectors																							
Strategy drafting and implementing is	member state institution on developing anti-																										
prepared by those inspectors with	corruption strategies and successfully implementing and monitoring them.	International training (5 days);Attendance lists																									
assistance from international experts.	implementing and monitoring them.	- Attenuance lists																									
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Activities	Input	s/Actions	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr Ma	/ Jun	Jul	Aug S	Sep C	Oct N	lov De	ec Jar	n Feb	Mar	Apr	May	Jun Ju	ul Au	g Sep	Oct	Nov	Dec
	_	Preparing sector-specific anti-corruption strategies by those 10 inspectors with the assistance from international experts.		PMIB and Other institutions	10 inspectors																					
	9.4	Presentation of all Risk Assessments and Risk approached Strategies at a Conference	Conference	PMIB and Other institutions	10 inspectors																T					
	9.5	Organisation of Workshop on training how to monitor and review progress on sector-specific strategies (10 participants to be nominated by PMIB).	Attendance List	PMIB and Other institutions	10 inspectors																					
	9.6	Drafting of Users' Guide for monitoring and reviewing of sector-specific strategies by a group of selected inspectors with the assistance of international experts.	Guide	PMIB and Other institutions	10 inspectors																					
Activities	Input	s/Actions	Deliverables	Beneficiary Institutions	Target Groups	Jan	Feb	Mar	Apr Ma	/ Jun	Jul	Aug S	Sep C	Oct N	lov De	ec Jar	n Feb	Mar	Apr	May	Jun Ju	ul Au	g Sep	Oct	Nov	Dec
Activity 10 Training 10 PMIB-inspectors on coordinatin corruption investigations, model investigation and reporting techniques, are enhanced cooperation and information.	ng nn nd	Training minimum 10 PMIB-inspectors on coordination of corruption investigations, modern investigation and reporting techniques, and enhanced cooperation and information sharing among anti-corruption bodies.	Selected training descriptionTraining seminar (2 days):	PMIB and Other institutions	10 PMIB inspectors																					
sharing among relevant EU anti-corruptic institutions.	10.2	International Training of 10 PMIB inspectors (deepening of Training 10.1) on coordination of corruption investigations, enhanced cooperation and information sharing among anti-corruption bodies at a EU/EU member state institution.	Selected institutionInternational training (5 days):	PMIB and Other institutions	10 PMIB inspectors																					
		1		<u> </u>	SC Meetings																					
					Start-Up Conference									\dashv			-			\vdash						
					Inception Report												\dashv									
					Progress Report												-									
					Annual Report																					
					Evaluation Proces/Report												-									
					Final Conference and Reporting								 												1	